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FINANCIAL TIMES

No. 29,769 ***

Saturday November 2 1985

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WORLD NEWS

Soviet Union cool over US arms offer

President Reagan's new arms control proposals—formally tabled at the Geneva talks yesterday—failed to remove the Soviet Union's pessimism about the prospects of an agreement with the US on reducing nuclear weapons.

The Soviet official news agency, Tass, said the measures were inadequate because they were an "old commodity in new wrapping." Back Page

Athens bus blast

A home-made time bomb, placed on a bus in the centre of Athens, Greece, wounded 20 people. Most were students.

Lebanese pact likely

Representatives of the Christian, Shiite, Amal and Druze militias in Lebanon are expected to sign a peace pact tomorrow in the Syrian capital of Damascus.

Tamil die in fighting

Sri Lanka's defence ministry said that 10 Tamil separatists were killed yesterday in a battle against troops in the north-west.

Tanker blaze kills 39

At least 39 people were killed and 80 injured when a petrol tanker caught fire in the southern Indian state of Karnataka. Most of the victims had gathered round the tanker after it skidded into a ditch.

TV soccer talks fail

The Football League said talks with television companies over live broadcasts had broken down irretrievably. Page 5

Ballinspittle charges

Three men were charged yesterday with malicious damage on Thursday night to the Virgin Mary statue at Ballinspittle in Co. Cork, Ireland. Thousands of pilgrims have visited the shrine since claims that the statue moves.

Union set to conform

The left-led National Communications Union looks set to change its rules to conform with the 1984 Trade Union Act. Several large unions have already done so. Page 7

Doctor charge unlawful

The High Court ruled that a charge of alleged professional negligence brought by the General Medical Council against Harley Street consulting consultant Dr Sidney Gee was unlawful.

Paris march ban defied

French police seized 17 demonstrators from among 1,000 who defied a Paris ban on a march supporting human rights in Algeria.

Bridge builders killed

Six workmen building a bridge near Funchal on the Portuguese island of Madeira were killed when a section collapsed. Five others were hurt.

Stowaways' diet

Four Moroccans who stowed away on a ship bound for Britain survived for six days by eating the cargo of animal food. They are now in Exeter prison under a detention order.

Playing for real

Swansea City Football Club said £4,500 wages owed to players and staff could only be paid if today's home match produced sufficient income. The club is due to face a winding-up application soon over inland Revenue debts.

FT 500—in Europe and UK

The FT today publishes the annual FT 500—a survey of the top 500 European and the top 500 UK companies, ranked by market capitalisation.

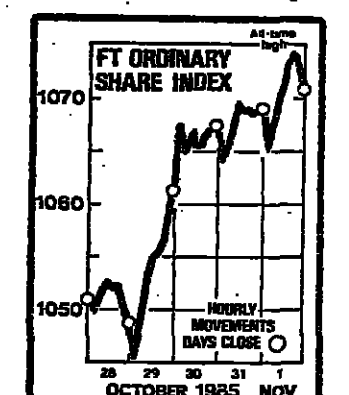
For the first time the survey also covers the top 100

BUSINESS SUMMARY

FT Index climbs to new peak

THE FT ORDINARY share index closed yesterday at a new record high, 1,070.6, up 1.5 points on the day and nearly 20 on the week.

The sustained record breaking run followed steady demand from institutions for a range of



top quality industrials, particularly those with overseas earning potential.

Takeover speculation was a major factor, boosting Midland Bank and Distillers on rumours of bids from BP and Seagrams respectively.

Meanwhile the Dow Jones Industrial Average was also at an all time high, up 8.3 to 1,383.14 at lunchtime, buoyed by hopes of lower oil prices.

BRITISH companies are less profitable than their international rivals, despite a rise in profitability since 1981. Page 4

GOVERNMENT plans to compel local authorities to provide services such as refuse collection and school meals have been dropped. Back Page; Queen's Speech, Page 7

CATERPILLAR Tractor has negotiated an unusual pay deal with engineering workers at its Leicester plant, providing a 7 per cent rise in return for secret ballots on strike action, acceptance of short-term employment contracts, and greater job flexibility. Page 7

THOMSON Holidays raised the pitch of holiday discount fever by doubling the number of 225-a-week packages on offer to 1,000. Page 4

REVLON, the US cosmetics and health group, conceded defeat in its 10-week battle to fend off takeover bid by Pantry Pride, the Florida-based supermarket group.

AUSTRALIAN food groups Fielder Gillespie Davis and Allied Mills are planning a merger with New Zealand's biggest baker, Goodman Group. The merged group would be capitalised at \$925m (\$447m) with a turnover of \$1.3bn.

HABITAT, the housewares and furnishings group, is planning to open at least 25 new stores on out-of-town sites shared with D-I-Y superstores.

PUBLIC SPENDING: The Star Chamber committee appears to have settled most differences of over next year's spending although problems remain over housing and defence. The Autumn Statement this year will contain detailed projections for three years instead of the usual one year. Back Page

CONTINENTAL and Industrial Trust, a UK investment trust advised shareholders against selling shares at present prices, raising expectations of a takeover battle with South African insurance group Liberty Life. Page 10

UK investment trusts. We look at which companies have performed best on Europe's stock markets in the past year—and those which have done worst. The eight-page survey starts on Page 11.

Tin council advances emergency meeting after Brittan appeal

BY STEFAN WAGSTYL

THE British Government yesterday intervened in the tin crisis, prompting initiatives to try to save the tin market from collapsing into chaos. Following an appeal from Mr Leon Brittan, Trade and Industry Secretary, the International Tin Council advanced its planned emergency meeting by a week, to next Wednesday.

Mr Brittan made clear his priority was for the council, which is the consumers' and producers' price-pact agency, to find ways of honouring its debts to bankers and metal brokers on the London Metal Exchange. The debts run to hundreds of millions of pounds.

The LME immediately responded by extending the suspension of tin trading until after next Friday, to give the council and its member governments more time to find ways of preparing an orderly resumption of trading. Trading has been suspended since October 24, when the council announced that it had run out of money to buy metal on the LME to support tin prices.

The government initiative was welcomed by LME traders and council officials as the first attempt to solve the crisis since the council's last emergency meeting ended in deadlock on Wednesday.

The way was paved for Mr Brittan's move in hurried meetings between officials of the Trade and Industry Department, the metal exchange, the council (the creditor banks and the Bank of England).

Mr Nigel Lawson, Chancellor, Sir Geoffrey Howe, Foreign Secretary, and Mr Robin Leigh-Pemberton, Governor of the Bank, were also involved.

Mr Brittan said: "The objective should be to enable all TFC's legal commitments outstanding on October 24 to be met, but that no new commitments are undertaken by the council save for that purpose."

It is understood the Government is willing to meet its share of these obligations, which amount to about 4 per cent of the total.

Altogether the council has contracts with LME brokers and their associates for about 68,000 tonnes of tin worth more than £600m at £9,000 a tonne. In addition, the council has bank borrowings well above £100m which have helped to fund its stockpile of tin metal.

The measure of Mr Brittan's success will be how far other member governments respond to his appeal, which was flashed around the world on telex machines to the capitals of the 22 member countries.

Among producers Malaysia, Indonesia and Thailand and the

most influential. The leading consumers are other EEC countries and Japan.

None of these countries will necessarily share Britain's main concern, which is for the future of the metal trade in London and of the City's place in world financial markets. Britain, however, will argue that all have a responsibility for the debts.

A key problem is that the amount of new money or guarantees needed is impossible to quantify because the potential loss on the TFC's stockpile and on outstanding forward contracts depends on how far the tin price falls below its £8,140-a-tonne suspension price when trading resumes.

It is possible that any deal will involve agreement by the producer countries, the LME and banks holding tin as collateral, to keep stocks of metal off the market for some time to come. In these negotiations the British Government and the Bank seem likely to play an important guiding role.

The Bank, however, takes the view that the crisis is not sufficiently grave to warrant direct intervention. It has not received any formal request for help from either the LME or the banks.

Last night bankers said they

Continued on Back Page
Overseas reaction, Page 3

South Africa set to put curbs on foreign press

BY ANTONY ROBINSON IN JOHANNESBURG

THE South African government was last night preparing to impose severe restrictions on television, radio and press coverage of the unrest which has cost more than 80 lives in the past 18 months. The move follows months of mounting criticism of the foreign media.

No television crews, radio sound recordists or still photographers will be allowed to cover any unrest, including strikes and boycotts, in the areas covered by the state of emergency without police permission. These areas include the main industrial conurbations around Johannesburg and the Transvaal and the Western and Eastern Cape.

The press will be allowed into areas of unrest only with the assistance of the police.

In areas not covered by the state of emergency journalists will be subject to severe restrictions if unrest breaks out. At the first sign of trouble television crews will be obliged to leave the area without taking pictures while press journalists will have to report to the nearest policeman.

The regulations will drastically curtail the flow of

Lord Barber, chairman of Standard Chartered Bank, and a former Chancellor of the Exchequer is to be the British representative on the Commonwealth group seeking to mediate between blacks and whites in South Africa. The decision to form the group was taken at the Commonwealth leaders' meeting last month. Page 5

dramatic, uncensored television footage of violence. This has given a world audience a vivid image of the conflict while posed only to heavily censored South Africans have been ex-state television reports.

The restrictions, hinted at by President P. W. Botha in his speech to the Foreign Correspondents Association on Thursday night, reflect the Government's belief that foreign media coverage of the violence, rather than repression itself, is responsible for prolonging the unrest and damaging South Africa's image abroad.

Last night a bomb ripped through the offices of the Institute of Bankers of South

Africa on the second floor of a Johannesburg department store building. The bomb had been placed in the lift. A woman was taken to hospital with shock.

The explosion came as police were winding up a large-scale operation in central Johannesburg. This was carried out to prevent a repetition of events over the previous two Fridays when gangs of black youths broke shop windows and engaged in running fights with the police.

Small groups of soldiers with dogs were on patrol while police arrest warrants were parked along the shopping streets in the area close to Johannesburg station. Earlier police had set up roadblocks on the road leading from the black township of Soweto and checked black passengers as they arrived at the railway station.

The wave of arrests which has followed the extension of the state of emergency to the Western Cape has raised the total held under emergency laws to 5,876, of whom 1,152 are still in detention.

The terms of the emergency

Continued on Back Page

Yen at 4½-year high against \$

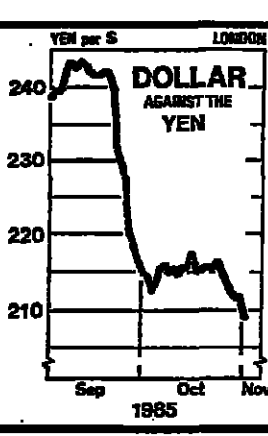
BY ALEXANDER NICOLI IN LONDON AND CARLA RAPOPORT IN TOKYO

THE JAPANESE yen rose to a 4½-year high against the dollar on the foreign exchange markets yesterday as the higher short-term domestic interest rates which have boosted the currency also led to further heavy falls in Tokyo share prices and Japanese government bonds.

The dollar had fallen to ¥245.85 by the London close and dipped below this level by the mid-session in New York. It had fallen ¥2 in Tokyo earlier yesterday to 209.85, making a ¥8 fall this week and a decline of about 13 per cent since the five leading industrialised countries agreed in September to act to reduce the dollar's value.

Expectations that the yen would appreciate still further were bolstered by the Bank of Japan's intervention in the Tokyo market to sell dollars after the US currency had fallen through ¥210, which had been assumed by some dealers to be a target level.

While this was happening, Mr Satoshi Sumita, the Bank of Japan governor, was telling



Parliament that the yen must rise further to reflect Japan's economic position.

Growing realisation of the Tokyo government's determination to maintain its tighter monetary stance convinced diehard securities houses to dump bond holdings, leading to a fall of more than two points to 100.45 in the price of the key 68th government bond issue.

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For London market and latest share index 01-246 8026; overseas markets, 01-246 8086

NCB imposes conditions for NUM pay offer

BY JOHN LLOYD, INDUSTRIAL EDITOR

THE National Coal Board yesterday pressed home its advantage over the National Union of Mineworkers by refusing to make a pay offer until the union gives written guarantees that it will negotiate on incentive payments.

The executive of the union, which decided at its annual conference in July to oppose the negotiation of incentives, will meet on Wednesday to determine its response. A number of executive members admitted grudgingly yesterday that they had been trapped by the board into a corner from which they could not easily escape.

In the five hours of discussion, the union verbally conceded the principle that it will agree to negotiate on incentive rates. It has not yet acceded to a second request, to accept a specific incentive scheme for all miners which will produce more money for better attendance and safety records.

The main sticking point for the union is the board's insistence that the union give written guarantees on both the principle and the specific scheme. The executive faces the hard decision of formally committing the union to a payment system which its dominant left wing has long abhorred for dividing miner from miner and pit from pit.

The alternatives of refusing to negotiate would—as some executive members conceded yesterday—leave the union open to further losses of members to the breakaway union of Democratic Mineworkers, based in the Nottinghamshire and south Derbyshire coalfields.

The leadership of these areas have already approved an offer which would add £2.50 a week to basic rates and £2.50 a week to average incen-

tive rates. Three incentive schemes have been offered in outline and will be explored further once the basic and incentive rate increases are accepted. A ballot in the two independent areas is expected on November 8, and area officials believe the vote will be overwhelmingly for acceptance.

Some executive members believe the board will, when and if it sets a level of increase for the NUM, offer a lower incentive rate and possibly even a lower basic rate than that offered to the UDM areas. A figure of only £1.50 on weekly incentive rates was apparently mooted in yesterday's talks, but it was not clear whether this was an opening gambit or a final offer.

Mr Arthur Scarrill, the NUM president who led the NUM side, made little comment after the meeting—though he said he would not be surprised if part of the board's aim was to encourage the growth of the break-away union.

The board side was led by Mr John Northard, director of operations, supported by Mr Ken Moses, the technical director and Mr Kevin Hunt, head of the industrial relations department—none of whom would comment after the talks.

In a terse statement, the board said only that it had stressed it needed an unequivocal commitment from the union to co-operate with the board's strategy to reduce costs by increased efficiency and productivity on the basis of incentives. The board told the union it was prepared to negotiate further when this commitment was received in writing.

Pay prospect to tempt NUM, Page 6

New four-year pact on EEC steel sales to US

BY PAUL CHEESBRIGHT IN BRUSSELS

RESTRICTIONS ON European Economic Community steel exports to the US are being extended in a new four-year agreement, negotiations for which finished yesterday.

The agreement sets out market shares or tonnages for all EEC steel shipped to the US, except for semi-finished products and six other special items. "It ensures trade stability and makes it possible to preserve our export interests," said Mr Willy de Clercq, the external relations commissioner.

But the effect of the agreement in relieving tensions in US-EEC trade was diminished when the US placed duties of up to 40 per cent on EEC pasta and the EEC retaliated by raising its tariff on US lemons to 20 per cent and to 30 per cent on walnuts in shells.

These moves spring from a long-running dispute about preferential arrangements, claimed by the US to damage its interests, given by the EEC to Mediterranean producers. The total value of the trade hit by

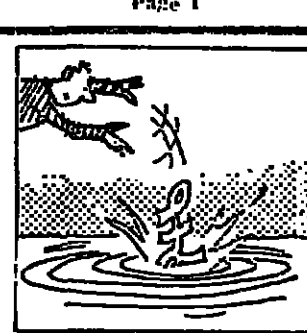
Continued on Back Page

WEEKEND FT



JOBS AND PAY

Are employers and citizens? Should contracting firms be properly supervised? A provocative look at jobs, pay and morality. Page 1



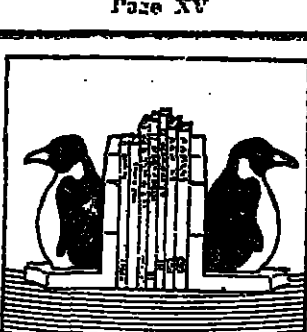
ADDING ASSETS

Philip Chappell from the Centre for Policy Studies argues a new way to encourage private investment. Page VI



STYLE ON SHOW

The Treasure Houses of Britain went on exhibition in Washington this week. Page XV



GIFTS BY POST

Lucia van der Post offers a comprehensive guide to Christmas gifts by mail order. Page XI



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MARKETS

DOLLAR	
New York lunchtime:	
DM 2.5927	
FF 7.9125	
Sfr 1.138	
Y208.82	
London:	
DM 2.6 (2.616)	
FF 7.9425 (7.975)	
Sfr 1.1375 (2.15)	
Y208.85 (211.45)	
Dollar index: 129.4 (129.5)	
Tokyo close: Y209.55	
U.S. LUNCHTIME RATES	
Fed Funds 8.5%	
3-month Treasury Bill:	
Yield: 7.45%	
Long Bond: 10.9%	
Yield: 10.25	
GOLD	
New York: Comex Nov latest	
\$335 (\$328.7)	
London: \$324.75 (\$324.5)	

STERLING	
New York lunchtime: \$1.443	
London: \$1.4405 (1.441)	
DM 3.7525 (3.77)	
FF 11.4425 (11.4952)	
Sfr 2.08 (2.0875)	
Y200.75 (204.75)	
Sterling index: 80.4 (80.9)	
LONDON MONEY	
3-month interbank:	
closing rate 11½% (11½)	
3-month eligible bills:	
buying rate 11½% (same)	
STOCK INDICES	
FT Ord 1070.6 (+1.5)	
FT-A All Share 672.15 (+0.2%)	
FT-SE 100 1379.0 (+1.5)	
FT-A long gilt yield index:	
High coupon 10.27 (10.26)	
New York lunchtime:	
DJ Ind Av 1383.14 (+5.83)	
Tokyo:	
Nikkei 12508.1 (-128.37)	

Chief price changes yesterday, Back Page

CONTINENTAL TRADING PRICES: Australia Sch 18; Belgium Fr 42; Denmark Kr 7.25; France F 6.00; Germany DM 2.30; Italy L 300; Netherlands Fl 2.50; Norway N 4.60; Portugal Esc 200; Spain Ptas 160; Sweden Kr 6.50; Switzerland Fr 2.20; Ireland Scs; Malta 30c

OVERSEAS NEWS

Chile signs pacts for \$1.1bn from bank creditors

By Peter Montagnon, Euromarkets Correspondent

CHILE yesterday signed agreements with its commercial bank creditors for \$1.1bn (£750m) in new loans, believed to be the first major borrowing linked to performance under World Bank and International Monetary Fund programmes since the debt crisis started.

The loan package, part of which is guaranteed by the World Bank, is widely seen as a blueprint for lending schemes to debtor countries envisaged under the US initiative on easing the debt crisis launched at last month's International Monetary Fund meeting in Seoul.

Also signed in New York yesterday were agreements to reschedule some \$6bn in debt falling due until the end of 1987, as well as modifications to previous loan agreements designed to reduce their servicing cost.

The Chilean package bears some major innovations for loans to countries which have to reschedule their debts. In particular, cash payments to Chile under the loan can only be made if its economic performance is in keeping with the debt crisis launched at last month's International Monetary Fund meeting in Seoul.

Fund targets. The loan thus marks a new level of co-operation between the two institutions which "has been really extraordinary," according to Ms Susan Segal, senior vice president of Manufacturers Hanover who headed the commercial banks' negotiating committee.

The loan includes a special \$300m portion, half of which is guaranteed by the World Bank and will be used to finance highway construction.

It is understood that banks will not have to count the guaranteed portion as Chilean risk when calculating their exposure to that country.

Bankers believe that such guarantees will become increasingly useful for operations in other countries where a gap exists between financing needs and amounts banks are willing to put up on their own account.

Chile will not receive any cash from the loans until the signing process is complete. This may take several weeks because much of its original debt has changed hands and the administrative process of tracking down the new holders takes time.

At least two instalments, the first totalling \$440m and the second \$274m, should have been paid out by the end of the year.

Hungary gears up for motor racing

By Leslie Collett in Berlin

HUNGARY HAS said it will become the first East European country to stage Formula One grand prix races in one of the government's most novel bids to earn badly needed hard currency.

Negotiations have been completed with Pirelli, the Formula One Constructors' Association, to choose a site for the race track.

The first race will take place next year and on four successive years, which just happen to overlap with the next five-year plan. The project is being hailed in Budapest as the largest "sports deal" in Hungary.

The inaugural race next August in Budapest is to be carried by Hungarian, Soviet and Czechoslovakia television, which is of special interest to western sponsors eager to expand the viewing audience to eastern Europe and

Hungary's state investment bank has provided a ten-year loan for the construction of the 3,895-metre track, with 15 curves, outside Budapest. The project will include a 60,000-car parking lot and a helicopter pad.

The Hungarian grand prix organisers include the country's automobile club and two major travel bureaux because of the expected influx of racing fans from the west. Mr Tibor Balogh, head of the Hungarian automobile club, said negotiations will take place with Foca after three years to extend the contract.

Although construction and operating costs were expected to be covered after three years of races, Mr Balogh said the risks were "not to be underestimated." But in the spirit of the country's venturesome economic policy, he added that neither were the profits.

Protest ban defied

French police yesterday seized 17 people after 1,000 protesters, defied a ban by Paris city authorities on a demonstration in support of human rights in Algeria. Riot police detained protesters carrying banners and posters calling for the release of political prisoners in Algeria. No other incidents were reported.

Fury erupts over Fassbinder play

A row about a 'Rich Jew' has split Frankfurt, Jonathan Carr reports

"ANTI-SEMITISM belongs on the rubbish dump — not on the stage," a young woman shouted, brandishing a fist.

Demonstrators nearby, some wearing the yellow Jewish star, roared approval. Further away among the crowd, close to 1,000 strong, a group was singing a Jewish song.

Such was the scene before Frankfurt's municipal theatre on Thursday night, with Press camera bulbs flashing and green-uniformed police hovering in the background.

It marked the initial climax in a bitter dispute over a play, which has split opinion in the city and awakened old ghosts from the tortured past.

After months of public meetings, Press articles, charge and counter-charge, it is not always easy to recall that the play has not so far been shown.

Thursday night was supposed to mark the premiere — about a decade after it was written — of Rainer Werner Fassbinder's "De Müll, die Stadt und der Tod" ("Rubbish, the City and Death").

But as the crowd surged around outside the theatre, 26 members of Frankfurt's Jewish

community occupied the stage inside and refused to budge.

They accused those staging the play of defaming a people which suffered the Holocaust, and the city of "subsidising anti-Semitism" (a reference to the fact that the theatre is supported with municipal funds).

Hours of argument followed between demonstrators, audience and theatre direction. Daniel Cohn-Bendit ("Dany the Red" of the student protest movement of the late 1960s, and himself a Jew) pleaded passionately at the auditorium for the work — however hurtful — to be given the freedom of a showing.

"There were traitors 2,000 years ago, too," a protester responded from the stage.

Finally, the performance was shelved, perhaps only until Monday, although there is no certainty it can go ahead unhindered then either.

As long as the play is not first shown in Frankfurt it cannot — under the terms of Fassbinder's will — be staged elsewhere.

Fassbinder, best known as the most prolific modern German film-maker, firmly identified the play with Frankfurt — above all the Frankfurt of the 1960s with its reputation (gone but not forgotten) for property speculation, violence and student radicalism.

At the heart of the drama, which is liberally laced with brutality and obscenities, is a "Rich Jew" (unnamed) who pushes through unscrupulous property deals.

Those who defend the play say it helps break through taboos, and shows how anti-Semitism can arise in a new guise in modern times.

Those who attack it (many of them not Jews) say that on the contrary the whole trend of the action is anti-Semitic.

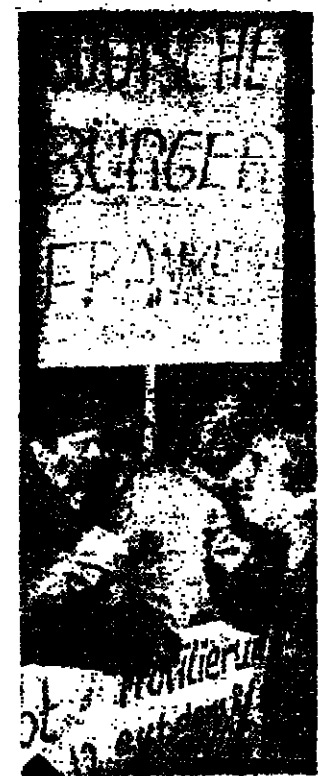
Mr Günther Rühle, director of the municipal theatre, says that at long last the public must be

given the chance to decide for itself. Mr Rühle is new to his job. His predecessor left after a dispute over the same play. Even while the heated and strident exchanges of the "pros" and "antis" were going on at the theatre on Thursday night, a ceremony of quite a different nature — but caused by the same play — was going on just a few minutes' walk away.

Leaders of different religious denominations called for reconciliation between Germans and Jews, and led a silent march to the memorial for the victims of Nazism.

The memorial is close to Frankfurt's St Paul's Church, where only a few weeks ago Mr Teddy Kollek, Mayor of Jerusalem, received the Peace Prize of the German Publishers' Association — one of the highest awards Germans can bestow.

Mr Kollek said he would use the prize money to encourage contacts between Jewish and Arab youths. That, too, along with the passions aroused over the Fassbinder play, belongs to the recent history of the ever-complex and sensitive German-Jewish relationship.



Angry demonstrators stop the world premiere of Fassbinder's play

Caracas close to finalising debt refinancing

By Richard Johns in Caracas

THE VENEZUELAN Government is trying to finalise arrangements for refinancing the country's \$13bn (£9bn) private sector external debt "as quickly as possible," Sr Benito Raul Losada said in an interview with the Financial Times.

He said that 80 per cent of the 500 applications from companies for rescheduling had been processed — and only the most difficult were still outstanding.

"We are going to finish in the next few weeks," he added. Sr Losada was speaking just prior to the further 30-day extension given in New York

late on Wednesday by the 13-bank advisory committee to the moratorium for rescheduling Venezuela's \$21.2bn public sector debt.

It is understood that the committee conceded to Venezuela a reduction of one-tenth of a point in the interest rate on the short-term rollover credit during the moratorium. The previous rate was prime plus 1½ points or Libor plus 1½ points.

Venezuela might be given more favourable treatment depending on progress on other issues including Caracas's demand for the "big Mac"

(material adverse contingency) clause to provide for any major natural disaster or crash of oil prices.

Mr Losada said the central bank would settle terms in the near future with Electricidad de Caracas, the leading private sector debtor which owes foreign creditors over \$700m, on the basis of a zero coupon bond redeemable in 10-12 years' time.

Last week Finalven, the auto finance company which owes \$250m and the second biggest private sector debtor, became the first Venezuelan company

to agree with the central bank on the use of this mechanism which was approved by government decree as long ago as last January.

It is designed to assist utilities and finance houses with little flexibility in the margin of their prospective income.

Some banks have let it be known that they will not sign a rescheduling of Venezuela's public sector debt if they approve it, unless there is much faster progress in rescheduling private debt outstanding.

Israel denies report of Jordan peace plan

THE ISRAELI Government yesterday issued an angry denial of reports that Mr Shimon Peres, the Labour Prime Minister, has put specific interim peace proposals to King Hussein of Jordan, writes Walter Ellis in Tel Aviv.

No contacts have taken place," Mr Uri Savir, the Premier's foreign affairs adviser, said. "All reports to

the contrary are false and intended to mislead."

Significantly, Mr Peres's denial was immediately echoed by Mr Yitzhak Shamir, the Foreign Minister and leader of the Likud bloc in Parliament from which the allegations originally emerged.

Mr Shamir was until recently one of Mr Peres's most persistent critics. However, his views

have mellowed to a remarkable degree in the last few weeks in the face of resurgent extremism in the front ranks of the Likud.

Mr Shamir is scheduled to take over the premiership from Mr Peres in 11 months' time under the terms of the agreement that helped establish the present coalition with Labour.

Mr Ariel Sharon, the Trade and Industry Minister, and Mr David Levy, in charge of housing and construction, are unyielding rivals for the leadership of the Likud, and each feels that Mr Shamir is allowing himself to be fooled by Mr Peres into an unwelcome acceptance of territorial compromise with Jordan over the occupied West Bank.

Greek Cypriots prepare for early election

By Andreas Hadjipapas in Nicosia

THE CYPRUS House of Representatives voted early yesterday to dissolve itself to make way for early parliamentary elections among Greek Cypriots on December 3.

The dissolution of the House came in the wake of a confrontation between President Spyros Kyprianou and the two main opposition parties, the Communist Akel and the right-wing Democratic Rally which together held a majority in the outgoing House.

They censured Mr Kyprianou's handling of settlement talks with the Turkish Cypriots and demanded that he should abide by the will of the majority or resign.

Mr Kyprianou refused, citing the presidential system in force on the island. His five-year term is not due to expire until 1988. Akel and the Rally have denied they are forming a coalition to fight Mr Kyprianou's centre-right Democratic Party.

However, they have served notice that if they gain a two-thirds majority in the new Chamber, they will force a constitutional amendment to make him call early presidential elections.

Terrorism and defence top Gulf summit agenda

By Kathy Evans in Muscat

EXTERNAL DEFENCE and the fight against terrorism in the Gulf are expected to be two main items on the agenda of six Gulf leaders when they begin their summit in Muscat this weekend.

The summit takes place against a backdrop of increasing fears that Iran may act against the Arab Gulf states in retaliation for the attacks it has suffered by Iraq in recent weeks. The past year has also seen two major terrorist incidents in Kuwait, including an attempted assassination of the Kuwait Emir.

Leaders of the Gulf Co-operation Council, which groups together Saudi Arabia, Kuwait, Oman, UAE, Qatar and Bahrain, are expected to concentrate on the operations details under which their newly formed Gulf Rapid Deployment Force will operate. The force is 10,000 strong and will be based in the northern military city of Haifa in Bahrain, in Saudi Arabia.

If the force is called on to enter another state, then Oman, UAE and Kuwait are likely to lead the command structure, rather than that of the host country. The Gulf RDF is

headed by a Saudi major-general and more than half its troops are expected to come from the Kingdom.

At present, the region appears to be more vulnerable to terrorism and internal subversion than any threat from Iran to block the Strait of Hormuz.

Kuwait is expected to come under increased pressure from its colleagues in the GCC to sign an internal security pact. Kuwait is the only GCC state to have rejected the treaty on the grounds that a number of its provisions, such as the right of pursuit, constitute an infringement of its sovereignty.

Kuwait's National Assembly, the region's only elected Parliament, has frequently expressed opposition to the treaty. However, given the terrorist incidents the country has suffered, Kuwait may be more ready to compromise.

Discussion is also expected on the possible construction of a 1,700 km oil pipeline from the northern Gulf to Oman, which would enable the Gulf states to export 2.5 million barrels a day without utilising the Strait of Hormuz.

Ministers deny Opec policy shift

By Roger Matthews

WORLD oil markets showed little or no reaction yesterday to a statement by Mana Saeed Oteiba, Oil Minister of the United Arab Emirates, that members of the Organisation of Petroleum Exporting Countries were now free to set their own prices for crude supplies.

Speaking on Abu Dhabi television, Mr Oteiba said: "Since the last Opec meeting in Vienna last month, each producing country, either inside or outside Opec, has the full freedom to fix the prices which it feels are suitable for its oil."

Both Dr Subroto, the Indonesian Oil Minister, and Mr Tan David-West, his Nigerian counterpart, denied yesterday there had been any change in Opec policy.

However, it is widely accepted within Opec that members have been offering effective reductions in price for some time, either through discounting or more recently in the case of Saudi Arabia through "net-back" arrangements.

In London last month, Dr Subroto himself called for a more flexible Opec pricing system. He said that it may not be realistic for much longer to stick to official prices and suggested it would be more sensible to accept a certain range in pricing.

Dr Subroto said yesterday that Opec would be discussing pricing policy at its next scheduled meeting in Geneva.

Sikh militants in protest

About 1,000 hardline Sikh youths travelled from the Sikh holy city of Amritsar to a village near Punjab's state capital Chandigarh yesterday and presented the moderate Sikh Government with a list of demands, Reuters reports.

Witnesses said crowds of turbaned protesters arrived in trucks, buses and cars in Maloya, home village of Beant Singh, the Sikh bodyguard who was killed by security guards after he allegedly shot dead Indira Gandhi on October 31 last year. The All India Sikh Students Federation (AISSF) organised the protest.

The hardliners, led by Beant Singh's widow Bimal Kaur Khalsa, presented a four-page list of demands to Punjab Government Health Minister Vasant Singh and said if they were not met the student federation would launch demonstrations across the state.

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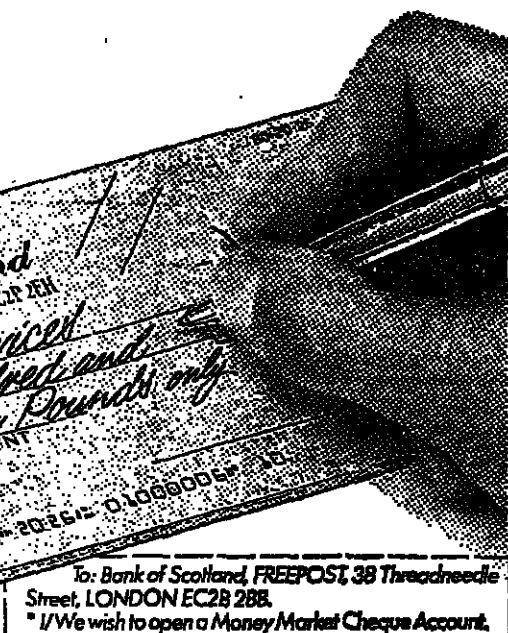
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BANK OF SCOTLAND A FRIEND FOR LIFE

FT correspondents look at the repercussions of the tin crisis

Tin council must continue, say Indonesians

By Kieran Cooke in Jakarta

INDONESIA, the world's second largest tin producer, says the International Tin Council must continue to operate and has repeated its willingness to pledge \$5m (£3.5m) to the ITC's buffer stock programme.

A spokesman for PT Tambak Timah, the state tin company, which is responsible for more than 80 per cent of Indonesia's tin production, said the present crisis had to be solved.

"This situation must be overcome as soon as possible with a suitable outcome for everyone, not just Indonesia," the spokesman said.

Indonesia has been accused by some producers of not doing enough to support prices, and has in the past been reluctant to pledge funds to the ITC's buffer stock operations. While officials would not rule out a collapse in prices if the present crisis continues, Indonesia seems confident that some sort of solution will be found when the ITC next meets on November 12.

Indonesia would be seriously hurt by any radical downward movement in prices. Tin exports account for more than 30 per cent of export revenues outside the non-oil and gas sector.

Last year, Indonesia exported 22,000 tonnes of tin, worth \$273.1m. Mainly because of ITC-imposed export controls, Indonesia's

tin production has declined over the last four years. Production in 1981 reached 33,323 tonnes but declined last year to 22,500 tonnes.

Indonesia's share of world tin production has also declined from 16.2 per cent in 1980 to 14.2 per cent last year. More than 30,000 people are employed in the Indonesian tin industry.

FINANCIAL TIMES, US\$ 10.00 per annum, published daily except Sundays and holidays. U.S. subscription rates: \$20.00 per annum. Second class postage paid at New York, NY, and at additional mailing offices. POSTMASTER: change to FINANCIAL TIMES, 15 East 50th Street, New York, NY 10022.

THAI mine workers warned on jobs

BY BOONSONG KTHANA IN BANGKOK

MANY of the 38,823 Thais employed by 680 Thai tin mines could lose their jobs if the international tin crisis prolongs and forces mines to cease operations. Thailand's Department of Mineral Resources has warned.

As the world's third largest tin producer, after Malaysia and Indonesia, Thailand's tin production in 1984 represented 13 per cent of the world's total output.

The kingdom depends heavily on commodities for export revenue and tin was the country's seventh largest foreign exchange earner.

In the first nine months of this year, Thailand exported 13,774 metric tons of tin metal, worth Baht 4,360m, according to the department.

However, rampant tin smuggling from the country's southern region, where the bulk of Thai tin is produced, is a

contributor to the decline in the world's tin prices. Thailand's high tin royalty — roughly 30 per cent of tin price (a higher levy than in either Malaysia or Indonesia) — is blamed for stimulating the smuggling.

The actual volume of tin smuggled is difficult to establish. However, a total of 621.3 tons of illegal tin was confiscated by Thai authorities in the first nine months of this year.

FINANCIAL TIMES SCOTLAND SURVEY November 27 1985 For further details please contact KENNETH SWAN on 051-226 4139 FINANCIAL TIMES Europe's Business Newspaper

OVERSEAS NEWS

US jobless at 7.1% as sluggish growth goes on

By Stewart Fleming in Washington

THE US unemployment rate remained unchanged at 7.1 per cent in October, the Labour Department reported yesterday. But strong gains in the number of people with jobs in the service sector and more moderate increases in industrial employment suggest that sluggish economic growth is continuing.

The White House offered a much more optimistic interpretation of the data, saying "the rise in employment is a clear signal that rapid expansion is under way, adding yet another indicator of substantial, sustainable growth in the fourth quarter."

Some Administration officials have been suggesting that real growth could rebound in the fourth quarter to a real annual rate of 5 per cent, but many of Wall Street's economists doubt that growth will be much different from the 3 per cent rate registered in the third quarter.

The financial markets barely reacted to the unemployment data, with fixed interest securities traders focusing more on the unresolved debate in Washington over the Gramm/Rudman budget reform plan and on next week's meeting of the Federal Reserve Board's policy-making Federal Open Market Committee.

Congressional negotiations on the Senate-approved budget reform plan, which calls for a balanced budget by 1991, broke

down on Thursday night when the House/Senate conference committee failed to reach agreement on a compromise version of the proposal.

The House was scheduled to debate the Bill yesterday afternoon. Congress is under pressure to approve the controversial proposal whose mechanics, effectiveness and constitutionality are all questioned.

There are still widespread predictions that the proposal will pass, in spite of deep misgivings on Capitol Hill, even among some of its supporters.

Ahead of next year's mid-term elections, both Republican and Democratic politicians feel pressured to appear to be doing something about the \$211bn budget deficit.

The Gramm/Rudman reform is particularly attractive on this score, because as it is currently written, it may not have any impact until the elections are over.

The unemployment report is mildly encouraging for the economic outlook. Although \$3.3m Americans remain without jobs, non-agricultural payroll employment rose by 415,000, spurred by the addition of 150,000 jobs in the services industry.

Even in manufacturing, where factory jobs had declined by 330,000 between January and September, there was a 60,000 increase in employment last month.

Marcos 'has three years to bring in reforms'

PRESIDENT Ferdinand Marcos of the Philippines has no more than three years to make major economic and political reforms before civil unrest and a Communist insurgency will force his Government to fall, the Senate Intelligence Committee said, Reuters reports from Washington.

In the latest and most ominous public US assessment on the Philippines' future, the panel said President Marcos' handling of the insurgency has been "inept" and warned that the Soviet Union is showing increasing interest in what has been until now largely an indigenous Communist rebel movement.

The blunt conclusions were contained in a staff report based on a two-month investigation that included interviews with key officials and private citizens in the Philippines, Indonesia, Malaysia, and Singapore and briefings and data provided by various US agencies.

Top US state and defence department officials have estimated that barring substantial reform, the Marcos Government could last three to five years before a "strategic statement"

Continental Airlines pilots to end strike

By Terry Dodsworth in New York

PILOTS at Continental Airlines, the US cut-price carrier, have reached an agreement to end a bitter two-year-old strike against the company which started after the pilots' union opposed drastic wages cuts.

The accord between the two sides follows an order by a bankruptcy court, where Continental filed for reorganisation under the chapter 11 proceedings.

The pilots were awarded \$8.9m (£6.3m) for claims against missed pay, unpaid vacation and medical claims, all of which the company says it has accounted already and never disputed. No active pilots will be displaced.

Since filing in late 1983, Continental has emerged as one of the strongest of the discount airlines which have been providing formidable competition to more established carriers in the US.

The company's lower costs are partly a reflection of the cuts in wages which it forced through by underbidding the court process and changing its labour contracts.

Although there was enormous trade union opposition in the beginning, Continental has easily managed to continue flying by hiring partly from outside the company, while persuading some members of staff to return at much reduced wages — sometimes as little as half their original earnings — in return for stock and profit sharing agreements.

The pilots' union has resolutely refused to accept these changes up to now, picketing many airports for the whole of the two years, and suing the company.

By giving up now, the union has effectively conceded defeat, but the situation has changed so radically since the dispute broke out that the issue is almost academic.

In particular, the unions have failed in their attempts to prevent the courts from being used to remodel and reduce wage contracts as part of larger schemes for company reorganisations.

Pilots in other airline companies have also conceded lower wages, or "two-tier" agreements in which new recruits earn substantially less than established pilots.

UK NEWS

Clive Wolman looks at the launch of a retail experiment in Northampton

Keying into a new era of cashless shopping

THE LAUNCH this week of the UK's first large-scale cashless shopping experiment among more than 80 retailers in Northampton marks the start of a series of pilot schemes over the next few months which, it is hoped, will lead to a national network.

The long-term aim of the pioneers of such schemes is to win a large share of cash, cheque and credit card transactions. These are estimated to number about 100bn a year or about five transactions per person per day.

Northampton's PayPoint scheme was set up by the Anglia Building Society and ICL, the computer manufacturer. The two became impatient with the big banks, which have been considering ways of introducing cashless shopping since 1977 without reaching agreement. As a result, the UK lags behind several western European countries, France in particular.

The various Eftpos (electronic funds transfer at point of sale) systems being tested allow the shopper to buy goods without cash, cheques or credit cards. Instead, the funds are automatically transferred out of his or her bank account to the retailer when a plastic card is passed through a reading device after a personal identification number is keyed in.

The main advantages of Eftpos are that it reduces the amount of cash a customer has to carry and speeds up the processing of transactions at the tills. However, the funds are transferred immediately out of his or her account so that he or she has no access to the average

of six weeks free credit available to credit card users.

For the retailer and the bank, Eftpos should reduce the paperwork involved in processing transfers, particularly by cheque or credit card. The system also requires less security than a cash-based system and because it uses personal identification numbers, is less vulnerable to fraud than credit cards.

Another benefit to the retailer is that the money is received immediately which will help reduce interest charges. For large transactions, the worry is removed as to whether the customer has sufficient funds to meet a cheque.

A study is being conducted by Deloitte Haskins & Sells, the accountants, which aims to quantify the benefits to the banks and the retailers and provide the basis for allocating the costs of a nationwide system between the two groups.

However, the deal the Anglia has worked out with Northampton retailers suggests the costs to the retailer will be only a fraction of the charges imposed by the credit card companies. For smaller transactions of less than about £5, the largest element of cost will be a local telephone call charge as the system uses ordinary British Telecom lines.

The biggest defect of the Anglia system is that it allows only half the funds transfer operation to be accomplished electronically. Once the money is transferred out of the customer's account it sits in a suspense account until the end of the day when the amounts due to each retailer are calculated.



The cashless customer (left) keys in his personal identification number after the cashier has "wiped" his card through the main terminal and entered in the amount

lated. If the retailer has an Anglia account, the money is then transferred. Otherwise, an Anglia employee goes to a nearby branch of a bank the next morning and pays in a set of cheques, one for each retailer. These are cleared in the normal way over three days. The daily cheque to one store is put in the post.

This anomaly will be corrected only when Anglia joins the Bankers Automated Clearing Services, the electronic bulk cheque clearing system, probably as part of a consortium of building societies.

The terminals also have a facility to allow the customer's signature to be used as a means of identification, although PayPoint will not be using this facility under normal circumstances.

The terminals allow the customer to be given refunds, to find out his account balance, which most retailers will allow before entering a queue at the till—and to receive cash from the retailer. Thus PayPoint can offer most of the facilities of the standard cash dispenser provided by banks and building societies. The AngliaCard is used to operate both PayPoint and the cash dispensers of Matrix network.

If the experiment proves popular with Anglia customers, the next step will probably be to extend it to other members of the Matrix network, which include the Leeds Permanent Alliance and Leicester and Woolwich building societies.

The first bank to set up an Eftpos pilot scheme was the Clydesdale. Launched in 1984 in Scotland, it was limited to filling stations and one store.

The first of the three more comprehensive bank schemes due to be launched in the next three months will be one operated by the Midland involving about 30 terminals covering leading retailers in Milton Keynes. The other two more limited schemes are being organised by the issuers of Access and Visa cards and by National Westminster Bank.

According to Mr Douglas McCallum, chief executive of the banks' Eftpos development, the first large-scale nationwide pilot scheme is scheduled for the start of 1988.

Merchant arm for ANZ Bank

By David Lascelles

A MERCHANT bank combining the investment banking activities of the Grindlays Bank group and, later, the whole of Capel-Cure. Myers, the stockbrokers, is being formed by the ANZ Bank.

ANZ owns Grindlays and has agreed to buy Capel-Cure Myers as part of the realignment of City institutions.

The bank will be called ANZ Merchant Bank and will be capitalised at about £30m. Its chief executive will be Mr David Poole, the chief executive of Capel-Cure.

S E investigates pension reform plan

By Eric Short

THE stock exchange is investigating the likely effects of the Government's proposed pension reforms. In particular it is examining the possible impact on stock markets of the replacement of the State Earnings-Related Pension Scheme by personal pensions and compulsory company pensions.

Under the proposals, announced in a Green Paper in June, Serps would be phased out. Employees within 15 years of state pension age would remain in Serps. Others would be taken out in April 1987. Although the Government is

reconsidering its plan to end Serps, personal pensions are still expected to be introduced.

The National Insurance contribution rebate of 4 per cent, offered to those occupational pension schemes which have contracted out of Serps, is regarded as about half the amount necessary for financial neutrality.

If the rate is not increased, there will be a strong financial incentive for schemes to buy back the Serps liabilities into the National Insurance fund. The stock market would be involved at this stage.

Estimates of the potential Serps liabilities vary from £10bn to £25bn. At present, employers buying back into the state scheme have to pay cash. UK pension funds are vast and growing but most investment managers claim they could not find the cash to buy back without selling investments.

Conceded selling by pension schemes over a short period could depress equity and gilt markets in the short term. No one has thought through the consequences, which is one reason for the Stock Exchange inquiry.

Modernised Post Office imminent

By James McDonald

THE Post Office's long-term £100m modernisation programme is nearing completion. By early next month it will provide a network of 80 mechanised offices across the country and offer annual savings of up to £20m in cash, 10m manhours, and faster processing of mail. There will be no compulsory redundancy.

Mr Bill Cockburn, Post Office Board member for Royal Mail operations, said in London that Britain now had one of the world's most extensive mechanised postal services.

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UK NEWS

Privatisation forms main theme of Queen's Speech

BY PETER RIDDELL, POLITICAL EDITOR

FURTHER important privatisation measures and proposals to reduce government regulations will form the main theme of the Queen's Speech for the coming parliamentary session next Wednesday.

The most controversial bills, in a party political sense, will be about the sale of shares in British Gas and in the British Airports Authority, the reform of social security and changes in the law on public order.

However, the most troublesome measures for the Conservative Party whips are likely to be the bills removing restrictions on shop hours, particularly on Sundays, and ratifying the admission of Spain and Portugal to the EEC.

A vocal minority of Tory MPs object to both bills and will ally with Opposition MPs, particularly to secure amendments to the Sunday Trading Bill.

Tory party managers believe, however, that these bills should produce fewer problems than the legislation on local authorities of the last two sessions.

which led to lengthy and public divisions in the Conservative Party.

The main measures expected in the Queen's Speech will be: Privatisation of British Gas and new regulatory framework; reform of the social security benefit system and provision for personal pensions.

New regulatory framework for City securities markets and for investor protection and powers to allow diversification by building societies and new regulatory system.

Powers to allow exclusion of young people and reform of individual wages councils; privatisation of British Airports Authority and powers connected with expansion of Stansted; and provision to allow commercial contractors to manage Royal dockyards.

Updating law in intellectual property rights to take account of the computer revolution, and simplification of existing planning regulations and creation of new planning zones.

Controls on political advertisements by local councils and new time limit for setting rates and strengthening law on riot and violent disorder.

Control over experiments on animals and new penalties and powers to seize assets of drug trafficking.

Removal of restrictions on shop opening hours on Sundays and in evenings; ratification of entry of Spain and Portugal into the EEC and the increased role for parents on school governing bodies, grants for in-service teacher training and powers to permit teacher appraisal.

In addition, there is expected to be further legislation on home ownership, on the Okehampton by-pass, on pharmaceuticals contracts, on coal industry borrowing limits and on armed forces discipline.

There will also be considerable interest to see, following the ballot later this month for private members' bills, whether any member seeks to revive Mr Enoch Powell's proposal to ban experiments on live embryos.

Tory group in 'stay radical' plea

BY PETER RIDDELL

FAR-REACHING proposals to extend market and competitive disciplines in health, education, employment and housing have been proposed by a group of 13 Conservative MPs who want to maintain the Government's radical momentum.

The pamphlet, entitled *No Turning Back*, proposes measures including the end of rent controls on new lettings, education vouchers and student loans. Student loans have been rejected by the Government, at least until after the next general election.

The authors include several prominent spokesmen for the free-market group of MPs from the 1983 intake, including Mr Michael Forsyth, Mr Michael Fallon, Mr Neil Hamilton and Mr Gerald Howarth, as well as Mr Peter Lilley who is parliamentary private secretary to Mr Nigel Lawson, Chancellor of the Exchequer.

Two of the authors, Mrs Angela Rumbold and Mr Francis Maude, were involved in the pamphlet's early preparations before they joined the Government two months ago.

The pamphlet is clearly aimed against the strong group of "consolidators" in the Cabinet who want to avoid further controversial changes before the election.

The authors argue that radical measures to extend consumer choice would be popular with voters.

Mr Edward Leigh, one of the co-authors, said the MPs were a ginger group supporting the radical instincts of the Prime Minister.

Mr Forsyth said he hoped the proposals would be included in future Queen's speeches and in the next election manifesto.

No Turning Back: A new agenda from a group of Conservative MPs, price £1.95 from the Conservative Political Centre, 32 Smith Square, London SW1 3HH.

Barber in S. Africa mediation

BY MICHAEL HOLMAN

LORD BARBER, a former Conservative Chancellor of the Exchequer and chairman, since 1974, of Standard Chartered Bank, was yesterday named as the British representative on the group of eminent Commonwealth representatives which will try to mediate between blacks and whites in South Africa.

Commonwealth leaders met in Nassau, the Bahaman capital, last month and agreed to establish a small group whose job would be to encourage dialogue between the Pretoria government and "the true representatives of the majority black population of South Africa."

Among other names considered by the British Government, was that of Sir Geoffrey Howe, the Foreign Secretary. This prompted a critical reaction from Sir Shridath Ramphal, the Commonwealth secretary general.

The understanding reached in Nassau was that the group would be of "independent persons acting in their personal capacities. They cannot be government representatives because no one of them will represent a particular government," he said.

Last night, Lord Barber said that over the years he had made it abundantly clear, both here and in South Africa itself, my opposition to apartheid. He had accepted the invitation to join the group in an effort "to bring peace and stability to South Africa and end apartheid."

Australia has already nominated Mr Malcolm Fraser, a former Australian prime minister. Other names being canvassed include those of Mr Julius Nyerere, who steps down as president of Tanzania this weekend, and Mr Pierre Trudeau, a former Canadian prime minister.



Lord Barber: seeking an end to apartheid

Football on TV unlikely this season

By Raymond Snoddy

LEAGUE FOOTBALL in England and Wales seems unlikely to appear on television screens for the rest of this season, following what the Football League described yesterday as the "irretrievable breakdown" of talks between itself and the television companies.

League representatives rejected a package, suggested by the broadcasters of six "live" games, plus the HUK Cup semi-finals and final, as well as recorded highlights of 14 matches. The package did not have a price on it at this stage.

Mr Graham Kelly, league secretary, said after talks with representatives of the BBC and the ITV companies that there had been "an irretrievable breakdown in negotiations" and it appeared that league football was unlikely to be televised this season.

The Football Association is backing the league so FA Cup coverage is also unlikely this season.

Mr Michael Grade, Controller of BBC-1, said the broadcasters had tried to find a formula to get "live" and recorded football back on the screens from January until the end of the season. Mr Grade said he did not accept that the talks had broken down irretrievably.

Audiences for recorded TV highlights of football matches have halved in the past few years.

● The BBC announced yesterday a £6m package of co-production deals with broadcasters and distributors around the world.

The biggest item, worth £1m, is by WNET of New York and BBC Bristol's Natural History Unit.

Lloyd's disciplinary moves near completion

BY JOHN MOORE, CITY CORRESPONDENT

LOYD'S AUTHORITIES are nearing completion of disciplinary proceedings against seven of the insurance market's professionals for their activities in events leading to the controversy surrounding the Richard Beckett Underwriting agency company.

This month Lloyd's ruling council is to consider a disciplinary committee's findings and the sentences imposed on the individuals, which the council can reduce. After considering the sentences the council will announce the verdicts.

The committee studied the involvement of former managers and underwriters of the Beckett agency, once known as PCW, and the extent to which, in secret, they received personal benefit from £40m of funds belonging to 1,525 underwriting members.

The committee's findings last January against six of the individuals recommended that:

- Mr Peter Dixon, who once ran the underwriting agency, be expelled from Lloyd's fined £1m and pay £215,430 towards costs of the proceedings.
- Mr Adrian Hardman, a former underwriter with the agency, be suspended for up to two years from January 1 1985 and pay £56,200 towards costs.
- Mr Colin Davies, another agency employee, be suspended for up to 12 months from January 1 1985 and pay £40,172 costs.
- Mr Anthony Oldworth, also with the agency, be suspended for up to 12 months from January 1 1985 and pay £37,486 costs.
- Mr Alan Sampson be excluded from membership of Lloyd's and meet costs of £18,733.
- Mr David Hill be reprimanded and censured, and that a notice be posted in the Lloyd's underwriting room.

These findings and sentences were subject to appeal.

Lloyd's had to delay its council's consideration of the verdicts until disciplinary proceedings were completed against Mr John Wallroff, 2 former chairman of Minet Holdings, which owned the underwriting agency.

It is believed Mr Wallroff faced a £500,000 fine by the committee for his part in the affair.

BR to cut 2% of daily services next spring

By Sue Cameron

BRITISH RAIL is expected to cut its passenger services by an overall 2 per cent next spring. The cuts in the 15,000 daily passenger train services are likely to bring net cost savings of about £20m a year.

The proposed cuts in train services are part of BR's plans for reducing its call on the taxpayer through the Passenger Service Obligation from £80m in 1984-85 to £65m in 1986-87 — at 1983 prices.

British Rail reported what it described as "damning losses" of £408m for the 15 months to March this year. This was after payment of total government grants of more than £1bn.

The proposed cuts in passenger train services will hit some areas harder than others. London and the south-east are expected to have a cut of around 5 per cent.

The reduction in services will chiefly affect off-peak trains. However, there will be improved services in some parts.

BR said yesterday its plans for new passenger train timetables, due to be published on May 12 next year, were at an advanced stage.

Liverpool finance report deepens rift with TUC

BY NICK BUNKER AND IAN HAMILTON-FAZEY

THE DIFFERENCES between Liverpool City Council and national trade union leaders deepened yesterday when Labour councillors challenged the central findings of an independent report on the city's finances.

Councillors and union officials are due to resume discussions next week about the report, which they jointly commissioned from a team of municipal finance experts led by Mr Maurice Stonefrost, chief official of the Greater London Council.

Yesterday, however, Mr Tony Byrne, the city's Labour finance chairman, said there were four possible consequences of the 15 per cent rate increase suggested in the Stonefrost report.

None of them, he said, would enable the council to defend jobs, services and its house-building programme.

The Stonefrost report's main emphasis is that Liverpool must act now to reassure its potential money lenders, from whom it has to raise loans worth around £30m by the end of December.

A rate increase has now become the cornerstone of the restoration of credibility," the report says.

By taking hard decisions now, also possibly including a freeze on hiring staff and rent rises, the council can balance its books, it says.

Mr Byrne, however, said with a 15 per cent rate increase there would be up to 5,000 job losses.

The four options listed by the council leaders—each based on a 15 per cent rate increase—have been worked out by Mr Mike Reddington, the Liverpool City Treasurer. The first would free £12m of current spending by charging repairs to the capital account. Revenues would also be supplemented by a £4.50 a week rent rise for council tenants.

The effect on the capital account would be to reduce next year's building programme by 500 houses and 1,500 housing starts, the council leaders said.

The other three options would capitalise £9m, £6m or £3m. Respective rent rises would be £3.21, £4.38 and £5.50. These would be combined with recruitment freezes and job losses of 2,400, 3,700 or 5,000.

The housing programme would suffer by 360, 240 or 120 fewer houses respectively.

Freight group plans to merge parcel divisions

By Sue Cameron

THE National Freight Consortium yesterday confirmed it was discussing with trade union leaders proposals to merge its two parcels companies.


Losses on the group's parcels business are running at about £8m a year on a turnover of about £90m a year.

In January this year Sir Peter Thompson, chairman of the consortium, said the group was urgently considering ways of cutting losses on the parcels operation — one of the few areas of its business which had failed to show substantial profits growth.

At present 4,500 people are employed in the parcels operation. It is thought that if the proposed merger of Roadline and National Carriers goes through, the total job losses involved would be only a few hundred.

It is believed that even if the consortium were forced to give up parts of its parcels business, the maximum number of redundancies would be slightly more than 1,000.

The formerly state-owned consortium became the subject of an employee buyout in 1982.



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TRAD OF INDUSTRIAL PROFITS

ANALYSIS OF 299 COMPANIES

analysis of companies reporting their annual results between October 1 and December 31 last year shows that consumer-related companies reasserted their lead over those in the capital goods sector in terms of profits growth.

The table below summarises the results of 299 listed companies and sets them out in accordance with the categories used in the daily FT-Actuaries Share Indices table.

Figures are in £m with the brackets.

The analysis shows that the 53 companies in the consumer goods sector recorded a total pre-tax profit growth of 23.7 per cent compared with 23.7 per cent for the 89 companies in the capital goods sector, so restoring the lead they held during the first half of last year. The financial group, comprising 45 companies, posted an overall gain of 15.3 per cent.

Growth in the consumer

group was heavily influenced by the performance of the tobacco companies, consisting of BAT Industries and Imperial. The comparatively small newspapers and publishing sector's profits rose by 75.3 per cent while packaging and paper companies registered a 2.2 per cent decline, largely because of a fall in profits at Bower Industries.

The strongest influences on the growth of the capital goods sector were the 70 per

cent rise in profits of companies in the other industrial materials group, dominated by large industrial conglomerates, and the 49.6 per cent rise in profits of electronics companies.

The financial group was held back by insurance companies, whose profits fell by 95 per cent, and by the banks, where the profits downturn at Midland took the overall performance of the Big Four into a 19.5 per cent decline.

INDUSTRY	No. of Cos.	Turnover	Profits before Int. & Tax	Pre-tax Profits	% change	Tax	% change	Ord. dividends	% change	Cash Flow	% change	Net Capital	% change	Net Current Assets	% change
BUILDING MATERIALS	13	5,022.7 (8,371.2)	595.6 (887.4)	453.0 (611.2)	+10.8	151.6 (146.4)	+28.1	285.1 (245.0)	+15.4	93.5 (81.4)	+14.9	352.9 (315.4)	+15.5	601.4 (536.3)	+12.1
CONTRACTING, CONSTRUCTION	14	6,582.2 (10,326.3)	366.4 (515.9)	292.7 (349.9)	+18.5	99.8 (149.8)	+22.7	182.5 (149.8)	+22.7	54.4 (47.7)	+14.1	258.7 (251.1)	+13.7	804.3 (690.1)	+18.2
ELECTRICALS	3	2,947.0 (2,797.7)	185.2 (163.7)	149.3 (136.9)	+9.1	54.0 (47.6)	+13.8	68.5 (70.5)	+2.8	38.3 (32.1)	+19.6	115.2 (95.4)	+23.7	373.7 (363.2)	+2.7
ELECTRONICS	10	2,517.4 (2,155.6)	241.7 (143.5)	200.7 (124.2)	+48.6	75.1 (41.1)	+81.1	134.0 (91.8)	+46.1	49.5 (31.3)	+58.2	107.4 (101.3)	+6.3	359.5 (268.0)	+33.7
MECHANICAL ENGINEERING	31	10,254.2 (9,750.3)	760.9 (696.6)	605.8 (552.8)	+8.2	176.5 (153.1)	+15.3	418.2 (398.5)	+5.0	123.9 (104.7)	+18.3	525.3 (505.5)	+3.9	2,893.7 (2,552.6)	+13.3
METALS AND METAL FORMING	8	1,172.6 (1,069.1)	98.5 (79.1)	75.0 (56.4)	+35.4	29.6 (14.7)	+101.4	45.1 (39.4)	+14.6	19.8 (17.4)	+13.8	33.8 (49.5)	+15.5	303.1 (13.7)	+22.2
MOTORS	6	4,210.8 (3,662.5)	256.7 (224.0)	189.2 (153.1)	+23.6	74.9 (58.0)	+29.2	101.7 (90.2)	+12.8	36.5 (31.3)	+17.0	187.6 (157.8)	+19.4	537.9 (475.8)	+13.1
OTHER INDUSTRIAL MATERIALS	10	6,095.7 (4,150.9)	601.5 (393.4)	460.3 (270.7)	+70.0	137.4 (100.9)	+36.4	311.2 (161.4)	+92.8	101.8 (70.5)	+43.3	352.2 (200.8)	+75.1	895.7 (778.5)	+15.3
TOTAL CAPITAL GOODS	89	39,292.6 (34,344.1)	3,068.4 (2,505.3)	2,459.0 (1,964.9)	+22.7	808.6 (660.9)	+22.7	1,535.5 (1,340.6)	+22.7	511.1 (416.4)	+22.7	1,994.3 (1,665.7)	+15.8	6,799.3 (5,050.5)	+18.2
BREWERS AND DISTILLERS	2	87.8 (58.4)	13.1 (12.5)	11.5 (11.1)	+5.5	4.5 (4.1)	+9.5	7.1 (7.0)	+1.4	2.5 (2.4)	+4.2	5.9 (5.8)	+1.7	12.5 (8.9)	+41.6
FOOD MANUFACTURING	8	11,947.6 (10,166.1)	895.9 (754.1)	735.6 (632.3)	+16.5	287.4 (248.8)	+15.8	424.5 (360.5)	+17.8	133.0 (113.2)	+17.5	556.6 (480.8)	+15.4	2,433.5 (1,466.8)	+68.5
FOOD RETAILING	2	651.3 (562.9)	16.0 (12.5)	15.7 (13.5)	+18.1	4.7 (5.7)	+17.5	10.9 (8.5)	+28.2	2.7 (2.3)	+17.4	11.8 (10.3)	+14.5	23.8 (19.2)	+23.4
HEALTH AND HOUSEHOLD PRODUCTS	3	2,051.1 (1,660.4)	241.5 (193.3)	203.3 (164.1)	+26.1	69.4 (61.1)	+13.1	130.0 (88.6)	+46.4	43.9 (35.8)	+23.9	128.5 (97.5)	+31.8	492.1 (371.2)	+32.5
LEISURE	11	1,700.5 (1,503.9)	219.7 (174.0)	176.7 (137.8)	+28.9	68.7 (57.1)	+20.6	118.2 (108.3)	+9.1	50.8 (45.5)	+16.8	110.5 (103.8)	+6.3	555.9 (438.5)	+26.9
NEWSPAPERS, PUBLISHING	7	806.8 (729.7)	124.0 (72.5)	105.2 (60.5)	+75.6	39.9 (19.5)	+102.1	72.8 (36.4)	+99.6	31.1 (16.4)	+99.6	66.7 (42.2)	+56.2	95.5 (50.1)	+90.6
PACKAGING AND PAPER	8	3,060.1 (2,019.7)	154.7 (117.4)	103.5 (70.8)	+2.8	30.4 (25.0)	+17.6	62.2 (55.1)	+12.9	22.1 (14.3)	+55.2	105.3 (121.7)	+13.5	342.4 (200.4)	+69.4
STORES	4	681.2 (582.5)	35.9 (25.8)	37.8 (24.1)	+2.1	18.9 (11.5)	+64.3	17.0 (22.5)	+23.4	7.5 (6.6)	+13.6	22.4 (25.8)	+12.8	11.6 (9.7)	+19.6
TEXTILES	8	1,905.8 (1,607.3)	185.4 (148.5)	157.8 (118.9)	+32.8	42.0 (30.1)	+39.8	104.1 (70.5)	+47.7	24.7 (20.1)	+22.9	116.5 (83.0)	+39.1	518.3 (353.3)	+46.4
TOBACCO	2	22,796.0 (15,305.0)	1,991.9 (1,333.4)	1,612.6 (1,187.8)	+38.1	380.9 (229.0)	+66.2	535.3 (375.6)	+42.8	184.0 (174.7)	+5.7	1,068.2 (776.2)	+37.2	777.9 (1,155.4)	+32.8
OTHER CONSUMERS	—	—	—	—	—	—	—	—	—	—	—	—	—	—	—
TOTAL CONSUMER GROUP	53	45,758.2 (37,921.5)	3,799.8 (2,981.5)	3,182.1 (2,494.8)	+29.3	1,140.7 (868.5)	+29.3	1,874.1 (1,460.5)	+28.4	502.3 (427.5)	+14.9	2,312.8 (1,755.7)	+31.8	3,638.9 (2,573.5)	+41.4
CHEMICALS	10	11,582.6 (8,510.9)	1,415.7 (984.5)	1,212.3 (800.5)	+53.3	444.7 (312.9)	+45.3	710.3 (488.5)	+45.3	215.4 (171.9)	+25.3	964.1 (754.2)	+27.8	2,478.1 (1,544.9)	+60.5
OFFICE EQUIPMENT	4	1,183.9 (810.9)	153.2 (105.3)	115.7 (79.7)	+19.5	45.8 (29.7)	+54.2	82.7 (44.4)	+90.9	30.2 (25.8)	+17.1	58.6 (50.4)	+15.6	207.2 (139.4)	+49.3
SHIPPING AND TRANSPORT	11	5,705.3 (4,372.3)	354.4 (284.1)	294.6 (187.5)	+35.9	72.5 (56.8)	+28.9	164.9 (116.5)	+41.8	58.3 (45.5)	+28.2	232.2 (207.5)	+11.9	838.1 (587.7)	+42.5
ISCELLANEOUS	26	4,376.9 (3,742.5)	392.4 (301.5)	327.0 (246.9)	+33.0	126.0 (87.9)	+43.7	187.0 (147.0)	+26.9	63.1 (47.1)	+34.0	230.5 (197.8)	+16.4	612.5 (488.5)	+25.6
TELEPHONE NETWORKS	—	—	—	—	—	—	—	—	—	—	—	—	—	—	—
TOTAL INDUSTRIAL GROUP	193	105,800.8 (89,970.1)	9,185.0 (7,162.0)	7,500.7 (5,730.0)	+20.9	2,836.0 (2,034.7)	+20.9	4,533.4 (3,465.5)	+20.9	1,380.4 (1,132.1)	+19.8	5,668.6 (4,352.7)	+20.9	14,101.1 (10,773.6)	+20.9
OILS	12	70,408.6 (50,010.5)	15,090.4 (10,185.9)	11,851.9 (8,132.3)	+30.9	7,525.2 (5,155.5)	+30.9	3,717.1 (2,310.5)	+60.8	1,036.7 (855.1)	+24.0	5,673.5 (4,562.7)	+24.0	23,476.9 (17,060.0)	+24.0
BANKS	4	—	2,583.0 (2,117.0)	1,929.0 (1,704.0)	+13.2	1,110.0 (857.0)	+29.5	869.0 (1,079.0)	+19.5	286.0 (269.0)	+10.0	967.0 (1,143.0)	+15.0	11,892.0 (9,746.0)	+21.5
DISCOUNT HOUSES	—	—	—	—	—	—	—	—	—	—	—	—	—	—	—
INSURANCE (LIFE)	9	—	—	—	—	—	—	—	—	—	—	—	—	—	—
INSURANCE (COMPOSITE)	7	—	—	—	—	—	—	—	—	—	—	—	—	—	—
INSURANCE BROKERS	4	—	180.3 (155.1)	171.1 (148.3)	+15.5	71.2 (78.5)	+9.3	98.1 (73.8)	+32.8	41.7 (35.4)	+24.3	60.1 (55.1)	+9.1	121.0 (85.5)	+41.6
MERCHANT BANKS	3	—	—	—	—	—	—	—	—	—	—	—	—	—	—
PROPERTY	12	—	235.5 (180.8)	110.1 (89.5)	+24.2	40.9 (28.4)	+42.2	82.7 (65.3)	+25.7	44.4 (34.5)	+28.7	42.8 (27.6)	+53.6	13.5 (7.1)	+89.3
OTHER FINANCIAL	6	—	518.4 (400.5)	410.4 (332.4)	+23.5	201.6 (137.8)	+46.4	150.2 (146.7)	+2.4	60.8 (55.7)	+9.3	153.0 (146.4)	+4.4	1,745.1 (1,132.4)	+54.1
TOTAL FINANCIAL GROUP	45	—	5,517.2 (4,851.4)	3,829.6 (3,280.5)	+15.3	1,435.6 (996.7)	+29.7	1,408.5 (1,823.1)	+22.7	322.2 (758.5)	+11.3	1,247.3 (1,374.1)	+9.1	24,610.1 (18,038.0)	+20.9
INVESTMENT TRUSTS	39	—	149.8 (137.5)	115.1 (104.4)	+10.4	41.2 (39.9)	+3.2	79.4 (65.1)	+25.8	72.1 (60.8)	+21.0	1.0 (0.2)	+420.0	—	+12.5
MINING FINANCE	1	5,948.6 (4,811.0)	915.1 (775.5)	870.3 (675.3)	+16.5	343.2 (301.3)	+14.0	216.4 (148.7)	+44.6	60.7 (34.5)	+75.5	554.7 (410.1)	+35.2	1,549.7 (1,509.3)	+2.7
OVERSEAS TRADERS	9	4,353.4 (3,870.5)	228.2 (248.0)	233.0 (168.7)	+38.1	120.9 (68.0)	+76.4	103.2 (70.5)	+46.2	48.2 (45.3)	+11.3	106.7 (78.2)	+35.9	530.6 (480.6)	+10.4

NOTES ON COMPILATION OF THE TABLE

The classification is that of the Institute and Faculty of Actuaries used in the daily Financial Times Actuaries Index.

Col. 1 gives turnover, exclusive of VAT unless otherwise indicated.

Col. 2 gives profits before interest and taxation, that is to say profits after all charges except loan and other interest but before deducting taxation provisions and minority interests.

N.B.—Certain companies, including merchant banks, discount houses, insurance and shipping companies are exempted from disclosing the full information required under the Companies Act 1948.

Col. 3 gives Pre-tax Profits, that is to say profits after all charges (including debentures and loan interest but before deducting taxation provision and minority interests).

Col. 4 groups all corporation taxation including Dominions, Colonial and Foreign liability and future tax provisions but excluding adjustments relating to previous years.

Col. 5 gives the net profits accruing on equity capital after meeting—

1—Minority interests.

2—All prior charges—sinking fund payments, etc. and Preference dividends.

Col. 6 gives the net profit available for staff and employees pension funds where this is a standard annual charge against net revenue.

Col. 7 is the capital generated internally over a year's trading. For the purposes of comparison equity earnings plus depreciation less equity dividends is the recognised method of computing this figure.

Col. 8 constitutes the total net capital employed. This is the total of net head assets—excluding intangibles such as goodwill—plus current assets less current liabilities, except bank overdrafts.

* For merchant banks a more realistic figure to quote is the balance-sheet total.

Col. 9 represents the net return on capital employed. Col. 2 as a percentage of Col. 8 provides an indication of average profitability.

† Excluding merchant banks and insurance (life and composite).

Col. 10 net current assets are arrived at by the subtraction of current liabilities and provision from current assets.

* Other Consumer Group has been absorbed into other groups.

Venture Capital Survey

Publication Date: 29 November 1985
Copy Date: 15 November 1985

The Financial Times intends to publish a survey on Venture Capital. Subjects which will be discussed include Management Buy-Outs, USM, Corporate Venturing, BES and sources of Finance.

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UK NEWS-LABOUR

John Lloyd on a union dilemma over bonus incentive schemes

Pay prospects to tempt the NUM

THE National Coal Board yesterday refused to make a pay offer to the National Union of Mineworkers until the union had given specific commitments in writing to accept that it would operate under incentive bonus schemes a system to which the union is opposed in principle.

This is to be put to the full NUM executive next week—but it is already clear from the offer made to the breakaway Nottinghamshire and South Derbyshire miners what the shape of the package is likely to be.

That offer would bring top average pay in the pits to more than £200 a week for the first time. But there is controversy as to what it would mean on percentage rates. And it is unclear how much money the three separate incentive deals already offered in outline would give the miners once they are agreed.

Under pressure from the NUM union, the board has offered a £5.50 across-the-board payment for all workers. The table shows the rise in basic rates that this produces for all miners. In addition, the board has offered a 50p increase a shift, or £2.50 a week on the incentive rate, raising it from £4.30 to £6.80, for achievement of standard (100 per cent) output. This lifts the average bonus for standard output from £31.50 to £34 a week.

However, the NUM miners are producing well above standard. In the last two weeks, they have earned on average £58.50 on incentives. Since the incentive payments go up with productivity the NUM's face workers (who get the highest incentive rates) will enjoy an incentive rate increase of £4.25 a week. Taken together with the



Ian MacGregor, NCB chairman, and Arthur Scargill, NUM president: the battle switches to pay

COAL BOARD OFFER TO NOTTS AND SOUTH DERBYSHIRE MINERS

Grade	Basic rate	Increased offered	% increase
Underground (top)—U1	145.95	5.50	3.7
Underground (bottom)—U7	117.90	5.50	4.6
Surface (top)—S1	112.40	5.50	4.8
Surface (bottom)—S6	105.85	5.50	5.2

basic rise, this would give them an average weekly rise of £9.75.

There is then a debate on how this rise is calculated in percentage terms. The NUM miners reckon it is worth between 6 and 7 per cent—calculating the £9.75 as a percentage rise on basic pay. But Incomes Data Services, an independent pay research group, in an analysis to be published next week, has separated the basic rise and the incentive rise to

calculate a lower percentage figure.

Its calculation takes the top underground basic, £145.95, adds the present average NUM incentive, £53.50, to produce a present average payment for top face workers of £199.45. Adding the £9.75 increase on offer would give an average rate of £209.20, a rise of 4.9 per cent.

However the calculations are done, the board has told the

Notts miners that much more could be available from three incentive schemes on which discussions will be held after Nottinghamshire and South Derbyshire ballot on the offer, probably on November 8.

These are:

- A scheme for face and development workers, producing extra money for increased production.
- A scheme for underground (non-face) and surface workers, producing extra money depending on the profitability of the pit.
- A scheme for all workers based on better safety records and lower absenteeism rates.

This last scheme could be backdated to April 1984: meaning that those miners who did not strike throughout the miners' dispute would get as much as £80. In each of the schemes, bonuses would be payable in lump sums either quarterly or before holidays.

It is clear from the pattern set by the package offered to the NUM and South Derbyshire men that the board wishes to reshape pay in the pits to a system based substantially on incentive pay for harder work and better attendance.

A further consideration could be to encourage the growth of the breakaway Union of Democratic Mineworkers, which is not numbered by a principled opposition to incentives. By next week it is likely that the breakaway miners will have approved the offer as their leaders already have.

The pressure on the NUM executive to dilute its principles in order to take what it can before it suffers a haemorrhage of members to the UDM is now very great.

TUC chairman urges pressure over apartheid

BY HELEN HAGUE, LABOUR STAFF

BRITISH trade unionists had a responsibility to press the Government to impose sanctions on South Africa, Mr Ken Gill, chairman of the TUC, said yesterday. He was speaking on the eve of a march due to be held in London today organised by the Anti-Apartheid Movement.

He accused the Government of

sheer cowardice for refusing to impose sanctions against South Africa's apartheid regime. He said British trade unions had a responsibility to campaign for effective economic measures against what he called a violent and racist system.

"British workers have a lot at stake," said Mr Gill, who is

also general secretary of Tass, the white collar engineering union. "For too long British capital has exploited cheap black labour in South Africa while British industry has been starved of investment."

He said that "damaging and inhuman racist attitudes" had been fed and encouraged for

Left-led NCU set to conform with Trade Union Act

BY DAVID THOMAS, LABOUR STAFF

THE NATIONAL COMMUNICATIONS UNION looks set to change its rules to bring them into line with the 1984 Trade Union Act at its rules revision conference later this month.

Several other big unions have adapted their rules to conform with the legislation, but the move by the NCU is particularly significant because its executive is controlled by the left.

The 180,000-strong NCU is composed of an engineering group and a clerical group, each with its own executive council. The union also has a national executive committee drawn from the two groups.

The main rule change to be voted on will affect the engineering group. Amendments have been tabled which will mean that the engineering group executive and the engineering members on the NCU's national executive will be elected by a ballot of individual members.

These changes will bring the union into line with part I of the Trade Union Act, which is designed to end indirect systems of elections to unions' executives.

At present, the engineering group members on the national

Nalco raps restrictive role plan

By Helen Hague, Labour Staff

THE PROPOSAL by Mr Kenneth Baker, Environment Minister, to ban council officers from standing as councillors was called draconian and undemocratic by leaders of the National and Local Government Officers' Association.

Mr John Daly, Nalco general secretary, said Mr Baker's proposal was part of an attempt to de-politicise local government and restrict its role to the provision of the most elementary public services.

Local government officers are prohibited already from holding office as councillors of their employing authority.

Mr Daly, whose union represents more than 500,000 local government workers, said an attempt to ban council officers from standing for office in other authorities would create two classes of citizen.

Award for BBC's weather system

BBC Television's new weather presentation system has won an award for the most imaginative and economically effective application of computer technology in Britain this year.

The British Computer Society Applications Award comes 10 months after BBC's weather system abandoned the magnetic cloud, rain and snow symbols for a computerised graphic display

Hopes rise of peace in teachers' dispute

BY DAVID THOMAS

A MOVE to settle the teachers' dispute could result from a meeting of the teachers' side of the Burnham negotiating committee called for November 11.

Yesterday, Sir Keith Joseph, Education Secretary, said that he was removing the overall majority of the largest union, the National Union of Teachers, on the teachers' side.

The union is insisting that any settlement must involve a clear commitment by the employers to restore teachers' pay to the level set by the Houghton report in 1974. The other teaching unions, which will now be able to out-vote the NUT, would be likely to agree to an offer only slightly better than the latest informal offer from the employers—5.9 per cent, staged to be worth 7.5 per cent in a full year.

The teachers' side may, therefore, decide on November 11 to seek fresh negotiations with the employers.

However, referring to the need for an improved offer, Mr Nigel de Gruchy, deputy general secretary of the National Association of Schoolmasters/Union of Women Teachers, warned yesterday that the new composition of Burnham was "not going to lead to an instant solution to the 1985 pay dispute."

Mrs Nicky Harrison, leader of the employers' side, said: "The only guarantee of settling this dispute is if the Education Secretary coughs up enough government cash to satisfy both employers and teachers, which so far he has refused adamantly to do."

Sir Keith justified his cut in the NUT's representation from 16 to 13 in terms of the changing membership among unions.

Mr Fred Jarvis, NUT general secretary, said it was unprecedented that in the middle of a big dispute "a person with a vested interest and a major say on the employers' side of a negotiating body interferes with the composition of the employees' side."

Mr Jarvis said Sir Keith wanted to reduce the power and influence of the NUT. "He will not succeed, however. We will remain the major force in the teaching profession."

Mr de Gruchy said: "We should not get an outbreak of common sense which has been sadly lacking in recent times from the NUT."

Mr David Hart, general secretary of the National Association of Head Teachers, said that one of the consequences would be the settlement of the dispute.

Mr Giles Radice, Labour's education spokesman, said: "Any settlement must be acceptable to all the unions on the teachers' panel."

Solicitors' staff strike over pay

By Our Labour Staff

CLERICAL STAFF at a offices of Robin Thompson & Partners, a national firm of solicitors, which works large for trade unions, staged a one day strike yesterday over pay.

The clerical union Apri claimed that 150 out of 200 staff joined the strike at two London offices and others in Birmingham, Cardiff and Edinburgh. Staff at one London office worked.

In April, the union claimed a £1,000 pay rise across the board. The firm responded with a offer worth about 7.5 per cent with variations up to a maximum of 11 per cent, according to Mr Geoffrey Thomson, partner.

This offer was formally rejected by Apri in August, and a strike ballot ensued. Clerical staff salaries range from £3,000 for a 16-year-old to more than £10,000.

Apri says many women clerical staff are so poorly paid that a substantial rise is needed. The Transport and General Workers' Union, the Amalgamated Union of Engineering Workers and some areas of the National Union of Mineworkers are among the firm's clients.

More Scots miners to get jobs back

ANOTHER 17 Scottish miners sacked during the year-long strike are to get their jobs back, the National Union of Mineworkers said yesterday. It brings the total so far to 53.

Caterpillar signs 'unique' deal with AUEW

BY ANDREW FISHER

CATERPILLAR TRACTOR, the US construction equipment maker, has signed an unusual pay deal at its Leicester plant. The agreement introduces secret ballots, short-term contracts, monthly wages, full sickness pay and a reduction in job categories.

The two-year deal, which goes further than a similar one signed last month at the Glasgow factory, will give the 400 hourly-paid workers a 7 per cent pay increase in the first year and 5 per cent in the second. It was agreed on Thursday with the Amalgamated Union of Engineering Workers.

"We think it's unique," said Mr Michael Flexsenhar, manager of the Leicester plant. Caterpillar will be able to hire people on short-term contracts of up to a year equal to 10 per cent of the workforce. Mr Flexsenhar said the group would probably soon reach this limit.

Under the agreement, effective from Monday, a secret ballot will be required before any industrial action is taken—no big disputes have occurred there for 25 years—and both management and union representatives will be included in material sent to the workforce.

The number of job titles will go down from 31 to 10. "This will give us tremendous flexibility and labour mobility," said Mr Flexsenhar.

The company will be able to retrain people so that an electrician, for example, will be able to do mechanical and maintenance work. Shopfloor workers will do their own testing. The plant employs 750 people, including staff.

Hourly paid employees will receive full sick pay under the agreement. Previously, short absences were not paid for. Mr Flexsenhar said the Cater-

pillar factories in the UK, Belgium and France had bought nearly £200m worth of British machine tools and fixtures in the past five years, including more than £20m this year.

The group, which had worldwide sales of \$6.6bn (£4.6bn) in 1984, would reach this year instead of next its target of cutting costs by 22 per cent below 1981 levels, he added.

Caterpillar has embarked on a study aimed at modernising its factories for greater cost savings and efficiency. The labour agreement is expected to support this project.

The Investment Trust Table

The figures in the columns below are based on information supplied by the companies named, which are members of The Association of Investment Trust Companies. The figures are unaudited.

as at close of business on Monday 21st October 1985											as at 30th September 1985											as at close of business on Monday 21st October 1985											as at 30th September 1985										
Total Assets (£m)	INVESTMENT POLICY (1)	Management (2)	Share Price (pence)	Yield (%)	Net Asset Value (pence)	UK (%)	Nth. Amer. (%)	Japan (%)	Other (%)	Gearing Factor (base=100)	Total Return over 5 years to 30.9.85 (base=100)	Total Assets (£m)	INVESTMENT POLICY (1)	Management (2)	Share Price (pence)	Yield (%)	Net Asset Value (pence)	UK (%)	Nth. Amer. (%)	Japan (%)	Other (%)	Gearing Factor (base=100)	Total Return over 5 years to 30.9.85 (base=100)	Total Assets (£m)	INVESTMENT POLICY (1)	Management (2)	Share Price (pence)	Yield (%)	Net Asset Value (pence)	UK (%)	Nth. Amer. (%)	Japan (%)	Other (%)	Gearing Factor (base=100)	Total Return over 5 years to 30.9.85 (base=100)								
CAPITAL & INCOME GROWTH																																											
410	Alliance Trust	Independently managed	620	4.2	815	42	44	8	6	89	267	8	Comm. & Energy (cont.)	Hodgson Martin	65	0.7	75	40	52	+	8	95	+	287	8	Comm. & Energy (cont.)	Hodgson Martin	65	0.7	75	40	52	+	8	95	+	287						
100	Banks	Touche, Remnant	91	3.5	118	40	38	10	12	106	265	16	New Dairies (w)	Ivory & Sims	75	0.9	84	+	+	+	+	+	+	265	16	New Dairies (w)	Ivory & Sims	75	0.9	84	+	+	+	+	+	+	265						
222	Borden & Southern	John Govett	165	3.1	217	60	14	13	13	105	235	95	North Sea Assets	J. Rothschild	111	0.7	133	11	52	+	1	36	+	235	95	North Sea Assets	J. Rothschild	111	0.7	133	11	52	+	1	36	+	235						
75	Brunner	Kleinwort Benson	75	4.3	101	43	33	5	19	97	244	37	TR Natural Resources	Touche, Remnant	211	5.1	280	41	36	+	23	85	164	244	37	TR Natural Resources	Touche, Remnant	211	5.1	280	41	36	+	23	85	164	244						
64	Charter Trust & Agency	Kleinwort Benson	81	4.0	103	65	23	10	3	97	243	14	Viking Resources	Ivory & Sims	63	2.6	93	49	51	+	26	87	101	243	14	Viking Resources	Ivory & Sims	63	2.6	93	49	51	+	26	87	101	243						
123	Continental & Industrial	Schroder Inv. Man.	613	4.7	729	64	30	1	5	97	232	25	Wemyss	Edinburgh Fund Mgrs.	523	5.7	605	44	30	+	26	87	101	232	25	Wemyss	Edinburgh Fund Mgrs.	523	5.7	605	44	30	+	26	87	101	232						
513	Edinburgh Investment (w)	Dunedin Fund Managers	113	4.1	147	54	24	11	11	86	241	10	Winterbottom Energy	Baillie, Gifford	56	1.2	104	10	56	17	17	71	162	10	Winterbottom Energy	Baillie, Gifford	56	1.2	104	10	56	17	17	71	162	10							
568	Foreign and Colonial	Foreign & Colonial	84	4.1	96	42	32	16	10	107	239	65	Technology	Baillie Gifford Tech. (w)	122	1.7	189	54	42	1	3	52	+	239	65	Technology	Baillie Gifford Tech. (w)	122	1.7	189	54	42	1	3	52	+	239						
345	Globe	Philip Hill	253	3.4	297	73	26	7	4	92	236	10	Fleming Technology	Robert Fleming	726	2.6	864	43	33	18	4	83	205	10	Fleming Technology	Robert Fleming	726	2.6	864	43	33	18	4	83	205	10							
38	Sea Holdings	Kleinwort Benson	127	4.0	144	79	12	4	5	96	255	279	Independent	Ivory & Sims	250	0.3	251	36	60	+	4	98	+	255	279	Independent	Ivory & Sims	250	0.3	251	36	60	+	4	98	+	255						
7	Neystone	Warburg Inv. Man.	380	3.6	56	20	12	12	12	109	+	27	TR Technology	Touche, Remnant	84	2.9	115	44	40	13	8	101	221	27	TR Technology	Touche, Remnant	84	2.9	115	44	40	13	8	101	221	27							
51	Lancashire & London (q)	Rea Brothers	134	5.5	173	94	6	1	9	71	231	277	INCOME GROWTH	Ivory & Sims	212	4.7	264	52	46	+	2	97	282	277	INCOME GROWTH	Ivory & Sims	212	4.7	264	52	46	+	2	97	282	277							
44	London & Strathclyde	Gartmore	168	2.0	190	62	28	1	9	91	273	172	British Assets	MIM	436	4.8	546	69	20	8	3	82	+	273	172	British Assets	MIM	436	4.8	546	69	20	8	3	82	+	273						
115	Meldrum	Gartmore	189	4.2	219	63	11	6	9	101	223	109	Drayton Premier	Dunedin Fund Managers	268	4.8	342	78	13	8	1	97	267	109	Drayton Premier	Dunedin Fund Managers	268	4.8	342	78	13	8	1	97	267	109							
81	Outch	Baring Brothers	317	3.2	182	66	12	13	9	91	223	109	First Scottish American	Philip Hill	266	5.5	311	67	30	+	3	89	260	109	First Scottish American	Philip Hill	266	5.5	311	67	30	+	3	89	260	109							
115	Ruebourn	Lazard Brothers	317	4.4	418	57	31	7	5	94	229	59	General Consolidated	Lowland	113	3.5	106	90	5	+	5	104	400	59	General Consolidated	Lowland	113	3.5	106	90	5	+	5	104	400	59							
44	River and Mercantile	River & Merc. Inv. Man.	138	5.7	167	52	37	6	3	97	247	138	Merchants	Kleinwort Benson	98	5.5	127	55	26	7	12	91	234	138	Merchants	Kleinwort Benson	98	5.5	127	55	26	7	12	91	234	138							
37	S. & P. Ret. of Assets (w) Δ	Tarbutt & Co.	220	4.9	264	79	13	+	8	95	211	133	Murray Income	Murray Johnstone	123	6.3	148	76	12	+	12	101	287	133	Murray Income	Murray Johnstone	123	6.3	148	76	12	+	12	101	287	133							
25	Scottish & Mercantile (q)	Save & Prosper Group	96	1.1	102	80	20	+	+	159	+	219	Murray International	Murray Johnstone	130	4.9	166	40	43	9	8	89	266	219	Murray International	Murray Johnstone	130	4.9	166	40	43	9	8	89	266	219							
38	Scottish National	Rea Brothers	368	5.4	432	95	4	+	+	104	+	148	Securities Trust of Scotland	Martin Currie	128	4.5	183	57	25	11	6	108	233	148	Securities Trust of Scotland	Martin Currie	128	4.5	183	57	25	11	6	108	233	148							
199	Second Alliance	Gartmore (Scotland)	370	2.9	470	48	24	18	10	102	274	38	SMALLER COMPANIES	Tar & Thames Inv. Serv.	171	4.3	233	73	14	13	+	95	242	38	SMALLER COMPANIES	Tar & Thames Inv. Serv.	171	4.3	233	73	14	13	+	95	242	38							
135	TR Industrial & General	Independently managed	532	4.4	701	41	44	8	7	92	266	56	English & International (w)	MIM	123	4.1	161	62	24	9	5	107	224	56	English & International (w)	MIM	123	4.1	161	62	24	9	5	107	224	56							
467	Witan (w)	Touche, Remnant	150	3.3	203	48	23	18	10	103	222	13	F & C Alliance	Kleinwort Benson	223	4.7	297	86	2	+	2	96	277	13	F & C Alliance	Kleinwort Benson	223	4.7	297	86	2	+	2	96	277	13							
392	Yeoman (q)	Henderson	154	2.6	203	61	24	10	5	105	266	13	Family	Ivory & Sims	11	0.7	9	95	1	4	+	98	+	13	Family	Ivory & Sims	11	0.7	9	95	1	4	+	98	+	13							
41	United Kingdom	Independently managed	277	4.9	331	82	13	2	3	96	240	18	Fleming Fidelity	Robert Fleming	103	3.5	139	75	23	3	1	85	231	18	Fleming Fidelity	Robert Fleming	103	3.5	139	75	23	3	1	85	231	18							
22	City of Oxford	Hambros Bank	236	4.4	263	99	1	+	+	96	243	18	General Stockholders	John Govett	107	2.7	139	51	47	1	1	100	171	18	General Stockholders	John Govett	107	2.7	139	51	47	1	1	100	171	18							
36	Fleming Claverhouse	Robert Fleming	373	4.7	360	100	10	2	1	98	264	26	Glasgow Stockholders	Gartmore (Scotland)	127	2.6	139	45	47	1	1	100	171	26	Glasgow Stockholders	Gartmore (Scotland)	127	2.6	139	45	47	1	1	100	171	26							
85	Shires (w)	Stancastle Assets	211	8.9	217	83	14	+	+	102	252	17	London Atlantic	Investors in Industry	162	5.5	217	70	15	+	15	82	236	17	London Atlantic	Investors in Industry	162	5.5	217	70	15	+	15	82	236	17							
119	TR City of London	Touche, Remnant	94	5.9	111	90	10	+	+	102	252	17	Morgan	Philip Hill	265	5.4	323	62	2	+	2	95	237	17	Morgan	Philip Hill	265	5.4	323	62	2	+	2	95	237	17							
94	Temple Bar	Guinness Mahon Inv. Man.	130	5.5	164	95	2	+	+	94	276	150	North British Canadian	St Andrew	157	4.8	260	93	5	+	5	102	251	150	North British Canadian	St Andrew	157	4.8	260	93	5	+	5	102	251	150							
CAPITAL GROWTH																																											
209	General	Morgan Grenfell	266	3.1	362	46	36	15	3	104	233	179	Scottish American	Stewart, Ivory	255	3.3	320	52	33	7	8	93	224	179	Scottish American	Stewart, Ivory	255	3.3	320	52	33	7	8	93	224	179							
53	Anglo-American Securities	Schroder Inv. Man.	128	3.3	160	62	24	9	5	95	235	34	Smaller Companies Int.	Edinburgh Fund Mgrs.	65	2.6	85	32	28	20	8	89	268	34	Smaller Companies Int.	Edinburgh Fund Mgrs.	65	2.6	85	32	28	20	8	89	268	34							
161	Asiatic	Ivory & Sims	105	0.7	130	21	67	+	+	91	214	198	TR Trustees Corp.	Touche, Remnant	149	3.9	188	66	27	6	1	111	225	198	TR Trustees Corp.	Touche, Remnant	149	3.9	188	66	27	6	1	111	225	198							
68	Electric & General	Henderson	273	1.9	363	50	33	11	6	96	266	59	Thornycroft (w)	MIM	229	4.5	301	88	10	1	1	114	224	59	Thornycroft (w)	MIM	229	4.5	301	88	10	1	1	114	224	59							
28	Greenfield (w)	Henderson	248	0.9	264	64	16	11	9	105	327	136	Consolidated Venture (w)	J. Rothschild	92	2.8	115	45	25	16	14	86	+	136	Consolidated Venture (w)	J. Rothschild	92	2.8	115	45	25	16	14	86	+	136							
5	Personal Assets (q)	Ivory & Sims	40	0.7	40	46	54	+	+	87	+	18	Drayton Consolidated	MIM	97	1.8	122	8	82	+	+	97	+	18	Drayton Consolidated	MIM	97	1.8	122	8	82	+	+	97	+	18							
70	Berry	GT Management	161	0.9	193	50	24	8	18	110	266	34	Edinburgh Financial (w)	MIM	810	4.3	394	71	21	5	3	84	188	34	Edinburgh Financial (w)	MIM	810	4.3	394	71	21	5	3	84	188	34							
108	English & New York	Kleinwort Benson	105	3.4	126	9	47	13	31	101	233	249	Fleming Enterprise	Robert Fleming	272	4.5	341	99	1	+	+	82	261	249	Fleming Enterprise	Robert Fleming	272	4.5	341	99	1	+	+	82	261	249							
75	English & Scottish	Gartmore	73	2.5	80	44	19	14	22	87	227	18	Fleming Mercantile	Robert Fleming	117	3.7	161	53	29	7	11	99	231	18	Fleming Mercantile	Robert Fleming	117	3.7	161	53	29	7	11	99	231	18							
18	F & C Eurotrust	Foreign & Colonial	145	1.7	132	4	8	49	16	97	243	46	GT Global Recovery Δ	GT Management	233	2.3	145	71	20	7	11	91	231	46	GT Global Recovery Δ	GT Management	233	2.3	145	71	20	7	11	91	231	46							
185	Fleming Overseas	Robert Fleming	107	3.7	139	8	49	16	97	243	46	76	Murray Ventures (w)	Murray Johnstone	161	3.1	203	95	5	+	+	95	215	76	Murray Ventures (w)	Murray Johnstone	161	3.1	203	95	5	+	+	95	215	76							
84	Fleming Universal	Robert Fleming	280	3.6	383	15	45	15	25	97	217	82	Nineteen Twenty-Eight Δ	Stewart, Ivory	37	1.5	48	58	26	10	6	95	+	82	Nineteen Twenty-Eight Δ	Stewart, Ivory	37	1.5	48	58	26	10	6	95	+	82							
87	Fleming Universal	Gartmore	45	3.5	59	55	45	+	+	117	197	9																															

FINANCIAL TIMES

BRACKEN HOUSE, CANNON STREET, LONDON EC4A 4BY
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Saturday November 2 1985

Pantomime over pay

THE CHRISTMAS pantomime season is suit a little way off but the Confederation of British Industry and Mr Nigel Lawson, the Chancellor, were kind enough this week to run through some of their more familiar question and answer routines. The CBI made its ritual plea for a speedy reduction in all of the costs for which businessmen do not have a prime responsibility: the exchange rate, the cost of borrowing and non-wage labour costs (social security taxes).

On this occasion, however, the CBI was not the only organisation primed by industrialists to call for an urgent reduction in business costs. A minor rewriting of an old and dog-eared script brought an inexperienced actor blinking into the limelight: the Central Electricity Generating Board. It was delighted the task of calling for a speedy cut in the costs for which some control—energy.

The Chancellor's response to these familiar pleas is as well known as a pantomime chorus and was delivered with comparable gusto at an investment seminar this week. Far from worrying excessively about the costs they cannot control, companies should focus on those for which they have direct responsibility—principally pay settlements. It is unrealistic for big companies to complain that their position in international markets is being undermined by energy costs, the level of the pound, or the cost of borrowing when the impact of all these factors is dwarfed by the drain on cash flow of annual wage awards in the region of 7 to 10 per cent.

Best placed

This question and answer session, which seems to have been repeated endlessly, serves no obvious purpose. Industrialists only make the Government's task harder when they call so publicly for the very things—lower interest rates for example—that any Chancellor would, other things being equal, like to provide.

On the other hand, the Chancellor does very little to further the cause of higher employment directly by urging companies for the umpteenth time to keep a tighter lid on pay settlements. It would be reasonable, however, for him to ask the CBI, as the main body representing employers, just why its members are so willing to grant wage increases that are roughly twice the prospective rate of inflation. Nobody has yet come up with a fully convincing rationale for this but the CBI ought to be best placed to discover one.

There seems to be neither a social nor an economic rationale for the present level of pay settlements. The combination of very high unemployment and

a union movement in disarray might have been expected to cause management to take a rather hard-nosed attitude to labour costs. In the UK's bigger and more profitable companies a nil or 2 per cent award could be justified on the grounds either that this was all that workers in Japan, West Germany or the US were getting or that it was in the wider public interest—it would mean that more employment was associated with any given increase in nominal GDP.

So far as economics is concerned, the relaxed posture on pay might make sense if British manufacturers were highly profitable and had clear superiority in overseas markets. Even then, however, it would be likely to be matched by a similar lack of concern about other industrial costs such as energy bills and borrowing charges. It seems to make no sense at all for companies in a weak competitive position to be worried by every industrial cost except pay. The mystery is further deepened by polls which suggest that three quarters of Britain's companies thought this year's pay award was "about right" and that almost none have serious industrial relations problems.

There seem to be only three possible explanations of British industrialists' attitude to pay. The first is that, notwithstanding the Government's labour legislation and the rise of unemployment, most big companies are still secretly frightened of their unions and will agree to almost any fairly reasonable settlement in the interests of industrial peace. The second is that many companies, a Mr David Walker at the Bank of England has often argued, are simply myopic: when profits are high they are willing to grant high wage awards because they have no coherent long-term industrial strategy and no better immediate use for the money they have earned.

The third and in some ways most alarming possibility is that companies do care about wage costs but only about the total wage bill: wage rates per se are irrelevant. To keep the peace managers are happy to grant a 10 per cent wage increase but offset the cost by closing a couple of less-profitable plants. Yet from a social point of view it matters whether companies pay fewer workers more or more workers less.

The Government has already taken steps to reduce the tax incentives for labour-saving investment. The question that needs to be asked at a time of high unemployment is whether this process should be taken further—to make it cost-effective for companies to spread a given wage bill among a greater number of employees.

THE travel industry gets more like show business every day and, as with show business, it is difficult at times to remember that real money is involved.

Nonetheless the money being made and lost in the current circus atmosphere of price cutting and bargain holidays is real enough. Over the past three weeks Britain's tour operators have taken bookings worth over £200m for holidays in 1986—seven times the normal level.

To some those bookings, in a £2bn market, have been won at an awesome price. Mr Harry Goodman, the curly-haired chairman of International Leisure, the Intasun parent company, reckons that 100 tour operators will be squeezed out of the business by the end of next year. The chairman of the Association of British Travel Agents, Mr Eric Sutherland, talks of "bloodletting" in the industry but not everyone agrees.

For a start the 1m holidays which will probably have been sold by the time this weekend is over have gone with scarcely a line of advertising. It has been a hugely successful public relations exercise. Both Thomson and Intasun have highly skilled publicity departments and both have high profile senior executives who enjoy talking to notebooks and cameras. "We have created a lot of excitement, look at the Press coverage. It is worth millions," says Harry Goodman. Indeed, so alarmed by its rivals' promotional edge has Intasun become that it has signed up a public relations consultancy in the past couple of weeks to fight back.

At times the publicists' battle in Sorrento, the Bay of Naples resort where 3,000 travel agents and perhaps another 1,000 or more spouses, reporters and general camp followers have been gathered this week, has bordered on the ridiculous in its frenetic pursuit of headlines. Thomson whisked a handful of journalists off to one of the most expensive restaurants on the Amalfi coast and treated them to a midnight fireworks display on the beach; Intasun has been throwing nightly parties in the palatial cliff-edge villa that Mr Goodman has rented for the week, gatherings which on one evening descended to the singing of bawdy anti-Thomson songs.

The publicists have a significant role to play in this game that seems simply generating instant headlines. It is in the interests of all operators to generate a fear among the public that there will be a shortage of holidays next year: it is in the interests of the major groups to suggest that smaller ones are financially unsafe. It is always in the interests of those with publicly quoted shares to claim that all this can be done profitably.

There seems little doubt that the surge of bookings has an enormous impact on profits. "We will have taken 600,000 bookings by Christmas," says Harry Goodman. "That makes a dramatic difference to our

profitability. We will have taken £24m in deposits. That is £20m more than last year." This cash flow is used both for working expenses and to generate investment income.

The price cutting, meanwhile, has not been entirely funded out of tour operator margins. Sterling has strengthened significantly against the major sunshine currencies, the Peseta and Drachma, as well as against the fuel currency, the US dollar. At the same time Spanish hoteliers, worried by the huge fall off in British business last summer, have been willing to hold down, or even cut, rates in order to woo back UK custom.

Nonetheless the major companies are able to enjoy the economies that their size brings, notably in such fields as buying power, staffing efficiencies and selling their own aircraft with their own passengers. Once a tour company has to share flights, it is linking its fate with others, making such things as "no consolidation guarantees" (a promise of no changes to holidays) much more difficult to offer.

Horizon Bruce Tanner puts the magic figure for such economies at 400,000 passengers a year. If true, only four groups—Thomson, Intasun, Horizon and British Airways Holidays—would be enjoying the luxury of manoeuvrability.

That, however, is in the field of general holidays. In some concentrated geographic areas or particular market segments there are companies which have a large, and profitable, slice of the action—Meon in villas, Jugotours in trips to Yugoslavia, Greece and Sumatra, holidays to Greece, Long haul, in which the market leader is the Swiss-based Kuoni, has not been touched by the price battle and is a growing sector.

It was not, of course, Mr Goodman who started all this. That honour must go to Mr Roger Davies, chief executive of Thomson Travel (of which Thomson Holidays and Britannia Airways are but part). If Goodman is known as a

tactician, Davies is a strategist who has been plotting this blow, or something like it for years. Thomson has spent millions on computerisation which enables it to handle huge amounts of bookings without resort to the telephone on a scale its rivals simply cannot match. "We think we have a two years' lead, this was a good time to use that advantage."

Intasun, and almost everyone else in the trade, thinks Davies punched harder than was necessary. "If this had not

travel and (B) those that do will trade up, not buying the same holiday for less money, but spending the same and getting a better holiday."

Against this suggestion is the view that whatever the demand, there simply are not enough aircraft around to offer the British many more holidays abroad. The package tour market of the UK is built around its charter jet fleet, and some Spanish aircraft. The number of seats available for package tours has fallen by around 5 or 6 per cent since

dominant position.

According to figures from Mr Ray Colegate, the Civil Aviation Authority's economic guru, Thomson now holds 18.3 per cent of the air holiday licensed capacity for the coming year. This compares with 12.7 per cent four years ago. Intasun has 12.7 per cent, a considerable leap from the five per cent of a four years ago.

If one looks at the picture overall, however, very little has changed in the past few years, according to Mr Colegate, and this, he suggests, puts retailers' fears of domination by the majors into perspective. "The top 40 companies have around 75 per cent of the market, which has been true for the past ten years." At the moment, the top ten companies have a 56 per cent share and the top five 44 per cent.

Mr Goodman argues that this does not illustrate an industry which is being dominated, but one in which competition is alive and well.

But is it well enough to survive price cuts which are considerably greater than its average profit margin? There are many respected figures in the industry who say it is not. The managing director of British Airways Holidays (a division which includes the brand names Sovereign and Enterprise), Mr Terry Grew, calls the Thomson cuts "ridiculous" and reckons his own profits will be pared to the bone as he cuts prices to keep pace.

In launching his cut-price brochure, the managing director of Cosmos Tours talked of "potential instability in the holiday industry" and said: "This price war will cause most tour operators big problems in 1986."

Horizon, the third largest brand on offer, does not want to talk about profits at the moment, but is clearly determined to keep pace and, if necessary, pay the price. "We have the financial muscle to stay in there, and we will," says Horizon's Mr Tanner. In Mr Tanner's view, Horizon is well placed to fight. It has a fleet of modern

737s at its command and, he says, £30m in the bank while Intasun, he alleges, is stretched following its recent parental purchases. London hotels among them. "Everything has got to go right for them now," he says.

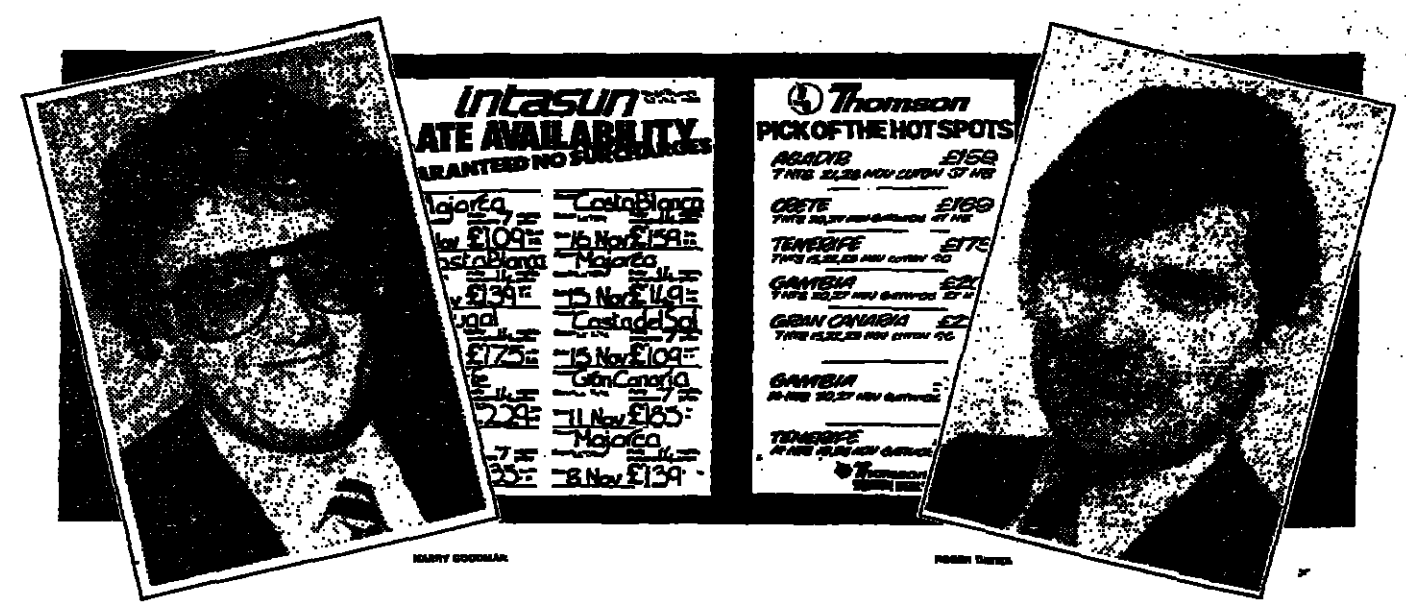
Not that Horizon is enjoying the battle entirely. As prices tumbled this week its managing director, Mr Dave Cockerill, spoke of "silly" pricing on the part of the two market leaders. "They are allowing the overseas holiday market to become a farce to satiate their quest for power."

There may be considerable sympathy and perhaps commercial help for the smaller and medium sized operators from travel industry suppliers—hoteliers and airlines. There has been much talk here of Spanish hoteliers being most unhappy with the prospect of two, or even three, UK tour operators being able to dictate prices. Already, for example, Intasun is said to supply more than half the British tourists that go to the Majorcan resort of Magaluf.

Retailers similarly do not want to be forced to deal with only a few major brands. Independent retail champions, like Mr Don Swinard and Mr Cliff Jones, both have considerable support for their attacks on the big suppliers. Swinard drew cheers when he virtually called for a boycott of Thomson and Intasun. "Who really has the power? You, the retailers do. You can switch off and switch someone on. Vote with your booking forms." Jones complains of falling standards. "Some people think they can pay these prices and still get waiter service and towels by the pool. I tell them those days are over. You get what you pay for. I would not be surprised to return to the time hotel dining rooms were divided into two, one side for the regular customers and one for British package tour customers, because the tour operators will not pay enough."

Retailers have problems of their own. In the past five years major retail chains have developed space—Thomas Cook, Lunn Poly (a Thomson subsidiary), Pickfords, Hogg Robinson, W. H. Smith. Ten years ago the top ten travel agency chains had 600 branches between them and 14 per cent of retail sales. Today the top ten, with slightly different names, have 2,000 branches and 40 per cent of sales. The top five have 37 per cent.

The amount of money left in the travel kitty for small retailers is very small. It is these small retailers who made up the bulk of the audience in Sorrento. No wonder they were not terribly impressed by Thomson talking of the market "growing up" and of Hogg Robinson suggesting that "there is money to be made in retailing." As far as they were concerned if the travel industry has become a circus, they are in danger of being the clowns.



The two protagonists and yesterday's best buys from a London travel agent

It is in the interests of all operators to generate public fears of a holiday shortage next year

happened I would have been expecting profits of £35m next year," says Harry Goodman. "We thought they (Intasun) would still come in with cheaper prices than us. They are perceived in the market as being cheaper. If they lose that advantage, what have they got?"

Intasun has been trying to get retail support. Goodman persistently played to the retail gallery at Sorrento with accusations that Thomson had gone too far—"the same thing could have been achieved with prices 10 per cent higher"—and promises that, given a good flow of bookings, his own prices would rise in the New Year. With agents living on commission of 10 per cent that is the sort of comment they like to hear.

There has been much convoluted argument amid the thunderstorms and torrential rain of the Bay of Naples in November over whether business can be increased sufficiently in 1986 to compensate for the 20 per cent price cut. The arguments in favour are that: (A) many more people will

Even assuming that this fleet was under-utilised during the past summer, the room for expansion is modest. Industry estimates suggest that a 10 and 20 per cent expansion is possible, which would mean 7m to 8m tours—one million more than this year.

A shortage of short-haul aircraft, especially of Boeing 737s, which are the bread and butter of charters, is a particular problem. "I have been scouring the world and I cannot find any," says Mr Goodman. "Even if you can find aircraft, which is doubtful, you do not have the time to train crews," says Dan Air, whose own charter fleet is of crucial importance to independent tour operators.

There is no doubt that if things continue on their present course most of any increase will flow to Thomson and Intasun, although Horizon will almost certainly stage a credible recovery. The two majors have considerably increased their hold on the market but, as both are keen to point out, neither is in anything approaching a

Man in the News

Lord Rayner

Saint Michael's restless scrutineer

By Lisa Wood



LORD RAYNER, who made his name as the scrutineer of Mrs Thatcher's Whitehall, has demonstrated this week that the techniques which unnerved some of Britain's latest mandarins have succeeded in revitalising his own company, Marks & Spencer, Britain's biggest retailer.

Lord Rayner became chairman of M & S 18 months ago when profits, although sound, were pedestrian. This week the company announced that its pre-tax profits for the first six months of its financial year were up 22 per cent, thus confounding City critics who had doubted Lord Rayner's ability to produce radical change at a company whose very name bespeaks the British retailing establishment. M & S with 54,000 employees and turnover of £3.2bn a year, may not be as big as Whitehall, but it is large enough to resist change.

"My job is to manage change," proclaimed Lord Rayner in succeeding Lord Sieff, the extrovert grandson of the founder, who enjoyed store visits, photo-calls and making speeches.

It is a change that has brought a whiff of Mrs Thatcher's Britain to M & S with a renewed emphasis on profit, competition and entrepreneurship. The first non-family chairman of M & S, the quietly spoken Lord Rayner has brought to the top of the company an odd mix of qualities. He has created a market research department in a company that was formerly product-led but he has also changed the company spirit. "He is bringing out the entrepreneurial in us, the competitive market stall spirit," said one M & S buyer.

Not that the cultured Lord Rayner, a 58-year-old bachelor who betrays nothing by listing his pastimes in Who's Who as travel, music and food, is not a stout defender of the M & S creed of quality and value for money. But he is also a mind which questions established practices and works critically. Lord Sieff was more instinctive, more emotional. Lord Rayner was born in Norwich and educated at Selwyn

College, Cambridge, where he read theology. He considered the ministry and had a brief flirtation with setting up his own business before joining M & S in 1953. After a short period in stores, he became a director in 1968, joint managing director in 1973 and joint vice-chairman in 1982.

But his years as a company man were interrupted in the 1970s by Mr Edward Heath, who as Prime Minister asked the then Mr Derek Rayner to join a team of businessmen to suggest improvements in the way Whitehall made its decisions.

In 1979, Mrs Thatcher invited him to advise Whitehall departments on how to eliminate waste. It was a post in which he created the famous "Rayner scrutineers," which

sent teams of inquisitors into Government departments and racked up claimed potential savings of £275m a year. The secret was to use young, trusting members of a flaccid department to produce sharp analyses of their own area's failures.

This insistence on personal accountability, was nonetheless felt by many to have started to fall on stony ground in Whitehall by the time Lord Rayner resigned to return full-time to M & S in 1983. At M & S, however, with the assistance of a new financial director, Keith Oakes, who joined the company in early 1984 (and pioneered the in-house credit card, with 950,000 on issue, accounting for more than 8 per cent of M & S UK turnover), Lord Rayner seems

to be perfecting this technique in dealing with the M & S bureaucracy. He also, not many people realise, brings considerable marketing expertise. It was he, in the early 1970s, who pushed M & S overseas and developed its export trade.

Marketing, the new chairman has reportedly told his board. It is the key to M & S in the 1990s. It is a philosophy oddly alien to Britain's biggest retailer, which was imbued with the view that quality and value for money sold its foods, textiles and homeware products. As the old M & S joke said: "Good quality goods will sell arse up."

The fruits of this work are just beginning to emerge, nourished by a £480m refurbishment programme. Whereas five years ago, the M & S store was

austerely grey and green, today its interior is more likely to be cast in mellow shades of browns, with splashes of pastel colours.

While stoically defending the unique relationship M & S has with its suppliers, Lord Rayner is in this way pointing out to them that M & S has to buy goods that stand the test of international competition. It is pragmatic strategy that can but stimulate certain suppliers who perhaps grew too dependent on a cosy relationship with M & S.

It is not just the suppliers which are coming under scrutiny. For the famous Whitehall exercises are now implanted at M & S with individuals sent on a one month's secondment to another department to ask the basic questions of Why, Why and Why again. Reporting is made direct to the chairman who then, if he considers it appropriate, sets his line managers into action. Pushing down the responsibilities of line managers is also part of the Rayner style of management; individual buyers are increasingly expected to take financial responsibility.

There is still some way to go before the business settles down into the style—and profits—Lord Rayner wishes to see in the 1990s. And there are plenty of risks.

M & S is playing with one of the best-established identities in British business and would find itself vanishing into the anonymity of the country's increasingly identical high streets. Also, in the case for volume, Lord Rayner's M & S might find itself sacrificing some of the personal relationships and loyalties which were the hallmark of Lord Sieff's days.

"Whereas Lord Sieff might have argued with a buyer whether or not a red belt went with a yellow dress, Lord Rayner's instinct is to leave that to the buyer. He just to know what volume we are doing," says one London-based buyer.

"It's a wind of change, all right, but it's a warm wind of change."

Income Tax Relief 1985/86

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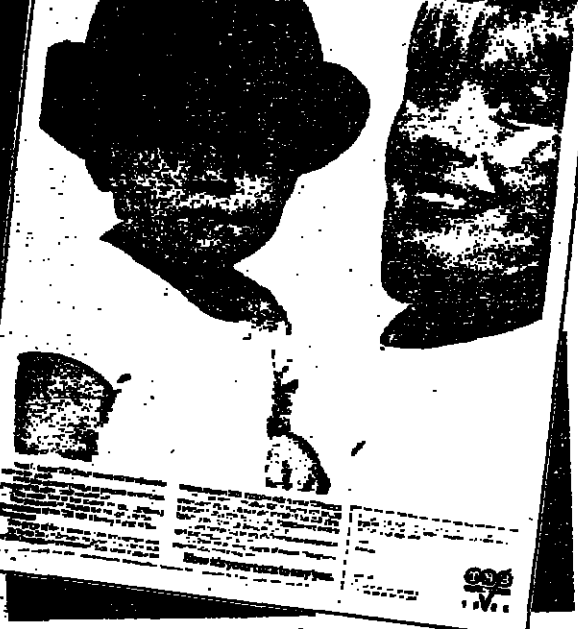
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محکم دلائل سے مزین

"My son, the banker"



Part of the TSB campaign, to be launched tomorrow

The bank that wants a million owners

IF THE Trustee Savings Bank has its way, we should all be wearing bowler-hats.

The pre-launch publicity for Britain's largest ever bank flotation gets into high gear tomorrow with the invitation to "own a bank." A media blitz in the Press and on TV will feature people from all walks of life: milkmen, charlades, fishermen and even toddlers in their prams, all wearing bowler hats and happy smiles. "Now it's your turn to Yes" will be the slogan, a twist of the TSB's usual "The Bank that likes to say Yes."

The flotation itself will not be until February. But as the City has learnt from the privatisation boom over the past three years, public interest needs to be aroused early, and then gradually brought to the boil in time for impact today.

News of the launch this week was marred from the TSB's point of view by a court action by depositors in Scotland to halt the sale of the Scottish part of the group on the grounds that it

belongs to them. The TSB is playing down the significance of the move, but nobody likes a court case to rumble on in the background of a flotation.

The TSB's £5m campaign—devised by Dewe Rogerson, the advertising firm which handled last year's record-setting British Telecom flotation—is intended "to inform and not persuade" according to Mr Anthony Carlisle, a director who is sensitive to the Stock Exchange's strictures against share-plugging.

But the aim is clear: to attract as wide a share ownership as possible in line with the TSB's grass roots image: ideally more than 1m investors who will stump up an expected £1bn for their shares. That is fewer than the 1.7m who bought shares in BT, Britain's most widely held company. But it would place the TSB a good second. (ICI, for comparison, has only 350,000 shareholders).

As with the BT issue, a huge effort is being put into getting the message across. A

telephone hotline has been set up in Bristol to handle inquiries (0272 300 300). Anyone asking for information will automatically receive a prospectus nearer the time. The TSB's 1,600 branches will also answer questions, and a special share information office has been opened in London Wall Buildings in the City.

Lazard Brothers, the merchant bank, and Rowe &

Ironically, the TSB's toughest job may be to attract its own numerous (8m) but traditionally downmarket customers who have been allotted half the shares. According to Mr Bing, only a tiny proportion of them have ever dabbled on the stock market. But if only one in 10 were to apply, the TSB would have 800,000 shareholders before it even begins to tap

most of the comment put out by analysts so far has been quite favourable. TSB's strong position in financial services—and the immense resources it will have after the flotation are big plus points.

Its main weakness is perceived to be inexperienced management, though Sir John Read, the chairman, is steadily hiring experienced bankers from rivals such as Barclays (the latest joined this week).

Nor is the TSB's profit performance for the year which ends on November 30, details of which will be released in the run-up to the flotation likely to be sparkling. City analysts expect pre-tax earnings to be about £160m, little changed from last year's £157m, which in turn marked only the smallest improvement on £155m in 1983.

The Scottish court case is also a nagging concern to which the TSB has to respond, even if it has only an indirect bearing on the flotation. The Scots are arguing that

the TSB's assets belong to depositors and not—as Government decided—taking legal advice—to TSB itself. The litigation must, it is argued, be distributed to the depositors rather than retained within the bank.

However, since the ownership of the TSB has already been settled by the Act, Parliament authorising the flotation, the most the Scottish depositors can hope for is compensation for being wrongfully deprived of their rights. They could not have the fiction reversed, so there is risk that investors buying T shares will have to hand their cash back at a later date.

The compensation—which might be ordered by the European Court of Human Rights if the depositors press the case that far—would have to be paid by the government. The sum would be about £50m, the expected worth of the TSB's net assets at flotation.

By David Lascelles

Pitman, the stockbrokers managing the issue, have appointed a network of 16 stockbroking firms in the major cities to spread the word.

Not that the TSB will have to hack its way through a thicket of ignorance. Its research reveals a high level of public awareness about the flotation: 29 per cent, according to a poll conducted last month.

the general and institutional market. To qualify for priority, though, customers must register in advance to prove they had accounts before December 17 last year, the cut-off date.

Although the City's judgment on the sale will depend on the fine print of the offer document and the price—neither of which will be available until shortly before the great day—

Otello, the Garden and the price of fame

THIS WEEKEND Sir John Tooley, general director of the Royal Opera House, Covent Garden, should hear from the Spanish tenor Placido Domingo whether he will appear, as contracted, in the title role of Covent Garden's new production of Otello, which is planned to open on January 8.

Domingo was brought up in Mexico. Some of his closest relatives were killed in the Mexico earthquake and he would, withdraw from appearances in opera houses for a year to devote himself to charity work so as to raise money for the earthquake victims.

This placed Covent Garden in a difficult dilemma. Otello is its most important new production of the season. It is costing around £275,000 to mount and has been graced with an impressive cast—as well as Domingo, Kiri to Kanawa is to play Desdemona and Renato Bruson, Iago. The conductor is Carlos Kleiber, the producer Sir Peter Hall, returning to the Royal Opera House after a 14-year absence.

On the strength of this season's talent, Covent Garden felt justified in copying a continental practice and making all six performances "gala", doubling the price of the best seat to £75 and thus raising an extra £150,000 for its hard-pressed revenue. With

this manoeuvre, it hoped to delay a general ticket price increase from January to April. Without Domingo it is Otello without the Moor. Along with arch-rival Pavarotti, they are the great tenors of their generation and guaranteed box-office draws. Not only would it be difficult for Covent Garden to justify a price premium for Otello minus Domingo, it would also be almost impossible to find a good replacement singer: Otello is one of the most demanding roles in the repertoire.

Like most singers Domingo is fond of Covent Garden and negotiations continue in the hope of sharing the benefits of the gala between the destitute of Mexico and the Royal Opera House.

It might seem surprising that Covent Garden is in a state of almost permanent financial crisis, since it is the No 1 client of the Arts Council, receiving £12.6m in aid this year. Last season it attracted its highest audiences for years, its 148 opera performances playing to 92 per cent capacity, and its 119 ballet shows to 88 per cent. Last month it announced a £1m donation from Mrs Jean Sainsbury, a satisfied customer of many years.

And yet last Monday Sir Claus Moser, the opera house's chairman, painted a most depressing financial picture. This year

there would be a shortfall of £700,000, mainly because the Arts Council grant for 1985-86 had been raised only by 1.9 per cent. Unless there was a substantial increase in aid for 1986-87—to £13.9m—there would have to be drastic economies, reducing the number of performances from 500 to 300 a year, with consequent substantial job losses among the 1,000 employees.

Like all subsidised arts organisations, Covent Garden is suffering from a succession of annual grant increases at less than the Retail Price Index. But it feels more slighted than most after emerging relatively unscathed from the 1983 Priestley report, a scrutiny commissioned by the Minister of the Arts into every aspect of its operations.

In return for various economies, mainly in stage crew practices, designed to save £500,000, Priestley recommended that Covent Garden should receive three years of higher subsidy. It has now managed to achieve savings worth £400,000, but the extra cash was paid only for one year.

Covent Garden does not feel that it can make any more "candle end" economies and insists that, compared to its main rivals among the world's opera houses, it is cheap on the public purse. La Scala Milan, Paris Opera, Deutsche Oper Berlin and Staatsoper Vienna

get 80 per cent or more of their income from government funds; Covent Garden receives less than 50 per cent.

It cannot squeeze much extra from box office revenue—its average ticket price ranges up to £37, attract enough criticism already. It is also finding it harder to raise income from commercial sponsors and has been forced to lower its sights this year from £1.2m to £950,000. If it is to maintain its current level of activity the house must have more Government aid or, alternatively, by tax concessions,

more public and private donations.

While it waits to hear the size of its 1988-87 grant, the Royal Opera House carries on planning up to 1990. A new production, with top singers takes four years to prepare, and new productions are increasingly the yardstick by which an international opera house is judged. This helps to explain the sensitivity with which Sir John reacts to criticism that his productions are too extravagant.

When all the bills are in, Otello will cost £250,000, to £300,000. Its scenery is comparatively simple and inexpensive; its costumes lavish and costly. It is much better, the opera house feels, to use top quality costumes, wigs, sets and props from the start because this Otello should remain in the repertoire for over 30 years (its predecessor notched up 32 years) and constant patching and repairing later is much more expensive.

For example, last season Covent Garden launched its new production of The Nut-

cracker. It cost an unprecedented £288,000, yet much of this went on future "economies." For instance, the costume department made 13 outfits for six boy dancers. They are in varying sizes and with luck should fit the 24 boys who might dance the role over the next four revivals, stretching years ahead.

By going for quality 90 per cent of the costumes can survive, with some nipping and tucking, the average 25-year life of a production.

Considering its importance for the future, and compared with new productions in rival opera houses, Otello is not expensive. The Met regularly invests over \$1m in major new works while Paris Opera's recent production of Robert-le-Diable by Meyerbeer was reported to have cost \$800,000. La Scala Milan, when giving Zeffirelli his head, anticipates a budget in excess of £500,000.

Otello is likely to be performed six times a year, on average, for the next generation. It should pay its way in time. Of course, the fees of principals are on top. Domingo could expect to earn approaching £20,000 a performance in New York. For Covent Garden he would probably pitch his fee at nearer £15,000, and if there is a package of performances, conveniently close to each other, the average might be £10,000. Dame Kiri is probably paid nearer £7,000 a performance, although, to prevent top singers playing off one opera house against the other, the size of fees is shrouded in mystery.

New productions do not have to be expensive to succeed. Sir John talks nostalgically of the Peter Grimes he mounted for £22,000 by challenging the designer with such a low budget. Stockhausen's Domestag aus Licht which opened

the current season, cost only £110,000, thanks to some simple costumes. But lavish new productions are what the operagoer too often expects. And the sponsor, Otello is being supported by the British Council, with a £100,000 commitment.

The opera house has been forced to reduce its new opera productions in some seasons to no more than four. It has experimented with joint productions—last year's Samson was shared with New York and Chicago, which reduced its cost by £74,000. It also rents out its productions to other opera houses—La Scala is taking its 1 Capuleti. It does not feel that there is room for more savings here—or indeed in any other aspect of its operations.

Unless it gets a substantial rise in subsidy next season the years of crying "wolf" will be over and there may be cancellations. On past experience the Government, through the Arts Council, will give Covent Garden just enough to keep it in business, but not enough to allow it to stop worrying about where the money is to come from. However, those who run Covent Garden would like to fix there full attention on raising the level of performance of opera and ballet and taking it to a wider market.



Placido Domingo as Otello

Theoretical fantasy

From the Director of Studies, Trade Policy Research Centre

Sir— "Neither economic theory nor empirical observation gives any grounds for believing that markets can or do make efficient allocations where future—especially distant future—decisions are involved." From this statement, Mr Smith (October 22) of the University of Keele appears to draw the conclusion that we need a "governmental or non-governmental co-ordinating institution to adjust the decline of all revenue will not occur." (Mr Smith's "non-governmental" is a bit puzzling. Perhaps Mr Smith has the commercial banks of West Germany in mind as a model, but they are, of course, part of the despised market.)

How does Mr Smith reach his conclusion? The unstated argument appears to go as follows: in order to prove the competitive optimality of a market, one needs to assume a full range of contingent and future markets. A full range of such markets does not exist. Consequently, the actual equilibrium is not optimal. Centralised co-ordinating agencies might, therefore, improve the market. The actions of the Japanese and other governments are generally held to improve on the workings of the market. Accordingly, co-ordinating action by the British Government would improve on the market.

When stated in the above way, the argument looks a little silly. A sensible person, and especially one aware of recent analysis of self-interested behaviour by politicians and bureaucrats, would conclude that we are forced to choose between two imperfect mechanisms, judged at least from the perspective of the theoretical ideal. Utopia is not an option, even for welfare economists. What then do we know, both in theory and practice, about three alternative mechanisms?

One point is that theory does indeed give some grounds for supposing that markets would take account of actions affecting the future. The capital market embodies the best available guesses of what the future consequences of present actions will be. If firms can persuade potential shareholders that the present costs will run out future benefits—when their current market valuation will reflect this—the capital market is an imperfect mechanism, but it is wrong to assert that it does not exist.

Turn, then, to the governmental alternative. There is much of a future market in this. Indeed, it is obvious that there is any way that politicians can benefit

now from actions which will bear fruit only in the rather long term. Actions which will benefit somebody right now are quite a different matter and that is, of course, why those are the sorts of actions usually recommended. Are bureaucrats any different? Do they really have any interest in actions which will bring benefit long after they have left their jobs? It would appear that Mr Smith must rely on the altruism of politicians and bureaucrats. Mr Smith must also assert that the political mechanism can obtain the information not only that manufacturing should expand at some future date, but—far more difficult—which segments should expand and what they should produce to meet what demand. In the light of rather long experience of the capacity of the British political system to make these sorts of choices, Mr Smith's apparent faith in the lines of credo quia absurdum.

Even in the case of Japan, however, the significance of MITI's role is questionable. Looking at the world as a whole, it would be easier to argue that attempts at governmental co-ordination are associated with disaster rather than success. Governments are rarely interested in economic efficiency and they almost never admit their mistakes. In short, Mr Smith has given a superb demonstration of why much of what now passes among economists for thought on economic policy is simply an exercise in theoretical fantasy. Martin Wolf.

1, Gough Square, EC4

World chess politics

From Mr Raymond Keene

Sir—Mr Sparkes (October 28) has utterly missed the point concerning my remark that Karpov is the most insulated world champion in chess history. The evidence is clear and as follows:

No previous world championship match had ever been stopped without result, the instant the world champion started to lose games. But this happened on February 15 last when Florencio Campomanes of the Philippines, the World Chess Federation president, halted proceedings after Karpov had lost two games in a row.

Karpov now retains the title if the current match in Moscow is drawn and he has the right to a revenge match if he loses.

Letters to the Editor

Precedents exist for both of these.

What is truly exceptional is that the revenue match clause has been abolished for the future if Karpov's opponent, Kasparov, should win this time and also survive the revenue match. No previous champion has defended his title on such unequal terms.

British Chess Federation, 9a Grand Parade, St Leonards-on-Sea, Sussex.

Economic policy

From Mr D. Jones

Sir—Malcolm Rutherford's article on Nigel Lawson and Government economic policy (October 25) as an interesting presentation of the claims that the Government intends to make about its policy. He did not, however, balance these claims with some of the facts of the situation.

Q. Controlling public expenditure, the Government's latest plans contained in the public expenditure White Paper, budget for an £8bn increase in real terms between the last year of Labour office and 1987-88. As a proportion of GDP public expenditure was 38.5 per cent in Labour's last year compared to 43 per cent in 1984-85. If the Government hits its expenditure targets, public spending will only return to its 1978-79 proportion of GDP in 1987-88. We must however be sceptical about the Government's ability to hit its public expenditure targets. Over the past four years the public expenditure projection for three years later has been missed by an average of £2.3bn per year.

Looking behind these figures we find that public expenditure "control" has been achieved through the device of privatisation, the proceeds of which count as negative public spending. In 1984-85 these amounted to over £5bn and since the Tories came to power have totalled over £17bn. With the pending privatisation of British Gas we can expect the privatisation proceeds to continue at 1984-85 levels.

When the availability of assets to privatise runs out, the full folly of the Government's approach to public expenditure "control" will be revealed. Both the income from the privatised assets and the income from the sale of those assets will have to be replaced. This

means public expenditure cuts, higher taxes or higher borrowing. The Government should take up which it has in mind. Added to the question "What happens when the privatisation proceeds run out?" is the question "What happens when North Sea oil runs out?" Together privatisation proceeds and North Sea oil income to the Treasury amounted to £17.5bn last year. Eventually these will have to be replaced. Far from "controlling" public expenditure the Government is avoiding the real issues and failing to plan ahead.

On tax cuts, again the Government has increased taxes as a proportion of GDP, and, in total, the annual tax bill has increased by £29bn in real terms. In 1988 the vast majority of people will still be paying more taxes and national insurance than they did in 1978 despite the temporary bonus of tax cuts financed by assets sales. So far only the top 5 per cent of taxpayers have received tax cuts—currently worth £3bn per annum.

Even on inflation the Government's record is not sparkling. In 1978 UK inflation was around the international average. This year it has been above that average.

Finally, the last area of the Government's claimed "success"—curbing union power. As Malcolm Rutherford correctly points out, this has relied heavily on its failure in another area—unemployment.

Doug Jones (Economic, assistant to Roy Hattersley, MP), House of Commons, SW1.

Export credits guarantee

From Mr B. Strand

Sir—The Minister for Trade announced (October 25) his decision to cancel the comprehensive bankers' guarantee scheme for exporters on the grounds that it does not fulfil its original purpose, it loses money and demand for it has fallen. He states that banks and other sources are well able to provide alternative forms of finance.

No figures have been published to justify in detail how the losses arise and this action demonstrates how politicians' rhetoric on support for small exporters etc conflicts with their decisions. As a user for some 20 years this scheme is the single most important export aid that government has made to smaller exporters over

the past 25 years. It certainly does continue to meet its original purposes as it forms an integral part of our basket of borrowing which also includes shareholders' fund, overdrafts, medium-term loans and HP finance.

No realistic alternative facilities exist outside of the Export Credits Guarantee Department. The banks would only provide a facility against bills and not against open account exports thereby excluding significant markets. Provision of finance from other private market sources will encounter difficulties from the bankers in regard to waivers against floating charges securing overdrafts.

B. G. Strand, Thomas Mercer Ltd., Eywood Road, St Albans, Herts.

Self respecting employment

From Dr Mitchell

Sir—Is the employer/employee relationship a continuation of the lord/servant relationship, especially since employers have been required to patronise their employees by becoming their tax collectors, insurance agents, and health and safety officers? If so, why do we not all become self employed, and work together by mutually agreed contracts in trade and service associations? Perhaps it is relevant that Socrates did not say "know thyself."

Dr Peter Mitchell (Resident Director of Research), Clynch Research Institute, Bodmin, Cornwall.

Different museums

From the Director, British Museum (Natural History)

Sir—In your report by James McDonald on heritage and leisure attractions (October 28) you refer to the Natural History Museum (South Kensington) as an annex of the British Museum (Bloomsbury). This is out of date.

The British Museum and the Natural History Museum (Natural History)—popularly known as the Natural History Museum—are separate organisations, each with its own board of trustees, and have been since 1963 although they share a common origin in the collections of Sir Hans Sloane (1680-1753).

In April of this year the Natural History Museum, which also administers the Zoological Museum, Tring in Hertfordshire, assumed responsibility for the Geological Museum, its neighbour in Exhibition Road. Together these three museums constituting the British Museum (Natural History) attracted over 3m visitors in 1984. R. S. Hedley, Cromwell Road, SW7.

BUILDING SOCIETY RATES

Share	Share	Other
Abbey National	7.00	8.75/9.00/9.25/9.50 Five Star acc.—instant access/no penalty
Cardiff	7.00	9.50 Higher interest account 90 days' notice or charge
Ald to Thrift	7.20	9.50/9.75 "City" Cheque-Save
Alfred and Leicester	7.00	— "Easy withdrawal, no penalty
Anglia	7.00	8.75 Premium Plus min. £500, immediate withdrawal (penalty 7 days' notice if under £10,000) instant access/weekly
Barnsley	7.00	9.00 Bankers Plus balance £2,500+, 7.75 under £2,500
Bradford and Bingley	7.00	8.75 Bankers Plus balance £2,500+, 7.75 under £2,500
Bristol and West	7.00	8.75 Gold Plus, minimum £500, immediate withdrawal, interest annually or monthly
Britannia	7.00	8.75 Capital share 30 £500+ 30 days' notice/penalty
Castle	7.00	8.50 Capital share 30 £500+ 30 days' notice/penalty
Century (Edinburgh)	8.50	8.75 Capital share £10,000+, 30 days' notice/penalty
Cheltenham and Gloucester	7.00	8.75 Capital share £10,000+, 30 days' notice/penalty
Chesham	7.00	8.75 Capital share £10,000+, 30 days' notice/penalty
City of London (The)	7.25	8.75 Capital share £10,000+, 30 days' notice/penalty
Covington	7.00	8.75 Capital share £10,000+, 30 days' notice/penalty
Derbyshire	7.00	8.75 Capital share £10,000+, 30 days' notice/penalty
Frome Salvage	8.25	8.75 Capital share £10,000+, 30 days' notice/penalty
Gateway	7.00	8.75 Capital share £10,000+, 30 days' notice/penalty
Greenwich	7.00	8.75 Capital share £10,000+, 30 days' notice/penalty
Guaranty	7.65	8.75 Capital share £10,000+, 30 days' notice/penalty
Halford	7.00	8.75 Capital share £10,000+, 30 days' notice/penalty
Heart of England	7.00	8.75 Capital share £10,000+, 30 days' notice/penalty
Hemel Hempstead	7.00	8.75 Capital share £10,000+, 30 days' notice/penalty
Hendon	8.00	8.75 Capital share £10,000+, 30 days' notice/penalty
Hinckley and Rugby	7.00	8.75 Capital share £10,000+, 30 days' notice/penalty
Lambeth	7.15	8.75 Capital share £10,000+, 30 days' notice/penalty
Leamington Spa	7.10	8.75 Capital share £10,000+, 30 days' notice/penalty
Leeds and Halifax	7.00	8.75 Capital share £10,000+, 30 days' notice/penalty
Leeds Permanent	7.00	8.75 Capital share £10,000+, 30 days' notice/penalty
London Permanent	7.75	8.75 Capital share £10,000+, 30 days' notice/penalty
Midlands	7.00	8.75 Capital share £10,000+, 30 days' notice/penalty
Mornington	9.10	8.75 Capital share £10,000+, 30 days' notice/penalty
National Counties	7.30	8.75 Capital share £10,000+, 30 days' notice/penalty
National and Provincial	7.00	8.75 Capital share £10,000+, 30 days' notice/penalty
Nelsonwide	7.00	8.75 Capital share £10,000+, 30 days' notice/penalty
Newcastle	7.00	8.75 Capital share £10,000+, 30 days' notice/penalty
Norfolk	7.00	8.75 Capital share £10,000+, 30 days' notice/penalty
Northern Rock	7.00	8.75 Capital share £10,000+, 30 days' notice/penalty
Northwich	7.00	8.75 Capital share £10,000+, 30 days' notice/penalty
Peterborough	7.00	8.75 Capital share £10,000+, 30 days' notice/penalty
Portsmouth	7.15	8.75 Capital share £10,000+, 30 days' notice/penalty
Property Owners	7.50	8.75 Capital share £10,000+, 30 days' notice/penalty
Reading	7.00	8.75 Capital share £10,000+, 30 days' notice/penalty
Scarborough	7.00	8.75 Capital share £10,000+, 30 days' notice/penalty
Septon	7.00	8.75 Capital share £10,000+, 30 days' notice/penalty
Stroud	7.00	8.75 Capital share £10,000+, 30 days' notice/penalty
Sussex County	7.00	8.75 Capital share £10,000+, 30 days' notice/penalty
Thrift	8.20	8.75 Capital share £10,000+, 30 days' notice/penalty
Town and Country	7.00	8.75 Capital share £10,000+, 30 days' notice/penalty
Weaver	8.10	8.75 Capital share £10,000+, 30 days' notice/penalty
Woodstock	7.00	8.75 Capital share £10,000+, 30 days' notice/penalty
Yorkshire	7.00	8.75 Capital share £10,000+, 30 days' notice/penalty

All three per cent rates are after basic rate tax liability has been credited on behalf of the investor

UK COMPANY NEWS

Molins £50m management buy-out

BY CHARLES BATCHELOR

THE MANAGEMENT OF Molins, one of the world's leading makers of cigarette manufacturing machinery, is to go ahead with a £50m management buy-out of its company with the backing of a group of City institutions.

This is the first time that a management buy-out has been attempted at a quoted British company not already subject to hostile takeover.

Since first announcing its buy-out plan seven weeks ago Molins' management, headed by Mr Christopher Ross, the managing director, has finalised the financing of the deal and obtained the approval of the company's inde-

pendent directors for the plan. It still requires the approval of Molins shareholders and of the High Court, however.

The offer was 5p above Molins' ordinary share price yesterday. The Molins shares rose to 188p immediately after the plan was announced in September, but fell back quickly when the market absorbed the fact that the management planned to offer no more than 170p per share for the company.

Molins has been under strong pressure in its world markets in

recent years from German and Italian competition. It has closed production plant and made nearly 1,000 of its 3,750 strong workforce redundant over the past 18 months.

There has also been an increasing uncertainty about the 29.9 per cent stake in the company held by BAT Industries, the tobacco-based conglomerate. BAT has denied any immediate disposal plans but potential uncertainty over this holding was starting to worry Molins. BAT backs the buy-out plan.

Molins expects pre-tax profits to improve to £8m in 1985 from £6m last year, reversing the

recent profits decline, but this reflects recent cost-cutting measures and a slight improvement at its US corrugated board subsidiary Langston.

Trading conditions in 1986 are unlikely to be materially better than in 1985, given the depressed demand for tobacco machinery and the tough competition.

A review of Molins UK pension fund has revealed a £20m surplus which the company hopes to use for a four-year halt to contributions and improved benefits for employees. It will contribute about £800,000 to its pension fund this year.

French Kier attacks Trafalgar

By Frank Kane

THE ROW between French Kier and its largest shareholder, Trafalgar House, was taken a stage further at an extraordinary meeting called yesterday to approve Kier's £20m bid for Abbey, the Dublin-based householder.

The formal motion to shareholders was overwhelmingly passed on a show of hands, with only the Trafalgar representatives—and their 25 per cent stake—voting against. Mr John Mott, the Kier chairman, immediately told the meeting that there would be a poll of the votes taken later this month.

The meeting was followed by a statement from Kier attacking Trafalgar's conduct during the past week, which has seen Trafalgar attempt unsuccessfully to dispose of its 12m or so shares through a market placing.

In a reference to Trafalgar's complaint that Kier had not consulted it before the bid was announced, the bidder pointed to the provisions of the Takeover Code governing both secrecy and equality of all shareholders. This, Kier said, prevented any consultation either before or after the bid.

Kier also pointed to the fact that it and Trafalgar are direct competitors in many areas.

Mr Mott later questioned the motives of Trafalgar in holding the large stake in Kier in the first place. He said that last June, after the holding had been acquired, Trafalgar informally indicated that it was interested in making an offer, although no formal proposal has yet been put.

The decision to call a poll at a later date was taken by some last night as a sign that Kier had failed to get majority approval for the offer, but this was rejected by Mr Mott. He said that since the intervention of the City, the situation had changed, and that Kier shareholders needed more time to fully appraise the offer.

Kier reiterated its belief that the Abbey purchase, which has also been dogged by the long-standing feud in the Gallagher family that controls the Irish group, was in the best interests of its shareholders.

The poll will take place in the office of auditors Peat Marwick Mitchell & Co on November 21.

Harris chief reduces holding

By David Goodhart

Sir Philip Harris, chairman of Harris Queensway, the stores group, has sold 2.4m of his own shares in the company, reducing his holding to 10.6m, or 20.2 per cent, from 13.0m, or 24.6 per cent, he held in the Philip and Pauline Harris Charitable Settlement.

Before tax proceeds from the share sale amounts to about £7.0m.

Before the sale Sir Philip—directly or indirectly—owned about 34.5m shares representing 22 per cent of the share capital. It is now slightly under 20 per cent.

Sir Philip said he sold his shares at this time because it was one of the few times of the year when it was possible to do so. Harris announced a 16.5 per cent increase in its interim profits at the end of last month.

It is understood that about £1.55m will go via the Charitable Settlement to fund a new wing for Guy's Hospital in London. The rest is likely to go into private investments abroad.

Harris Queensway's share price closed unchanged yesterday at 256p.

United Newspapers expanding in US

United Newspapers is extending its US operation by purchasing through its PR Newswire subsidiary, of InterMedia Group which supplies press releases to the media from corporate clients.

United did not disclose the value of the deal beyond saying it was less than 5 per cent of its net assets—valued at £100m in its latest accounts.

InterMedia has regional newspaper services in Washington DC, Detroit, Cleveland and Atlanta. Clients include all the main US automobile manufacturers.

As a result of this deal PR Newswire will serve more than 800 media outlets and 12,000 news sources in the US. Mr James O. Brannan, son of the founder, will remain president of InterMedia and become a vice-president of PR Newswire.

Westminster Property The Westminster Property Group, formerly part of controversial financier Mr Jim Raper's St Piran Group, came to the end of its stock market life yesterday when the provisional liquidator said he would not make funds available to maintain the register.

An application to wind up Westminster is being heard at the High Court on Monday.

Imps still interested in parts of Allied-Lyons

BY MARTIN DICKSON

MR GEOFFREY KENT, chairman of Imperial Group, said yesterday that he might still be interested in buying parts of Allied-Lyons, the food and drinks conglomerate, if Elders Ltd, the Australian company, succeeded with its £1.8bn bid for Allied.

Imperial held talks several weeks ago with Elders about membership of a consortium to bid for Allied, but finally decided not to take part. Elders is bidding alone, with finance from a group of eight banks.

Mr Kent, speaking to reporters after an extraordinary general meeting of his company, explained that Elders had put a higher value on Allied's assets than Imperial. Asked whether he might still consider buying parts of Allied, he replied: "It is possible we could be interested, if Elders were successful."

Earlier, during the meeting, he had to face critical questions from small shareholders over the takeover of Howard Johnson, which was only acquired in 1980. Its sale

Imperial, he said had mainly been interested in Allied's wines and spirits business. Its offshoots and its restaurants—areas which would help fill out Imperial's existing divisions.

The EGM approved Imperial's sale of Howard Johnson, its troubled US hotels and restaurant chain, to Marriott, the major American hotel company, for \$314m.

Imperial is keen to make fresh acquisitions in the wake of that deal, and Mr Kent told reporters he would prefer to buy a UK company with substantial overseas interests, though he would also be prepared to consider US companies.

Earlier, during the meeting, he had to face critical questions from small shareholders over the takeover of Howard Johnson, which was only acquired in 1980. Its sale

will mean a £127m writedown in shareholders' funds.

Investors described the purchase of the hotels chain as a "very bad deal" and an "appalling chapter" in Imperial's history. There was a scattering of applause when one speaker asked what confidence there could be that when Imperial "unloaded" the proceeds of the sale, sounder business judgments would be applied.

Mr Kent said a lot of lessons had been learnt from Howard Johnson and the company was setting extremely rigid financial and market hurdles for any potential acquisitions.

He added that the group's three UK divisions had been trading very strongly in 1985 and their prospects for the new year, starting today, were encouraging.

Star Computer losses at £0.6m

FOLLOWING ITS first-half losses of £383,000, Star Computer Group has fallen further into the red. For the 14 months to June 30, the group incurred pre-tax losses of £522,000, which compares with profits of £120,000 for the 12 months to end-April 1984.

No dividend is proposed. At the interim stage, the directors of this computer equipment and software retailer, said they intended to pay a dividend of 2.5p in the month equivalent to the 2.5p paid in 1984. Losses per 10p share have emerged at 5.7p, against earnings of 3.4p.

Trading conditions in the industry were difficult throughout a financial year during which the group was undergoing considerable change, the directors said.

Looking ahead they say that the now firmly established product lines, a strengthened manufacturing base and continued enforcement of rigorous cost controls will lead to an improvement in group results in the coming year.

For the 14 month period turnover amounted to £9.11m (£7.53m), which incurred an operating loss of £264,000 (£120,000 profit). However, the directors say that following the disappointing half year results, the group returned to a small operating profit of £129,000 during the remaining eight months.

The pre-tax result was struck after a £388,000 (nil) exceptional debit due to a change in the group's main product range to convergent technologies equipment. In accordance with accounting policy, the directors have reduced the carrying value of the stock relating to the previous product range to its net realisable value.

The group's R and D expenditure was at a record level during the year, and run up costs for new products have again been written off as incurred, the directors state.

This, plus the previous year's expenditure, culminated in the introduction of the new Star Auditor 1000 range in February, and it was from then that trading improved substantially. Together with the steps taken on margin and overheads, they say it has significantly moved the group towards recovery.

comment It is not every day that a com-

pany goes £522,000 into the red to be rewarded with a 2.5p rise in its share price, but Star Computer pulled it off yesterday. The reaction was the more remarkable for the fact that the shares fell from 35p to 28p on the announcement before rising to 30p. The reason for this unusual performance is not to be found in the short-term trading prospects: for all the impressive language of its statement, Star Computer's sales are still well below UK distributor for Convergent Technologies these days and the nature of its business does not hold out the promise of dramatic growth. Of more interest to investors is Star Computer's attractions to a predator. At 28p the company was clearly undervalued in terms of assets alone and its maintenance income stream makes it a potential target for its acquisitive brethren in the microcomputer field. Better buyers must have felt they could not lose: either the promised recovery would one day arrive or someone else better able to deliver it would step in. The shares may yet add a few pence before settling down to await events.

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Investors Cap. may opt for unitisation

By Frank Kane

Investors Capital Trust, the Edinburgh-based investment trust which on Tuesday was told that 19.4 per cent of its shares were to be sold to British Assets Trust, will opt for unitisation if its plans to set up a fund management company are rejected by shareholders.

British Assets said when it announced the state that it was "formulating proposals which it believes will be in the best interests of shareholders"—widely believed to mean an offer for the company. Yesterday's announcement means that investors Capital would rather cease to exist as an investment trust and would be replaced by a subsidiary of British Assets.

Barrington Brothers, the merchant bank which is advising Investors Capital, recognised that the British Assets link may have some short term attractions, but said that shareholders' interests could be served by the continuation of the proposed management structure.

It said that the proposed fund management structure—to be voted on at an extraordinary meeting on Monday—was the best way to ensure the long-term strengthening of the management team.

Southend Stadium hit by bad weather

Severe weather in the early part of the week has hit lower attendance at Southend Stadium, and the cancellation of eight race meetings, the directors said.

For the six months to end-June pre-tax profits fell from £47,000 to £22,000 after a capitalisation of £28,000 (£24,000) paid to directors. Profits for 1984 were £15,327.

Total turnover for the group, which has property and business interests valued at £250,000 to £270,000, but total retentions fell by £17,910 to £91,327.

Tote retentions since June, however, are marginally in excess of the previous year, directors say, although income from racing will not cover costs for the full year.

Net revenue from the company's properties, including the £100,000 after capitalisation, proved satisfactory, they add.

FT Top 500

In the FT Top 500 survey which appears on this page, the following figures are incorrect. European Top 500 and UK Top 500: Ladbroke Park's capitalisation of £502,800 (not £495,500) raised its ranking to 340th from 341st. UK ranking 340 not 341. European Top 500: Ladbroke Park's capitalisation of £502,800 (not £495,500) raised its ranking to 340th from 341st. UK ranking 340 not 341. European Top 500: Ladbroke Park's capitalisation of £502,800 (not £495,500) raised its ranking to 340th from 341st. UK ranking 340 not 341.

The survey, also appeared in the issue of Saturday, October 26.

Continental Trust faces SA bid

BY CHARLES BATCHELOR

A TAKEOVER battle may be in the offing between Continental and Industrial Trust, a £130m UK investment trust, and Liberty Life Association of Africa, the South African life assurance company.

Continental yesterday put out a statement to its shareholders effectively warning them not to dispose of their shares at present stock market level because Liberty had paid a much higher price in recent months. Continental's shares rose 17p to 64 1/2p yesterday.

If Liberty does launch a bid it would have to pitch its offer at least the highest level at which it had bought Continental shares in the previous 12 months. Liberty was recently involved in a contested takeover bid for

Capital and Counties, a British property company. It won control of Capital in July by means of an offer made through its 75 per cent-owned UK subsidiary Transatlantic Insurance Holdings, which valued Capital at £17.5m.

Yesterday's announcement from Continental was triggered by the disclosure on Thursday that Liberty Transatlantic and another Liberty subsidiary, Conduit Insurance Holdings, had increased their holding to 25.03 per cent.

Continental revealed in its 1984/85 annual report published in July that Liberty Holdings, Liberty Life's parent company, held a 23.3 per cent stake in its ordinary capital.

Continental said yesterday that it believed the Liberty holding had been acquired over the previous 12 months at varying prices but the largest single purchase was of 1.13m shares in March at about 68 1/2p per share. This was probably the highest price Liberty paid and would value Continental at £15.7m.

Continental increased its revenue to £6.05m in the year ended May 1985, from £5.34m the year before. Earnings per share rose from 17.71p to 20.92p.

Continental is managed by J. Henry Schroder Wagg, the merchant bank. Its financial adviser is Kleinwort Benson.

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pany goes £522,000 into the red to be rewarded with a 2.5p rise in its share price, but Star Computer pulled it off yesterday. The reaction was the more remarkable for the fact that the shares fell from 35p to 28p on the announcement before rising to 30p. The reason for this unusual performance is not to be found in the short-term trading prospects: for all the impressive language of its statement, Star Computer's sales are still well below UK distributor for Convergent Technologies these days and the nature of its business does not hold out the promise of dramatic growth. Of more interest to investors is Star Computer's attractions to a predator. At 28p the company was clearly undervalued in terms of assets alone and its maintenance income stream makes it a potential target for its acquisitive brethren in the microcomputer field. Better buyers must have felt they could not lose: either the promised recovery would one day arrive or someone else better able to deliver it would step in. The shares may yet add a few pence before settling down to await events.

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Financial Times

TOP 500

1985

RESEARCH

Statistical information for this survey was compiled by Dick Whittington, Vicky Sutcliffe, Anne Duffell and Sue Hopkins. The ROCE calculations were provided by Derek Fitches, Peter Dunning and Trevor Long of Ertel and the investment trust figures were supplied by Hamish Buchan at Wood Mackenzie. The survey was co-ordinated by Stefan Wagstyl and Lucy Kellaway.

For reprints (Price £10), which will include addresses, telephone and telex numbers of the companies listed, contact Nicola Banham, The Financial Times, Bracken House, Cannon Street, London, EC4P 4BY.

Markets buoyed by strong profit rises

BY STEFAN WAGSTYL

Europe's top 500 companies have surged ahead on their respective stock markets.

Buoyed by strong advances in corporate profits, bourses in most of the 13 countries surveyed rose to record levels in the year to June, taking the combined value of the 500 leading companies to a new high.

To join this year's list a company had to be worth at least \$170m, against \$145m last year — an increase which is even greater than it appears since European currencies fell against the U.S. dollar, the unit of measure, over the 12 months.

The threshold for the top 100 has risen above \$1bn for the first time.

At the top of the 500, newly-privatised British Telecom makes its debut at number 2 — ahead of British Petroleum, but well behind Royal Dutch/Shell. Glaxo returns to the top ten, joined by fast-expanding West German insurer Allianz Versicherung, which has leapt 15 places to number 10. GEI, Unilever and Nestlé make way for these companies — GEC falling out of the top ten for the first time, in contrast to its West German rival Siemens, which stays unmoved in fifth place.

As in previous years, UK companies, quoted on a more active stock exchange than any

on the Continent, dominate the list. The best performer in the 500 is British electrical retailer Dixons Group, up 263 places to 123, after a year of successful expansion and acquisition. The worst performer is also British — Lex Service Group, which has fallen 210 to 442, following losses at a U.S. electronics distribution subsidiary.

A vintage year for UK takeovers means that several prominent names have left the 500, notably House of Fraser, now privately owned by the Al Fayed family. But their places have been filled by a string of new issues including Abbey Life, in at 128, and Jaguar at 179.

Nevertheless, the UK's pre-eminence in the European 500 is slowly fading as other bourses grow in market capitalisation. The number of British companies is down to 217, against 234 when the list was first published in 1982.

In previous years, Scandinavian companies have made a strong showing in the 500. But this year, the region's biggest stock market, Stockholm, suffered a setback amid growing disillusionment over the Social Democratic government's economic policies. As a result, almost all Swedish companies have fallen back, notably Volvo, down from 27 to 56 and L. M. Ericsson, tumbling from 49 to 78.

THE FT 500 is a survey of Europe's biggest companies, published for the fourth year in succession.

In the two main lists, the European 500 and the UK 500, publicly quoted companies are ranked by market capitalisation, taken as an average for the month of June. This yardstick measures a company's value in the eyes of investors. It is a good guide to performance over time.

Moreover, market capitalisation gives

proper weight to banks, whose positions are distorted in lists based on turnover and, to loss-making companies, which disappear altogether from tables ranked by profits.

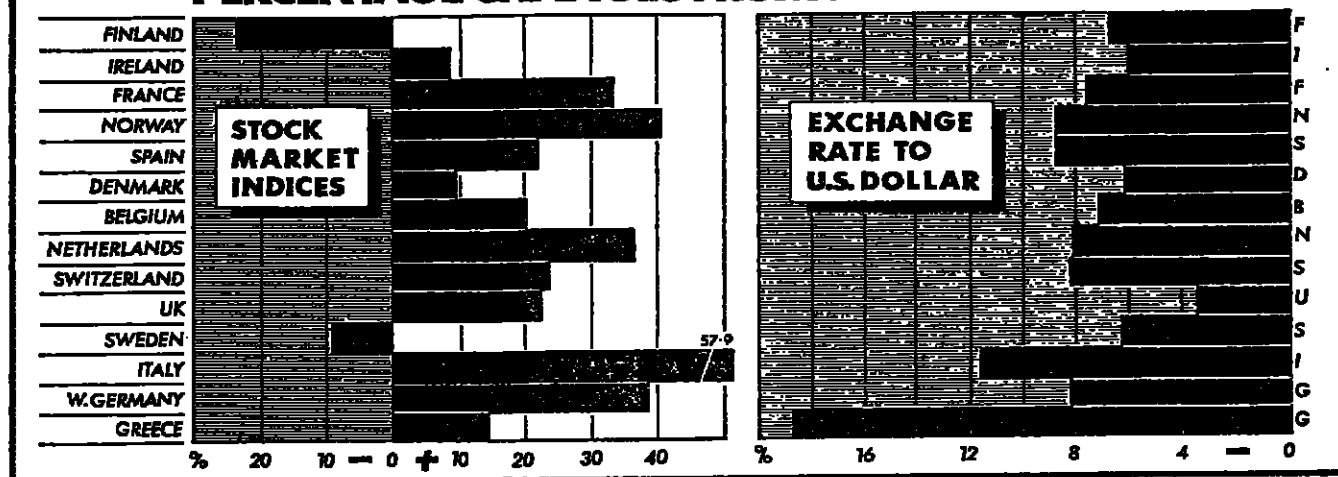
The survey also analyses the key figures on each company — turnover, profits, employment and return on capital.

The stock market varies in importance from one country to another. It is particularly important in the UK, in West

Germany banks play a more direct part in corporate finance, and in France and Italy many of the biggest groups are state-owned. To take account of these we include for the third year running a list of the top 100 European enterprises, whether publicly or privately owned, ranked by turnover.

In addition, for the first time, the survey looks at UK investment trusts, ranking them by market capitalisation in a table of the top 100.

PERCENTAGE CHANGES FROM JUNE '84 TO JUNE '85



Finnish companies, last year's high-fliers, are among the worst performers of 1985, their numbers cut from 12 to 7. The Danish stock market held its own, but its largest company, the once highly-favoured biotechnology group Novo Industri, is down 42 places to 118, following poor results.

Foreign investors played their part in expanding the value of Scandinavian bourses. This year, their attention turned from north to south, particularly to Italy, where the stock market leapt 58 per cent over the 12 months to June.

Investors became increasingly confident about Socialist Prime Minister Craxi's ability to cope with the country's economic problems and

backed Italian companies across the board. From vehicles (Fiat) and chemicals (Montedison), to computers (Olivetti) and department stores (La Rinascente), Italian companies have raced up the 500.

In West Germany too, a strong year for the stock market has brought advances on a wide front in the European 500. There were strong gains from the banks, led by Deutsche, up two to 11, matched by good performances in engineering industries from Volkswagen, 13 places higher at 33, and from Mannesmann, up nine at 61. The big three chemical groups, Bayer, Hoechst and BASF, all climbed a few places.

However, for the second year running, the highlight of the

West German stock market was the insurance sector, with not only Allianz, but also Colonia Versicherung and the life company Victoria Lebens making strong gains.

These groups feature in a European-wide rerating of insurers. The biggest leap came from the Italian company Fondiaria Vita, which rose 230 places to 208. Among larger groups, Winterthur Versicherung and Swiss Re from Switzerland, the Dutch group Nationale-Nederlanden and Italy's Generali Assicurazioni (in which Allianz has taken a stake) were all up on last year. The UK's Commercial Union, beset by problems in the U.S., was one of the few insurers to have fallen in this year's list.

The gains made by insurers were primarily the result of a general improvement in world insurance rates. But they also reflect an overall increase in the popularity of financial groups, which has embraced the banks as well. Some of the biggest advances have been posted by Switzerland's Baer Holding, Mediobanca of Italy and the ambitious Scottish pair, Bank of Scotland and Royal Bank of Scotland.

But the list also highlights the risks of banking — one of the year's biggest casualties is Johnson Matthey, leaving the European 500 altogether following the collapse of its subsidiary, Johnson Matthey Bankers.

Looking across the broad sweep of European industry,

FT500 Europe's biggest employers

Rank	Company	Cty	Emp	Top 500 No.
1	Unilever NV/PLC	N/UK	25	13
2	Philips	Net	4	24
3	Siemens	Ger	4	5
4	Volkswagen	Ger	9	33
5	British Telecom	UK	45	2
6	Fiat	Ita	9	36
7	Great Universal Stores	UK	34	39
8	BAT Industries	UK	36	8
9	Daimler-Benz	Ger	9	4
10	Peugeot	Fra	9	212
11	Hoechst	Ger	42	20
12	Bayer	Ger	42	19
13	Royal Dutch/Shell	N/UK	51	1
14	Lourho	UK	91	194
15	Nestle	UK	25	14
16	Thyssen	Ger	8	182
17	British Petroleum	UK	51	3
18	General Electric	UK	5	12
19	Barclays	UK	62	23
20	Grand Metropolitan	UK	22	31
21	BASF	Ger	42	22
22	Imperial Chemical Inds	UK	42	7
23	Mannesmann	Ger	6	61
24	Imperial Group	UK	36	50
25	Thora EMI	UK	29	104

* Weekly average. † Year-end total. ‡ Weekly average for prior year.

the advance of the economic cycle last year brought back into favour many cyclical stocks in old-established industries, often at the expense of high-technology favourites.

This year, the trend has continued, with some of the most notable gains posted by companies which had to fight longer than most to overcome the recession.

This development is particularly clear in France, where consumer goods companies were all the rage on the stock market last year. This time, it is electrical group Thomson-CSF, tyre-maker Michelin and vehicle group Peugeot which have made the running.

Elsewhere, Swedish engineer Alfa-Laval, Italian tyre-maker Pirelli and UK motor parts group Lucas Industries have all made good recoveries in the rankings. It was a bad year for oil

companies, however, with the price of crude falling relentlessly. Shell was the only oil group not to slip in the rankings. Ultramar was the worst performer, tumbling 16 places to 154.

500 Capitalisation by Country

Country	Value
UK	300
West Germany	215.5
Switzerland	82.4
Netherlands	45.5
France	34.4
Sweden	22.4
Italy	17.6
Spain	14.4
Belgium	8.4
Denmark	7.3
Norway	2.2
Finland	2.1
Ireland	0.9

Rumour has it there's something about to happen in the boardroom

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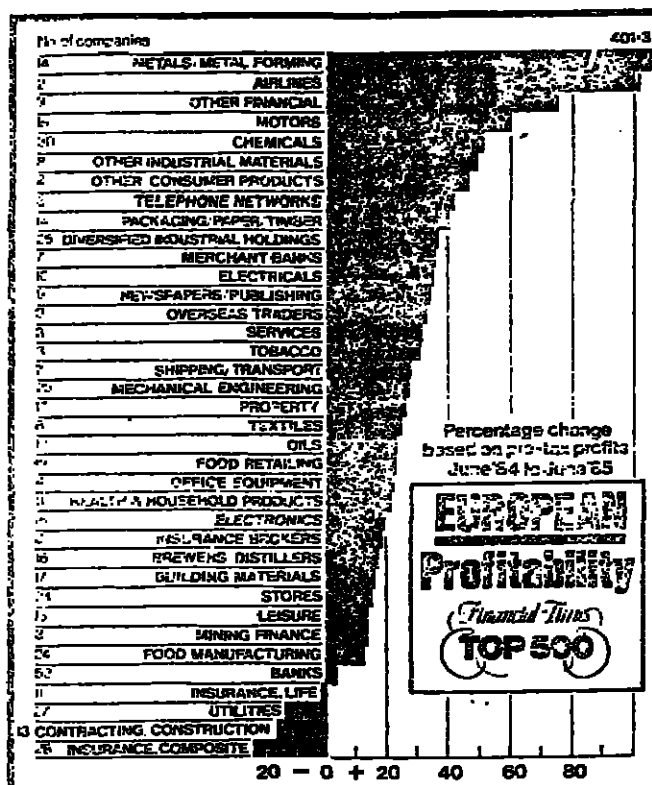
Ranking	Company	Country	Market Capitalisation	Sector	Ranking	Turnover	Profit	ROCE	Employees	Year end				
1985	1984	1983	1982	1981	1985	1984	1983	1982	1981	1980				
1	(1) Royal Dutch/Shell	UK	18,501.9	51	1	84,501.9	79,721.4	18.5	13,899.2	11,483.9	18.4	28.5	148,000	31.12.84
2	(2) British Petroleum	UK	15,779.9	52	2	79,721.4	84,501.9	17.3	13,899.2	11,483.9	18.4	28.5	148,000	31.12.84
3	(3) Imperial Chemical Industries	UK	15,779.9	52	2	79,721.4	84,501.9	17.3	13,899.2	11,483.9	18.4	28.5	148,000	31.12.84
4	(4) Unilever	UK	15,779.9	52	2	79,721.4	84,501.9	17.3	13,899.2	11,483.9	18.4	28.5	148,000	31.12.84
5	(5) Glaxo	UK	15,779.9	52	2	79,721.4	84,501.9	17.3	13,899.2	11,483.9	18.4	28.5	148,000	31.12.84
6	(6) Union Bank of Switzerland	UK	15,779.9	52	2	79,721.4	84,501.9	17.3	13,899.2	11,483.9	18.4	28.5	148,000	31.12.84
7	(7) Imperial Chemical Industries	UK	15,779.9	52	2	79,721.4	84,501.9	17.3	13,899.2	11,483.9	18.4	28.5	148,000	31.12.84
8	(8) Unilever	UK	15,779.9	52	2	79,721.4	84,501.9	17.3	13,899.2	11,483.9	18.4	28.5	148,000	31.12.84
9	(9) Glaxo	UK	15,779.9	52	2	79,721.4	84,501.9	17.3	13,899.2	11,483.9	18.4	28.5	148,000	31.12.84
10	(10) Allianz Versicherungs	GER	15,779.9	52	2	79,721.4	84,501.9	17.3	13,899.2	11,483.9	18.4	28.5	148,000	31.12.84
11	(11) Deutsche Bank	GER	15,779.9	52	2	79,721.4	84,501.9	17.3	13,899.2	11,483.9	18.4	28.5	148,000	31.12.84
12	(12) Unilever NV/PLC	UK	15,779.9	52	2	79,721.4	84,501.9	17.3	13,899.2	11,483.9	18.4	28.5	148,000	31.12.84
13	(13) Nestle	UK	15,779.9	52	2	79,721.4	84,501.9	17.3	13,899.2	11,483.9	18.4	28.5	148,000	31.12.84
14	(14) Swiss Bank Corporation	UK	15,779.9	52	2	79,721.4	84,501.9	17.3	13,899.2	11,483.9	18.4	28.5	148,000	31.12.84
15	(15) BSA	UK	15,779.9	52	2	79,721.4	84,501.9	17.3	13,899.2	11,483.9	18.4	28.5	148,000	31.12.84
16	(16) Marks and Spencer	UK	15,779.9	52	2	79,721.4	84,501.9	17.3	13,899.2	11,483.9	18.4	28.5	148,000	31.12.84
17	(17) CIBA-Geigy	UK	15,779.9	52	2	79,721.4	84,501.9	17.3	13,899.2	11,483.9	18.4	28.5	148,000	31.12.84
18	(18) Bayer	UK	15,779.9	52	2	79,721.4	84,501.9	17.3	13,899.2	11,483.9	18.4	28.5	148,000	31.12.84
19	(19) Hoechst	UK	15,779.9	52	2	79,721.4	84,501.9	17.3	13,899.2	11,483.9	18.4	28.5	148,000	31.12.84
20	(20) Credit Suisse	UK	15,779.9	52	2	79,721.4	84,501.9	17.3	13,899.2	11,483.9	18.4	28.5	148,000	31.12.84
21	(21) BASF	UK	15,779.9	52	2	79,721.4	84,501.9	17.3	13,899.2	11,483.9	18.4	28.5	148,000	31.12.84
22	(22) Berlingier	UK	15,779.9	52	2	79,721.4	84,501.9	17.3	13,899.2	11,483.9	18.4	28.5	148,000	31.12.84
23	(23) Philips	UK	15,779.9	52	2	79,721.4	84,501.9	17.3	13,899.2	11,483.9	18.4	28.5	148,000	31.12.84
24	(24) Hanson Trust	UK	15,779.9	52	2	79,721.4	84,501.9	17.3	13,899.2	11,483.9	18.4	28.5	148,000	31.12.84
25	(25) Generali Assicurazioni	UK	15,779.9	52	2	79,721.4	84,501.9	17.3	13,899.2	11,483.9	18.4	28.5	148,000	31.12.84
26	(26) Bechtel Group	UK	15,779.9	52	2	79,721.4	84,501.9	17.3	13,899.2	11,483.9	18.4	28.5	148,000	31.12.84
27	(27) National Westminster Bank	UK	15,779.9	52	2	79,721.4	84,501.9	17.3	13,899.2	11,483.9	18.4	28.5	148,000	31.12.84
28	(28) Cable and Wireless	UK	15,779.9	52	2	79,721.4	84,501.9	17.3	13,899.2	11,483.9	18.4	28.5	148,000	31.12.84
29	(29) Mannesmann AG	UK	15,779.9	52	2	79,721.4	84,501.9	17.3	13,899.2	11,483.9	18.4	28.5	148,000	31.12.84
30	(30) Hochtief AG	UK	15,779.9	52	2	79,721.4	84,501.9	17.3	13,899.2	11,483.9	18.4	28.5	148,000	31.12.84
31	(31) Credit Suisse	UK	15,779.9	52	2	79,721.4	84,501.9	17.3	13,899.2	11,483.9	18.4	28.5	148,000	31.12.84
32	(32) BASF	UK	15,779.9	52	2	79,721.4	84,501.9	17.3	13,899.2	11,483.9	18.4	28.5	148,000	31.12.84
33	(33) Berlingier	UK	15,779.9	52	2	79,721.4	84,501.9	17.3	13,899.2	11,483.9	18.4	28.5	148,000	31.12.84
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36	(36) Generali Assicurazioni	UK	15,779.9	52	2	79,721.4	84,501.9	17.3	13,899.2	11,483.9	18.4	28.5	148,000	31.12.84
37	(37) Bechtel Group	UK	15,779.9	52	2	79,721.4	84,501.9	17.3	13,899.2	11,483.9	18.4	28.5	148,000	31.12.84
38	(38) National Westminster Bank	UK	15,779.9	52	2	79,721.4	84,501.9	17.3	13,899.2	11,483.9	18.4	28.5	148,000	31.12.84
39	(39) Cable and Wireless	UK	15,779.9	52	2	79,721.4	84,501.9	17.3	13,899.2	11,483.9	18.4	28.5	148,000	31.12.84
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41	(41) Hochtief AG	UK	15,779.9	52	2	79,721.4	84,501.9	17.3	13,899.2	11,483.9	18.4	28.5	148,000	31.12.84
42	(42) Credit Suisse	UK	15,779.9	52	2	79,721.4	84,501.9	17.3	13,899.2	11,483.9	18.4	28.5	148,000	31.12.84
43	(43) BASF	UK	15,779.9	52	2	79,721.4	84,501.9	17.3	13,899.2	11,483.9	18.4	28.5	148,000	31.12.84
44	(44) Berlingier	UK	15,779.9	52	2	79,721.4	84,501.9	17.3	13,899.2	11,483.9	18.4	28.5	148,000	31.12.84
45	(45) Philips	UK	15,779.9	52	2	79,721.4	84,501.9	17.3	13,899.2	11,483.9	18.4	28.5	148,000	31.12.84
46	(46) Hanson Trust	UK	15,779.9	52	2	79,721.4	84,501.9	17.3	13,899.2	11,483.9	18.4	28.5	148,000	31.12.84
47	(47) Generali Assicurazioni	UK	15,779.9	52	2	79,721.4	84,501.9	17.3	13,899.2	11,483.9	18.4	28.5	148,000	31.12.84
48	(48) Bechtel Group	UK	15,779.9	52	2	79,721.4	84,501.9	17.3	13,899.2	11,483.9	18.4	28.5	148,000	31.12.84
49	(49) National Westminster Bank	UK	15,779.9	52	2	79,721.4	84,501.9	17.3	13,899.2	11,483.9	18.4	28.5	148,000	31.12.84
50	(50) Cable and Wireless	UK	15,779.9	52	2	79,721.4	84,501.9	17.3	13,899.2	11,483.9	18.4	28.5	148,000	31.12.84
51	(51) Mannesmann AG	UK	15,779.9	52	2	79,721.4	84,501.9	17.3	13,899.2	11,483.9	18.4	28.5	148,000	31.12.84
52	(52) Hochtief AG	UK	15,779.9	52	2	79,721.4	84,501.9	17.3	13,899.2	11,483.9	18.4	28.5	148,000	31.12.84
53	(53) Credit Suisse	UK	15,779.9	52	2	79,721.4	84,501.9	17.3	13,899.2	11,483.9	18.4	28.5	148,000	31.12.84
54	(54) BASF	UK	15,779.9	52	2	79,721.4	84,501.9	17.3	13,899.2	11,483.9	18.4	28.5	148,000	31.12.84
55	(55) Berlingier	UK	15,779.9	52	2	79,721.4	84,501.9	17.3	13,899.2	11,483.9	18.4	28.5	148,000	31.12.84
56	(56) Philips	UK	15,779.9	52	2	79,721.4	84,501.9	17.3	13,899.2	11,483.9	18.4	28.5	148,000	31.12.84
57	(57) Hanson Trust	UK	15,779.9	52	2	79,721.4	84,501.9	17.3	13,899.2	11,483.9	18.4	28.5	148,000	31.12.84
58	(58) Generali Assicurazioni	UK	15,779.9	52	2	79,721.4	84,501.9	17.3	13,899.2	11,483.9	18.4	28.5	148,000	31.12.84
59	(59) Bechtel Group	UK	15,779.9	52	2	79,721.4	84,501.9	17.3	13,899.2	11,483.9	18.4	28.5	148,000	31.12.84
60	(60) National Westminster Bank	UK	15,779.9	52	2	79,721.4	84,501.9	17.3	13,899.2	11,483.9	18.4	28.5	148,000	31.12.84
61	(61) Cable and Wireless	UK	15,779.9	52	2	79,721.4	84,501.9	17.3	13,899.2	11,483.9	18.4	28.5	148,000	31.12.84
62	(62) Mannesmann AG	UK	15,779.9	52	2	79,721.4	84,501.9	17.3	13,899.2	11,483.9	18.4	28.5	148,000	31.12.84
63	(63) Hochtief AG	UK	15,779.9	52	2	79,721.4	84,501.9	17.3	13,899.2	11,483.9	18.4	28.5	148,000	31.12.84
64	(64) Credit Suisse	UK	15,779.9	52	2	79,721.4	84,501.9	17.3	13,899.2	11,483.9	18.4	28.5	148,000	31.12.84
65	(65) BASF	UK	15,779.9	52	2	79,721.4	84,501.9	17.3	13,899.2	11,483.9	18.4	28.5	148,000	31.12.84
66	(66) Berlingier	UK	15,779.9	52	2	79,721.4	84,501.9	17.3	13,899.2	11,483.9	18.4	28.5	148,000	31.12.84
67	(67) Philips	UK	15,779.9	52	2	79,721.4	84,501.9	17.3	13,899.2	11,483.9	18.4	28.5	148,000	31.12.84
68	(68) Hanson Trust	UK	15,779.9	52	2	79,721.4	84,501.9	17.3	13,899.2	11,483.9	18.4	28.5	148,000	31.12.84
69	(69) Generali Assicurazioni	UK	15,779.9	52	2	79,721.4	84,501.9	17.3	13,899.2	11,483.9	18.4	28.5	148,000	31.12.84
70	(70) Bechtel Group	UK	15,779.9	52	2	79,721.4	84,501.9	17.3	13,899.2	11,483.9	18.4	28.5	148,000	31.12.84
71	(71) National Westminster Bank	UK	15,779.9	52	2	79,721.4	84,501.9	17.3	13,899.2	11,483.9	18.4	28.5	148,000	31.12.84
72	(72) Cable and Wireless	UK	15,779.9	52	2	79,721.4	84,501.9	17.3	13,899.2	11,483.9	18.4	28.5	148,000	31.12.84
73	(73) Mannesmann AG	UK	15,779.9	52	2	79,721.4	84,501.9	17.3	13,899.2	11,483.9	18.4	28.5	148,000	31.12.84
74	(74) Hochtief AG	UK	15,779.9	52	2	79,721.4	84,501.9	17.3	13,899.2	11,483.9	18.4	28.5	148,000	31.12.84
75	(75) Credit Suisse	UK	15,779.9	52	2	79,721.4	84,501.9	17.3	13,899.2	11,483.9	18.4	28.5	148,000	31.12.84
76	(76) BASF	UK	15,779.9	52	2</									

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Ranking 1985	Company	Country	Market Capitalisation \$m	Turnover this year \$m	Turnover last year \$m	% change	Profit this year \$m	Profit last year \$m	% change	ROCE	Employees	Year end		
301	Alcatel	FR	222.3	42	284	430.6	628.7	-14.2	24.0	21.3	12.6	14.5	7,330	31.12.84
302	British Petroleum and Com. Cpn.	UK	222.3	42	301	341.2	286.5	15.4	45.5	22.2	71.9	28.5	7,333	31.12.84
303	Electra de Vieggo	FR	222.3	42	284	430.6	628.7	-14.2	24.0	21.3	12.6	14.5	7,330	31.12.84
304	Continental Gummi-Werke	FR	222.3	42	284	430.6	628.7	-14.2	24.0	21.3	12.6	14.5	7,330	31.12.84
305	Industries des Eaux	FR	222.3	42	284	430.6	628.7	-14.2	24.0	21.3	12.6	14.5	7,330	31.12.84
306	Sidra	FR	222.3	42	284	430.6	628.7	-14.2	24.0	21.3	12.6	14.5	7,330	31.12.84
307	Victrola	FR	222.3	42	284	430.6	628.7	-14.2	24.0	21.3	12.6	14.5	7,330	31.12.84
308	Fluor	FR	222.3	42	284	430.6	628.7	-14.2	24.0	21.3	12.6	14.5	7,330	31.12.84
309	Generale Occidentale	FR	222.3	42	284	430.6	628.7	-14.2	24.0	21.3	12.6	14.5	7,330	31.12.84
310	Hortons	FR	222.3	42	284	430.6	628.7	-14.2	24.0	21.3	12.6	14.5	7,330	31.12.84
311	Sanofi-Sintabo	FR	222.3	42	284	430.6	628.7	-14.2	24.0	21.3	12.6	14.5	7,330	31.12.84
312	Deloitte	FR	222.3	42	284	430.6	628.7	-14.2	24.0	21.3	12.6	14.5	7,330	31.12.84
313	Bank of Ireland	FR	222.3	42	284	430.6	628.7	-14.2	24.0	21.3	12.6	14.5	7,330	31.12.84
314	Matra	FR	222.3	42	284	430.6	628.7	-14.2	24.0	21.3	12.6	14.5	7,330	31.12.84
315	Magnet and Southern	FR	222.3	42	284	430.6	628.7	-14.2	24.0	21.3	12.6	14.5	7,330	31.12.84
316	Telecom	FR	222.3	42	284	430.6	628.7	-14.2	24.0	21.3	12.6	14.5	7,330	31.12.84
317	FECSA	FR	222.3	42	284	430.6	628.7	-14.2	24.0	21.3	12.6	14.5	7,330	31.12.84
318	Benetton	FR	222.3	42	284	430.6	628.7	-14.2	24.0	21.3	12.6	14.5	7,330	31.12.84
319	Kredietbank	FR	222.3	42	284	430.6	628.7	-14.2	24.0	21.3	12.6	14.5	7,330	31.12.84
320	Equity and Law Life Ass Soc	FR	222.3	42	284	430.6	628.7	-14.2	24.0	21.3	12.6	14.5	7,330	31.12.84
321	Chargem	FR	222.3	42	284	430.6	628.7	-14.2	24.0	21.3	12.6	14.5	7,330	31.12.84
322	Groupe Brunnels Lambert	FR	222.3	42	284	430.6	628.7	-14.2	24.0	21.3	12.6	14.5	7,330	31.12.84
323	Henkel	FR	222.3	42	284	430.6	628.7	-14.2	24.0	21.3	12.6	14.5	7,330	31.12.84
324	Union	FR	222.3	42	284	430.6	628.7	-14.2	24.0	21.3	12.6	14.5	7,330	31.12.84
325	Union Industrielle	FR	222.3	42	284	430.6	628.7	-14.2	24.0	21.3	12.6	14.5	7,330	31.12.84
326	Schneider Holding	FR	222.3	42	284	430.6	628.7	-14.2	24.0	21.3	12.6	14.5	7,330	31.12.84
327	Alitalia	FR	222.3	42	284	430.6	628.7	-14.2	24.0	21.3	12.6	14.5	7,330	31.12.84
328	Banque Comptable d'Alsace	FR	222.3	42	284	430.6	628.7	-14.2	24.0	21.3	12.6	14.5	7,330	31.12.84
329	AGA	FR	222.3	42	284	430.6	628.7	-14.2	24.0	21.3	12.6	14.5	7,330	31.12.84
330	Bois de France	FR	222.3	42	284	430.6	628.7	-14.2	24.0	21.3	12.6	14.5	7,330	31.12.84
331	Alcatel	FR	222.3	42	284	430.6	628.7	-14.2	24.0	21.3	12.6	14.5	7,330	31.12.84
332	Alcatel	FR	222.3	42	284	430.6	628.7	-14.2	24.0	21.3	12.6	14.5	7,330	31.12.84
333	Alcatel	FR	222.3	42	284	430.6	628.7	-14.2	24.0	21.3	12.6	14.5	7,330	31.12.84
334	Alcatel	FR	222.3	42	284	430.6	628.7	-14.2	24.0	21.3	12.6	14.5	7,330	31.12.84
335	Alcatel	FR	222.3	42	284	430.6	628.7	-14.2	24.0	21.3	12.6	14.5	7,330	31.12.84
336	Alcatel	FR	222.3	42	284	430.6	628.7	-14.2	24.0	21.3	12.6	14.5	7,330	31.12.84
337	Alcatel	FR	222.3	42	284	430.6	628.7	-14.2	24.0	21.3	12.6	14.5	7,330	31.12.84
338	Alcatel	FR	222.3	42	284	430.6	628.7	-14.2	24.0	21.3	12.6	14.5	7,330	31.12.84
339	Alcatel	FR	222.3	42	284	430.6	628.7	-14.2	24.0	21.3	12.6	14.5	7,330	31.12.84
340	Alcatel	FR	222.3	42	284	430.6	628.7	-14.2	24.0	21.3	12.6	14.5	7,330	31.12.84
341	Alcatel	FR	222.3	42	284	430.6	628.7	-14.2	24.0	21.3	12.6	14.5	7,330	31.12.84
342	Alcatel	FR	222.3	42	284	430.6	628.7	-14.2	24.0	21.3	12.6	14.5	7,330	31.12.84
343	Alcatel	FR	222.3	42	284	430.6	628.7	-14.2	24.0	21.3	12.6	14.5	7,330	31.12.84
344	Alcatel	FR	222.3	42	284	430.6	628.7	-14.2	24.0	21.3	12.6	14.5	7,330	31.12.84
345	Alcatel	FR	222.3	42	284	430.6	628.7	-14.2	24.0	21.3	12.6	14.5	7,330	31.12.84
346	Alcatel	FR	222.3	42	284	430.6	628.7	-14.2	24.0	21.3	12.6	14.5	7,330	31.12.84
347	Alcatel	FR	222.3	42	284	430.6	628.7	-14.2	24.0	21.3	12.6	14.5	7,330	31.12.84
348	Alcatel	FR	222.3	42	284	430.6	628.7	-14.2	24.0	21.3	12.6	14.5	7,330	31.12.84
349	Alcatel	FR	222.3	42	284	430.6	628.7	-14.2	24.0	21.3	12.6	14.5	7,330	31.12.84
350	Alcatel	FR	222.3	42	284	430.6	628.7	-14.2	24.0	21.3	12.6	14.5	7,330	31.12.84
351	Alcatel	FR	222.3	42	284	430.6	628.7	-14.2	24.0	21.3	12.6	14.5	7,330	31.12.84
352	Alcatel	FR	222.3	42	284	430.6	628.7	-14.2	24.0	21.3	12.6	14.5	7,330	31.12.84
353	Alcatel	FR	222.3	42	284	430.6	628.7	-14.2	24.0	21.3	12.6	14.5	7,330	31.12.84
354	Alcatel	FR	222.3	42	284	430.6	628.7	-14.2	24.0	21.3	12.6	14.5	7,330	31.12.84
355	Alcatel	FR	222.3	42	284	430.6	628.7	-14.2	24.0	21.3	12.6	14.5	7,330	31.12.84
356	Alcatel	FR	222.3	42	284	430.6	628.7	-14.2	24.0	21.3	12.6	14.5	7,330	31.12.84
357	Alcatel	FR	222.3	42	284	430.6	628.7	-14.2	24.0	21.3	12.6	14.5	7,330	31.12.84
358	Alcatel	FR	222.3	42	284	430.6	628.7	-14.2	24.0	21.3	12.6	14.5	7,330	31.12.84
359	Alcatel	FR	222.3	42	284	430.6	628.7	-14.2	24.0	21.3	12.6	14.5	7,330	31.12.84
360	Alcatel	FR	222.3	42	284	430.6	628.7	-14.2	24.0	21.3	12.6	14.5	7,330	31.12.84
361	Alcatel	FR	222.3	42	284	430.6	628.7	-14.2	24.0	21.3	12.6	14.5	7,330	31.12.84
362	Alcatel	FR	222.3	42	284	430.6	628.7	-14.2	24.0	21.3	12.6	14.5	7,330	31.12.84
363	Alcatel	FR	222.3	42	284	430.6	628.7	-14.2	24.0	21.3	12.6	14.5	7,330	31.12.84
364	Alcatel	FR	222.3	42	284	430.6	628.7	-14.2	24.0	21.3	12.6	14.5	7,330	31.12.84
365	Alcatel	FR	222.3	42	284	430.6	628.7	-14.2	24.0	21.3	12.6	14.5	7,330	31.12.84
366	Alcatel	FR	222.3	42	284	430.6	628.7	-14.2	24.0	21.3	12.6	14.5	7,330	31.12.84
367	Alcatel	FR	222.3	42	284	430.6	628.7	-14.2	24.0	21.3	12.6	14.5	7,330	31.12.84
368	Alcatel	FR	222.3	42	284	430.6	628.7	-14.2	24.0	21.3	12.6	14.5	7,330	31.12.84
369	Alcatel	FR	222.3	42	284	430.6	628.7	-14.2	24.0	21.3	12.6	14.5	7,330	31.12.84
370	Alcatel	FR	222.3	42	284	430.6	628.7	-14.2	24.0	21.3	12.6	14.5	7,330	31.12.84
371	Alcatel	FR	222.3	42	284	430.6	628.7	-14.2	24.0	21.3	12.6	14.5	7,330	31.12.84
372	Alcatel	FR	222.3	42	284	430.6	628.7	-14.2	24.0	21.3	12.6	14.5	7,330	31.12.84
373	Alcatel	FR	222.3	42	284	430.6	628.7	-14.2	24.0	21.3	12.6	14.5	7,330	31.12.84
374	Alcatel	FR	222.3	42	284	430.6	628.7	-14.2	24.0	21.3	12.6	14.5	7,330	31.12.84
375	Alcatel	FR	222.3	42	284	430.6	628.7	-14.2	24.0	21.3	12.6	14.5	7,330	31.12.84
376	Alcatel	FR	222.3	42	284	430.6	628.7	-14.2	24.0	21.3	12.6	14.5	7,330	31.12.84
377	Alcatel	FR	222.3	42	284	430.6	628.7	-14.2	24.0	21.3	12.6	14.5	7,330	31.12.84
378	Alcatel	FR	222.3	42	284	430.6	628.7	-14.2	24.0	21.3	12.6	14.5	7,330	31.12.84
379	Alcatel	FR	222.3	42	284	430.6	628.7	-14.2	24.0	21.3	12.6	14.5	7,330	31.12.84
380	Alcatel	FR	222.3	42	284	430.6	628.7	-14.2	24.0	21.3	12.6	14.5	7,330	31.12.84
381	Alcatel	FR	222.3	42	284	430.6	628.7	-14.2	24.0	21.3	12.6	14.5	7,330	31.12.84
382	Alcatel	FR	222.3	42	284	430.6	628.7	-14.2	24.0	21.3	12.6	14.5	7,330	31.12.84
383	Alcatel	FR	222.3	42	284	430.6	628.7	-14.2	24.0	21.3	12.6	14.5	7,330	31.12.84
384	Alcatel	FR	222.3	42	284	430.6	628.7	-14.2	24.0	21.3	12.6	14.5	7,330	31.12.84
385	Alcatel	FR	222.3	42	284	430.6	628.7	-14.2	24.0	21.3	12.6	14.5	7,330	31.12.84
386	Alcatel	FR	222.3	42	284	430.6	628.7	-14.2	24.0	21.3				

The European top hundred by turnover

Rank	Company	Turnover \$m	Country	Year end
1	Shell	61,581.9	N/A	31/12/84
2	British Petroleum	49,582.7	UK	31/12/84
3	BP	41,021.6	UK	31/12/84
4	Elf Aquitaine	38,595.4	UK	31/12/84
5	Elf	38,595.4	UK	31/12/84
6	Elf	38,595.4	UK	31/12/84
7	Elf	38,595.4	UK	31/12/84
8	Elf	38,595.4	UK	31/12/84
9	Elf	38,595.4	UK	31/12/84
10	Elf	38,595.4	UK	31/12/84



Rank	Company	Turnover \$m	Country	Year end
1	Shell	61,581.9	N/A	31/12/84
2	British Petroleum	49,582.7	UK	31/12/84
3	BP	41,021.6	UK	31/12/84
4	Elf Aquitaine	38,595.4	UK	31/12/84
5	Elf	38,595.4	UK	31/12/84
6	Elf	38,595.4	UK	31/12/84
7	Elf	38,595.4	UK	31/12/84
8	Elf	38,595.4	UK	31/12/84
9	Elf	38,595.4	UK	31/12/84
10	Elf	38,595.4	UK	31/12/84

Biggest profit increases (European)

Rank	Company	City	Country	Year end
1	Fermentis	Sve	42	1984
2	Lucas Industries	UK	35	1984
3	Pastland Industries	UK	35	1984
4	SKF	Sve	8	1984
5	AEG-Telefunken	UK	192	1984
6	Volkswagen	Ger	9	1984
7	Ocean Transport & Trading	UK	45	1984
8	Hufvudstaden	Sve	238	1984
9	Barna Repola	Fin	11	1984
10	Pargesa Holding	Swi	62	1984

Biggest profit decreases (European)

Rank	Company	City	Country	Year end
1	Banco Hispano	Spa	62	1984
2	General Accident	UK	66	1984
3	Skandia Forsakring	Sve	66	1984
4	Royal Insurance	UK	66	1984
5	Den Danske Bank	Den	62	1984
6	Hoesch	Ger	6	1984
7	Copenhagen Handelsbank	Den	62	1984
8	Nobel Industries	Sve	42	1984
9	Charter Consolidated	UK	10	1984
10	Alfa Laval	Sve	6	1984

Ranking	This Last	Company	Turnover \$m	Country	Sector	Year end
51	(48)	Krupp, Friedl	5,554.6	Ger	8	31/12/84
52	(53)	Imperial Group	5,580.9	UK	36	31/12/84
53	(58)	Rhone-Poulenc	5,484.1	Fra	42	31/12/84
54	(66)	Cas de France	5,119.5	Fra	51	31/12/84
55	(77)	Neste Group	5,061.9	Fin	51	31/12/84
56	(55)	Ruhrgas	4,837.9	Ger	9	31/12/84
57	(60)	Ford Motor Company	4,804.0	UK	55	31/12/84
58	(51)	SNCF	4,787.4	UK	42	31/12/84
59	(61)	Akzo	4,782.6	UK	8	31/12/84
60	(64)	British Steel	4,753.2	UK	9	31/12/84
61	(62)	Michelin	4,733.7	UK	25	31/12/84
62	(84)	Dalgety	4,694.7	Ger	8	31/12/84
63	(58)	Mannesmann	4,684.0	UK	11	31/12/84
64	(69)	Preussag	4,684.0	UK	11	31/12/84
65	(-)	BTR	4,684.0	UK	11	31/12/84
66	(-)	Kanet, Frans	4,684.0	UK	11	31/12/84
67	(73)	BNW	4,684.0	UK	11	31/12/84
68	(68)	Brown Boveri	4,684.0	UK	11	31/12/84
69	(67)	BL	4,684.0	UK	11	31/12/84
70	(86)	Carrefour	4,684.0	UK	11	31/12/84
71	(56)	Opel, Adam	4,684.0	UK	11	31/12/84
72	(-)	Ultramar	4,684.0	UK	11	31/12/84
73	(63)	Ford Werke	4,684.0	UK	11	31/12/84
74	(81)	Marks and Spencer	4,684.0	UK	11	31/12/84
75	(83)	Post Office	4,684.0	UK	11	31/12/84
76	(85)	Thorn EMI	4,684.0	UK	11	31/12/84
77	(93)	Asca	4,684.0	UK	11	31/12/84
78	(82)	Allied-Lyons	4,684.0	UK	11	31/12/84
79	(92)	Sacilor	4,684.0	UK	11	31/12/84
80	(-)	Statoli	4,684.0	UK	11	31/12/84
81	(90)	Norika Hydre	4,684.0	UK	11	31/12/84
82	(80)	Electrolux	4,684.0	UK	11	31/12/84
83	(75)	Migros	4,684.0	UK	11	31/12/84
84	(72)	Coop Group	4,684.0	UK	11	31/12/84
85	(70)	GHH	4,684.0	UK	11	31/12/84
86	(97)	Tesco Stores (Higgs)	4,684.0	UK	11	31/12/84
87	(100)	Sainsbury J.	4,684.0	UK	11	31/12/84
88	(-)	Pechniney	4,684.0	UK	11	31/12/84
89	(76)	Sabgitter	4,684.0	UK	11	31/12/84
90	(89)	Asoc British Foods	4,684.0	UK	11	31/12/84
91	(85)	Flick Gruppe	4,684.0	UK	11	31/12/84
92	(88)	IBM Deutschland	4,684.0	UK	11	31/12/84
93	(87)	Deutsche Telekom	4,684.0	UK	11	31/12/84
94	(98)	Solvay & Cie	4,684.0	UK	11	31/12/84
95	(78)	Degeuss	4,684.0	UK	11	31/12/84
96	(74)	AEG-Telefunken	4,684.0	UK	11	31/12/84
97	(-)	IBM France	4,684.0	UK	11	31/12/84
98	(87)	Deutsche Mobil	4,684.0	UK	11	31/12/84
99	(-)	Edeka Zentrale	4,684.0	UK	11	31/12/84
100	(79)	Karstadt	4,684.0	UK	11	31/12/84

Strength of insurance composites

SURANCE in the age of the risk is international and composite insurance groups are to operate on a worldwide basis in order to maintain their position in the market.

Insurance groups have therefore expanded outside their home countries in order to obtain this worldwide position and because they have reached the capacity limit in their home territory.

Composite insurance groups in the UK and Europe have for several years been prominent in the top 500. But this is not as it is the underlying strength or insurance share in the UK and European stockmarkets that have generalised composite insurance groups climbing the rankings.

Composite insurance groups worldwide have gone through several years of declining profitability on their general insurance trading, while at the same time buoyant stockmarkets and falling interest rates have not asset values soaring so that the composites have very long balance sheets. This in itself would have been sufficient to maintain the share prices.

However, over the past 12 months the insurance groups have taken strong corrective action on their non-life business with substantial premium increases and rationalisation of operations, particularly in the US, the world's largest insurance market. This anticipation of a sustainable recovery in general insurance profitability has sent insurance share prices climbing steadily on most stockmarkets.

The Capital International Insurance Index has outperformed the Capital International World Index for several months. The rise in share prices on individual exchanges has been impressive.

The Italian stock market has seen an 87 per cent rise in insurance share prices, so not surprisingly Italian insurance groups have shown a good performance in the 500 rankings. Fondiaria Vita has climbed 230 places to 208 with a capitalisation of \$513.5m and SAI a climb of 61 places to 292 with a capitalisation of \$335.5m.

Italy's largest insurance group, Generali Assicurazioni, has strengthened its position with a rise of five places in the ranking to 26 and a capitalisation of \$3.19bn.



Damage caused by a tornado which this year swept across Ohio and Pennsylvania in the U.S. In the face of such risks, composite insurance groups need to operate on a worldwide basis.

Insurance shares on the West German market saw prices rise on average by 53 per cent. This enabled the country's and Europe's largest composite, Allianz Versicherung, with a capitalisation of \$5.83bn, to climb from 25th to 10th place.

Into the table for the first time at 30th comes Münchener Feuerversicherung with a capitalisation of \$2.88bn, while the stock market strength saw Württemberg Feuerversicherung climb 136 places to 211 with a capitalisation of \$502.7m.

A 36 per cent rise in insurance shares on the Dutch stock market confirmed the position of Nationale-Nederlanden in the top rankings, its capitalisation of \$2.18bn resulting in a climb in rankings from 57 to 43.

Aegon, formed in 1983 from the merger of Ennia and AGO, overtook AMEV as the second largest Dutch composite with a capitalisation of \$893.2m against \$845m for AMEV.

Aegon climbed 45 places in the rankings to 117, with AMEV up 26 places to 120.

Insurance shares on the Swiss stock exchange rose 30 per cent resulting in Zurich

ones coming into the listings. Conditions have never been so good for the UK life insurance industry with good new business results to date, strong asset values of the underlying funds and a steady release of profit to shareholders.

Abbey Life, Britain's second largest linked life company, came on the market in June and at a capitalisation of \$210.2m finds itself at 128th in the rankings.

Britain's largest life group, Prudential Corporation at \$2.45bn, rose four places in the rankings to 38th, while Legal and General, Britain's second largest life group, climbed 25 places to 68th with a capitalisation of \$1.34bn. Both these groups stand to gain from the pension developments in the UK social security scene.

The climb of 83 places to 321 by Equity and Law, capitalisation \$229.4m, and 66 places to 401 by London and Manchester, capitalisation \$228.6m, owe as much to speculative hopes of a bid as to the strength of the share price.

Sun Life Assurance, which has operated under a strong minority holding by South Africa's Liberty Life, rose 25 places to 180th with a capitalisation of \$608.1m.

Two other home service life companies, Britannia Assurance and Refuge Group enter the ranking for the first time at 438 and 435 respectively.

The two non-UK life companies in the ranking, Germany's Victoria Lebens and Italy's Allianz both showed good growth respectively rising 93 places and 44 places to 82nd and 94th.

Growth prospects for UK life companies are less certain than for composites. New business could well slow down over the next 12 months. Future profitability is likely to continue, but this has already been fully discounted.

Eric Short

European Top 500 biggest pre-tax losses

Rank	Company	City	Country	Year end
1	Michelin	Fra	9	1984
2	Peugeot	Fra	9	1984
3	Commercial Union	UK	66	1984
4	Matra	Fra	4	1984
5	Sulzer	Swi	6	1984

* After tax & minority interest

DEPARTURES FROM THE EUROPEAN 500

Company	City	Country	Year end
Hambro Life Assurance	UK	152	65*
House of Fraser	UK	183	34†
BSR International	UK	189	4
Johnson Matthey	UK	204	8
MFI Furniture Group	UK	213	34†
Carlo Erba	UK	230	27
Phoenix Assurance	UK	243	60†
ICL	UK	244	5†
Kemanobel	Sve	250	42†
Initial	UK	254	12**
Brooke Bond Group	UK	284	25†
Bibby J. and Son	UK	313	25†
Charterhouse Petroleum	UK	322	5†
Sound Diffusion	UK	335	4
Bofors	Sve	356	81†
Sterling Guarantee Trust	UK	367	70†
Carless Capel and Leonard	UK	369	5†
Lesieur	Fra	376	25
Dyckerhoff Zement	Ger	378	2
Grindlays Holdings	UK	382	70†
Gruppo Lepetit	UK	391	27
Huhtamaki	Fin	393	25
National Bank of Greece	Gre	394	62
Italcementi	UK	398	2
Ratos Forvaltning	Sve	399	70
Elkem	Nor	406	8
Sueddt Zucker	Ger	409	25
Igesunds Bruk	Sve	417	33
United Scientific Holdings	UK	422	6
Hamilton Oil GB	UK	435	51a
Almanij	Bel	436	70
Beghin-Say	Fra	437	25
Unicem	Fra	442	2
Finetel	Fra	445	70

Company	City	Country	Year end
Curry Group	UK	451	24b
Hoboken-Overpeit	Bel	453	8
Kymmene-Stromberg Corp	Fin	454	11
Finnish Sugar Company	Fin	455	25
United Paper Mills	UK	456	33
Minet Holdings	UK	459	67
Pritchard Services Group	UK	466	12
Simon Engineering	UK	470	6
Christiania Bank	Nor	471	62
Schroders	UK	472	68
Diploma	UK	473	5
Oxford Instruments Group	UK	474	5
GB-Immo-BM	Bel	475	34
Logica	UK	476	5
Gill and Duffus Group	UK	477	91
Electronic Rentals Group	UK	485	29
Partek	Fin	487	2
Cambridge Electronic Inds	UK	490	5
Bols	UK	491	22
Grunzweig and Hartmann	Ger	493	6
Mills and Allen International	UK	494	13
Meyer International	UK	498	2
MK Electric Group	UK	499	4
Atlantic Computers	UK	500	5

* Acquired by BAT Industries. † Acquired by Al Fayed Brothers. ‡ Acquired by Associated Dairies. § Acquired by Sun Alliance and London Assurance. ¶ Acquired by STC. || Merger with Bofors now Nobels Industries. ** Acquired by British Electric Traction. †† Acquired by Unilever. †† Acquired by Barlow Rand. †‡ Merger with Kemanobel. †‡ Acquired by F & O. || Acquired by ANZ. a Acquired by Hamilton Oil Inc. b Acquired by Dixons Group.

A-Z List of European Top 500

COMPANY	RANK	COMPANY	RANK	COMPANY	RANK	COMPANY	RANK
Aachener Muenchener	184	Britannia Air. Hdg.	407	Elect. Gas L'burg	488	Imperial Group	50
AEG	185	Britannia Assurance	437	Eni Aquilina	46	Inchenco Publishing	24
AEG	186	British & Com. Ship.	201	Esso AG	273	Industrialdienstleistungen	337
AEG	187	British Aerospace	114	Esso AG	273	Industrialdienstleistungen	337
AEG	188	British Airways	114	Esso AG	273	Industrialdienstleistungen	337
AEG	189	British Airways	114	Esso AG	273	Industrialdienstleistungen	337
AEG	190	British Airways	114	Esso AG	273	Industrialdienstleistungen	337
AEG	191	British Airways	114	Esso AG	273	Industrialdienstleistungen	337
AEG	192	British Airways	114	Esso AG	273	Industrialdienstleistungen	337
AEG	193	British Airways	114	Esso AG	273	Industrialdienstleistungen	337
AEG	194	British Airways	114	Esso AG	273	Industrialdienstleistungen	337

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KLM

BY LAURA RAUN TELEFONICA

Earnings almost triple

KLM Royal Dutch Airlines is a national air carrier that is partially state-owned but run profitably as a private enterprise.

The word profitable largely explains why KLM jumped 124 places to number 163 on the FT 500 list as market capitalisation rose from \$297m to \$863.5m. Earnings nearly tripled, from Fl 103m to a record Fl 296m last year, despite red ink in the final quarter.

On the Amsterdam Stock Exchange, the share price doubled to around Fl 60 in the 12 months to the end of June. KLM stock far outpaced the Dutch market, which advanced about 36 per cent during the same period.

As a mixed company, 55 per cent held by the Dutch Government and 45 per cent by private investors, KLM is almost singular in the European airline industry. Most European carriers are either state-owned (often loss-making) or privately held, (usually money making).

KLM benefits from market-oriented management like Mr

Sergio Orlandini, the aggressive president-director, as well as national-carrier privileges such as government backing in bargaining for landing rights and promoting tourism.

Mr Orlandini was among the first airline executives to push for deregulation of the European industry, and has put KLM at the forefront of the battle for lower fares and more flexibility in routes and frequencies.

Mr Orlandini has also ensured that his airline operates efficiently enough to profit from such "open skies" policies. The load factor, the number of seats and freight space filled out of the total available, climbed to a record 70 per cent in the year to March 30, 1985. Earnings as a percentage of sales surged last year to 5 per cent, an unusually high level for the industry, as turnover rose 10 per cent to Fl 5.66bn.

KLM launched a novel perpetual bond early this year when it became the first non-bank corporation to offer an unsecured bond on the international market. The 64 per cent Swiss franc bond met a warm initial reception.

In 1983 KLM offered bonds with "A" and "B" equity warrants attached. The "A" warrants were immediately exercisable and the "B" warrants remain in effect until 1988.

Mr Orlandini successfully steered the company through the economic recession of the early 1980s. A Fl 19m loss in 1975-76 was reversed to a Fl 77m profit the following year and net income has now soared to Fl 290m from an Fl 11m trough in 1980-81. Earnings are expected to jump another 15-20 per cent this year.

The big question for KLM's future is whether the Dutch government will sell its 55 per cent stake to private shareholders, an idea favoured by Mr H. Onno Ruding, the Finance Minister.

A government panel studying the question of privatisation of state holdings has yet to make a recommendation on KLM. But the airline clearly opposes privatisation in the near future because of the potential loss of KLM's character as a national carrier.

A lead for electronics industry

UNTIL the privatisation of British Telecom, Spain was an exception on the European scene in having a national telephone company with a majority of the stock in private hands.

Compania Telefonica Nacional de Espana (CTNE, better known as Telefonica), number 40 on the FT list with market capitalisation at the end of June of £2.36bn, has 700,000 shareholders and ambitions of becoming Spain's first multinational enterprise.

In the past year it has both intensified its programme of international joint ventures and launched its shares for the first time on foreign stock exchanges, including London.

Spain's biggest non-oil company by turnover (£1.64bn last year) and its biggest profit-maker (£145m after tax), Telefonica's workforce of 66,800 also now ranks it as the biggest employer, a position formerly held by the State Railway Board, the country's biggest loss-maker.

Founded in 1924 in a bid to sort out the chaos of Spain's telephone network, the company started out under the wing of ITT. The Franco regime later bought out the foreign holding and strengthened the company's monopoly.

Present government policy is to reinforce the company's exclusivity over the telephone network while liberalising the terminals end of the business—that is, confirming its monopoly as a carrier but not as owner of the equipment.

Through direct and indirect shareholdings amounting to 47 per cent of the capital, the state maintains effective control although the company proclaims a strict adherence to private management criteria. The chairmanship is a political post, and its present occupant Mr Luis Solana is a prominent member of the ruling Spanish Socialist Workers' Party (on its social-democratic wing) and a brother of Mr Javier Solana, Minister of Culture and Government spokesman.

Since his arrival three years ago, greater emphasis has been placed on Telefonica's role as a locomotive for the electronics industry, with an industrial programme linked closely to the Government's far-reaching national electronics and data-processing plan and based on Telefonica's dominant role as purchaser. Its industrial group, which had 1984 sales of \$548m, is 60 per cent geared to supplying Telefonica itself, 30 per cent to other Spanish companies, and 10 per cent to exports.

Interests include joint ventures with ITT, Ericsson and Italy's Telettra. Two key projects are ready to go ahead with Telefonica as a minority partner: a £140m AT & T venture to design and produce custom-made microchips in Spain, and a new computer and office automation company controlled by Fujitsu of Japan. In addition, Telefonica plans a fibre-glass operation with Corning Glass of the U.S. and has been talking with Philips on a mobile telephone project.

Aiming to boost its self-financing capacity, Telefonica has placed shares in London, Paris and Frankfurt (together worth about £120m, and more than the combined total of all other Spanish shares on foreign stock exchanges). Most recently it placed shares in Tokyo, where it is the first Spanish company, and first European telecommunications company, to be quoted. A New York listing is planned for 1988.

The four foreign placings to date have doubled the share of Telefonica's capital in non-Spanish hands to 13.5 per cent. This leaves some leeway within the 25 per cent limit currently set by law. The moves were made possible by the company's first "clean" external audit, which enabled it to pass the difficult London hurdle, and by the recent performance of its shares. Telefonica stock rose above its par value in 1984 for the first time in seven years, riding on that year's boom in Spanish stocks. Trading in Telefonica accounted for 7 per cent of total volume on the Madrid exchange.

In late 1984 and early 1985 the company launched two rights issues, bringing its nominal capital up to Pta 360bn (£1.58bn).

Mr Solana sees Telefonica's future as a combination of service company and industrial holding group—but not as a 1980s equivalent of the cumbersome state empire of the Instituto Nacional de Industria (INI). It is planned to enable shareholders to take direct holdings in the industrial subsidiaries, starting with telephone equipment manufacturer Amper.

Telefonica is meanwhile actively searching for new foreign partners to widen its access to the latest technology. "We don't want to miss any train," says Mr Solana.

David White

SOCIETE GENERALE DE SURVEILLANCE

BY WILLIAM DULLFORCE

Confidence is quickly restored

THE swift climb in the market capitalisation of Societe Generale de Surveillance, the Swiss inspection services company, in 1984 was the more remarkable in that in September, amid considerable publicity, it lost an important contract for controlling Nigeria's imports and exports.

Investor confidence was quickly restored when SGS bounced back with new contracts for similar work in Ecuador, Indonesia and Mexico, demonstrating the aggressiveness which over the past decade has turned the Geneva-based concern into the world leader in the highly specialised business of inspection services.

SGS's determination to stay top was demonstrated again in July 1985 when it bought GAB Business Services from DAL Inc. of the U.S. GAB specialises in damage assessment for insurance companies and recorded a turnover of just under \$200m last year.

Incorporation of GAB for the last five months will help push SGS's consolidated revenues from last year's SwFr 1.15bn (\$520m) to around SwFr 1.5bn in 1985. Mr Andre Chague, the managing director, is reluctant to forecast profits, but

is confident that net earnings will exceed last year's SwFr 81m.

Contracts of the Nigerian type, while offering important additions to revenue and profits, in fact make up less than 15 per cent of turnover. SGS breaks down its activities into four main divisions, in each of which it supervises quality and quantity, and offers protection against risk.

Its original business was in the grains trade. Today it covers more than 250 agricultural products, supervising handling and shipment, checking cleanliness, sampling quality and controlling weights.

The industrial and consumer products division provides on-site supervision of industrial projects, tests materials and inspects factories. A specialty is the "non-destructive testing" of nuclear and other power stations, oil pipelines and offshore platforms. Consumer products inspected include textiles and clothing, electronic equipment, toys and household appliances.

Supervision of bulk transport is the main activity of the natural resources division which covers petroleum products,

petrochemicals, coal and minerals, chemicals and metallurgical products. Last year SGS introduced an automatic crude oil sampler now being used on the products of several major oil companies.

The newest, fast expanding division offers services to banks and insurance companies such as auditing, damage assessment, asset evaluation and stock certification.

Geographical diversity buttresses SGS's claim to leadership in its field. Last year it was operating 118 laboratories spread across the five continents and, after acquiring GAB it employs some 18,000 people, of whom only about 300 work at the head office in Geneva.

Growth has been particularly fast over the last decade, in fact, during Mr Chague's 12-year tenure. Between 1970 and 1984 consolidated revenue has increased at an annual average of over 18 per cent. Operating profit has climbed at a rate of just under 17 per cent a year and earnings per share have moved from SwFr 86 in 1979 to SwFr 216 last year.

Some one-third of the company's stock is in registered shares, held by the 100 or so descendants of the founding

families, management staff, and the largest single shareholder, Union Bank of Switzerland, which has about 10 per cent.

The non-voting "bons de jouissance" without nominal value are traded on the Zurich and Geneva exchanges, and in March this year 20,000 registered shares were offered to the public at a price of SwFr 3,760.

A dominating feature of SGS's growth has been its expansion in the U.S. Sales in North America accounted for between 3 and 4 per cent of consolidated turnover at the beginning of the 1970s. Last year they were close to 30 per cent and with the GAB takeover they will reach between 35 and 40 per cent in 1986, depending on the dollar rate.

In looking for weaknesses, analysts draw attention to SGS's sensitivity to the dollar/franc exchange rate and to its dependence on fluctuations in the volume of world trade.

Mr Chague points out that all the U.S. acquisitions have been paid for out of cash flow, and the diversification of SGS's business, both geographically and in regard to products, insulates it against normal trade fluctuations if not against severe disruptions.

BY ALAN FRIEDMAN

VOLKSWAGEN

BY JOHN DAVIES

Sharp rise in exports

MANAGEMENT AND factory workers have been looking hard at possible ways to increase production at Volkswagen's car plants in West Germany. Swept along by demand for the new-generation Golf, VW has been riding high so far this year, despite some problem areas in its world-wide activities.

With its more buoyant performance, VW has attracted strong interest among investors, especially abroad. As a result, its higher share price and increased market capitalisation have taken the company further up the FT's top 500 list. It has moved up from 46th place last year (and 44th in 1983) to rank as number 33, with a market capitalisation of \$2.76bn at the end of June.

After two years of heavy losses, VW made a group net profit of DM 228m last year and paid a dividend of DM 5

per share. As its recovery has gathered pace, so too has speculation about a much improved dividend on this year's results. At mid-year the group net profit of DM 281m was already ahead for the full-year outcome for 1984.

The success of the Golf put VW (with its Audi subsidiary) narrowly in front of its rivals in the hard-fought battle for European sales in the first half of this year. The group's European export sales rose 21.6 per cent, compared with the same period last year. Sales were down at home, but the decline was much less than the drop in the West German car market as a whole.

VW survived the market turmoil in West Germany earlier this year much better than at first feared, partly because of the range of diesel-

engined vehicles it offers. The uncertainty for months about government plans to tighten exhaust emission controls accelerated the trend towards diesel-fuel cars, which are unaffected by these restrictions.

Once the EEC agreed on a time scale and standards for tighter controls, the whole German market began to surge ahead, with VW's order book also picking up strongly.

Dr Karl Hahn, VW's chief executive, has been looking to worldwide sales of about 2.4m vehicles this year, 12 per cent more than in 1984. In the West German market VW and Audi together had notched up sales of 460,534 in the first eight months of this year, a rise of just 1.1 per cent. But their combined market share was 28.2 per cent, an improvement on the 27.3 per cent share in the same period last year.

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David White

PIRELLI

Emphasis on improved balance sheet

PIRELLI, the Milan-based tyre and cables group, is Italy's fourth largest private sector group in turnover terms (after Fiat, Montedison and Ferruzzi) and one of the country's handful of genuine multinationals.

With L6,500bn (\$3.3bn) of sales last year, Pirelli has the kind of financial clout which makes it one of the key members of Italy's financial elite. But its chairman—Leopoldo Pirelli, whose family still maintains effective shareholding control of the group—has a low-key approach to the exercise of that financial power. Style is less visible than that of, say, Gianni Agnelli, the Fiat chairman whose pronouncements on a wide range of issues are followed by the Italian press.

In the past couple of years the Pirelli group has been concentrating its energies on improving its balance sheet and on making a series of relatively small, but selective acquisitions at home and in the U.S. The result is a stronger industrial group which derives 45

per cent of its revenues from tyres, 43 per cent from cables, and the balance from diversified products ranging from car components such as transmission belts and leisure and paper products.

Among the improvements is the return to profit of Industrie Pirelli, the Italian operating subsidiary, and the elimination of losses in various cable subsidiaries except for those in Spain and the U.S., both of which are headed for break-even.

In financial terms Pirelli has recently launched L500bn of convertible bonds, of which there were Eurodollar, Euro-Deutsche Mark and Eurosterling bonds convertible into Pirelli shares. These bonds were designed to help restructure the group's roughly \$1.2bn of aggregate group debt, and sold extremely well in the Euro-market.

Foreign investors have also been buying into Pirelli SpA, the Milan-based holding com-

pany which has 46 per cent of the group's operating companies in 16 countries. Whereas two years ago foreign investors held perhaps two per cent of Pirelli SpA shares, they are now believed to have as much as ten per cent of the equity.

On the acquisition front, Pirelli has taken over the Cest tyre trade mark at home, picking up a name with ten per cent of the domestic market share. Meanwhile, Pirelli has been buying into fibre optic cable companies involved in data transmission.

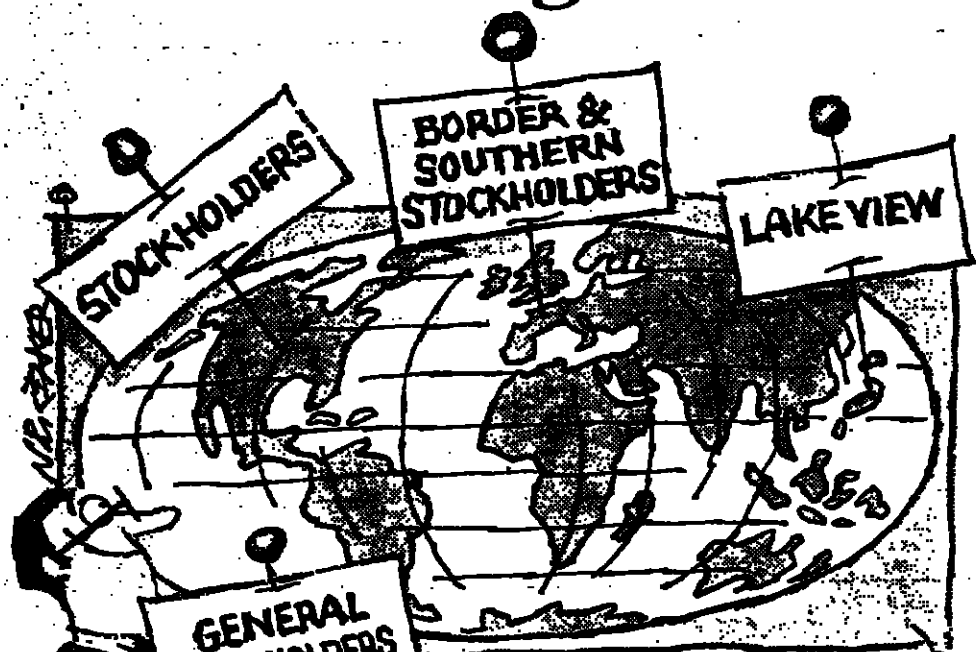
In addition, Pirelli is putting the finishing touches on the acquisition from Bayer of West Germany of its Metzeler Kautschuk tyre and rubber products subsidiary. This purchase, which should cost between \$30m and \$60m, will increase Pirelli group turnover by around ten per cent.

Examining Pirelli accounts is not an easy task because the group does not consolidate them—instead it provides an aggregate result. This is because of the complex shareholding structure of the group: 46 per cent of operating companies are owned by Pirelli SpA in Italy, another 46 per cent by Societe Internationale Pirelli SA in Basle and a final eight per cent by Pirelli Societe Generale SA, also in Switzerland. On an aggregate basis the group doubled net profit to \$72.2m last year and made \$39.4m in the six months to last June 30.

Pirelli SpA and Societe Internationale Pirelli SA, in turn, are partly controlled by Pirelli and Company, a Milan-based holding company which recently announced plans to merge with Caboto Milano Centrale, an important finance and property company. This exercise brings to Pirelli and Company one of the biggest placers of Italian gilts and also a group with extensive property holdings.

Equally important, it creates a strong financial alliance between Pirelli and Company and Caboto.

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Electronics sector collapse undermined UK market

THE stock market has certainly had its ups and downs over the last twelve months.

Everything appeared to be going well enough until June. Investors had shrugged off worries about high real interest rates, the uncertain oil price and the antics of sterling, and the All-Share Index had climbed by some 100 points in a little more than eight months.

The one exception to this generally rosy picture was the electronics sector where prices were locked into a hamstrung-style plunge, triggered by a collapse in demand from the small computer market.

Indeed, of the top 20 worst performers in the UK top 500, half are either electronic or electric companies. News emanating from the electronics sector got worse, it was not just the specialist computer companies whose problems had been well and truly aired, but even the major groups appeared to be unable to report anything but disappointments. The one-time glamour sector was undermining the whole market, while the amazing fact the corporate sector was displaying a rightward bias was helping it on its way.

down under the weight of funding pressures.

In the first six months of 1985, rights issues raised £3.2bn, more than in the first six months of 1984. It was the block-busting £520m rights issue from Hanson Trust in June, the biggest ever rights call, apart from BP's £804m in 1981, which provided the final blow. In a little over three weeks the market fell by 8 per cent.

Since then, of course, the market has regained much of its nerve. Rights issues fell away to trickle after Hanson and, while the relative strength of sterling has badly dented profit contributions from overseas subsidiaries, corporate profits will still increase by around 10 per cent in 1985, against 20 per cent in 1984.

Dividend growth has been strong, for the year an overall advance of 15 per cent seems likely and so, with the help of frothy bid speculation, the market clawed its way back to high ground on the fundamentals. The All-Share Index today is around a fifth higher than this time last year.

Ranking with the above has been Associated Dairies' purchase of MFI for £560m, although this could be better described as a merger. This deal, and many of the others, highlights the bustling activity within the stores sector — one of the best performing areas of the stock market in 1985.

The stores sector has advanced by around a third over the last year, a trend which is borne out in the UK 500 rankings. Retailing companies account for a third of those in the top twenty, as judged by the number of places climbed.

The change of attitude towards the mail order sector can easily be spotted. Grattan has risen by over 140 places, one of the year's top climbers. Freeman's has gone up the league table by 90 places, while Empire, the profits performance of which lags behind its two cousins, has advanced by 67.

Clearly leading the field is the aggressively managed Ward White Group with an ascent of 160 places from its position of 323 in last year's table.

Ward White, run by Philip Birch, is a relative newcomer to the retailing scene. The group's roots are in footwear manufacture. Until 1980 all it sported in terms of stores were 90 or so modestly performing shoe shops, a natural diversification from making the footwear.

Philip Birch's taste for retailing came in that year with the purchase of Childs in the U.S. His major coup in 1984 was the acquisition of Halfords, the motor accessories and bicycle group. Ward White narrowly missed getting hold of Foster Brothers, the clothing store operation, earlier this year, having been pipped at the post by a better offer from Sears. But recently it has won agreement with its £15m bid for Maynard's, the multi-attraction of which is the Zodiac Toys chain.

Carlton Communications is not far behind Ward White with a jump of 155 places to 157 in the list. Carlton is a rapidly growing video technology and communications group run by two brothers, Michael and David Green, who reversed their company into the USM quoted tip-sheet operation Fleet Street Letter in 1983.

Solid organic growth by Carlton and some shrewd acquisitions have been recognised in

the City by a strongly rising share price, which is not far from having doubled this year, and has risen eight-fold since Carlton reversed into FSL less than three years ago. A few ambitious agreed £200m bid for Thames Television, jointly owned by BET and Thorn EMI, but the Independent Broadcasting Authority stepped in to veto the deal.

Not surprisingly the electricals and electronics groups are well represented among the year's losers in terms of sliding down the list. While the market has risen by a fifth over the last year, the electronics sector has fallen by a third from its November 1984 peak, as reflected by its showing in the year's worst performers.

Second line oil stocks are also fairly well represented with four in the 'top' 20. The sector itself, which is understandably dominated by the big boys, has seen one of the dullest performers of 1985.

Dubious place of honour for having fallen the most over the last 12 months belongs to BSR, a group whose name was once synonymous with record players, looks

slide by Amstrad. Where others have failed Alan Sugar's company is making considerable profit from selling computers and word processors.

Not surprisingly the list is peppered with groups which have faced particular problems such as Johnson Matthey, Westland, Sound Diffusion and Logica. And one name whose presence could not have been foreseen a year ago is SRI Gen, a Marks and Spencer supplier floated on the stock market in a blaze of publicity little more than two years ago.

Gen was caught out by M & S's failure to crack the ladies fashion market and costly changes to designs played havoc with overheads. Profits dived from over £6m to £1m in the year to last June and borrowings have soared from 16 per cent of shareholders' funds to 59 per cent. If there is a consolation for Gen shareholders faced with a long haul towards recovery, it is that the price is unlikely to fall much further.

Although it does Gen might slip out of the 500 altogether after last year's 176 place slide, it now stands at 490.

In its heyday BSR was churning out 250,000 players a week, though last March it finally withdrew from that activity altogether with the announcement that production of record players would be phased out.

It was not the demise of its once famous activity that sent BSR's share price into a tailspin over the last year but the collapse in demand from small computer makers. Twice over the last year Acorn has been rescued and its problems have been blown a fuse at BSR's electronics operation.

In August BSR's interim figures showed an operating loss of £1.6m from electronics against a comparable £10.9m profit leaving the pre-tax £2.5m in the red against a profit of £9.8m. The bottom of the cycle may be past but it takes a while to rebuild confidence in a share that has come all the way down from over 300p in 1984 to 40p at one point earlier this year.

Elsewhere in the list of losers further evidence of the computer debacle can be found. A B Electronic, another victim of Acorn's problems, fell 118 places. But one fall which looks anomalous is the 66 place

slide by Amstrad. Where others have failed Alan Sugar's company is making considerable profit from selling computers and word processors.

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Terry Garrett

1-250

Ranking	Company	Market cap. £m	Turnover this year £m	Profit this year £m	% change	ROCE	Number of employees	Year end
1	(1) British Telecom	12,780.0	4,854.4	1,460.0	11.3	49.4	238,304	31.12.84
2	(2) British Petroleum	9,495.4	2,391.0	2,455.0	25.0	33.2	131,000	31.12.84
3	(3) Shell Transport and Trading	7,732.9	4,723.9	2,455.0	25.0	33.2	131,000	31.12.84
4	(4) Imperial Chemical Industries	4,723.9	4,723.9	2,455.0	25.0	33.2	131,000	31.12.84
5	(5) BAT Industries	4,641.4	1,652.0	1,405.0	17.7	43.5	27,224	31.12.84
6	(6) Glaxo Holdings	4,557.5	1,785.3	1,405.0	17.7	43.5	27,224	31.12.84
7	(7) General Electric	4,412.1	5,000.0	2,455.0	25.0	33.2	131,000	31.12.84
8	(8) BTR	3,611.0	1,895.5	2,455.0	25.0	33.2	131,000	31.12.84
9	(9) Marks and Spencer	3,194.3	2,854.5	2,455.0	25.0	33.2	131,000	31.12.84
10	(10) Barclay's	2,557.8	1,405.0	1,405.0	17.7	43.5	27,224	31.12.84
11	(11) Hanson Trust	2,522.3	1,405.0	1,405.0	17.7	43.5	27,224	31.12.84
12	(12) Bechtel Group	2,385.4	1,405.0	1,405.0	17.7	43.5	27,224	31.12.84
13	(13) National Westminster Bank	2,343.8	1,405.0	1,405.0	17.7	43.5	27,224	31.12.84
14	(14) Cable & Wireless	2,343.8	1,405.0	1,405.0	17.7	43.5	27,224	31.12.84
15	(15) Grand Metropolitan	2,170.3	1,405.0	1,405.0	17.7	43.5	27,224	31.12.84
16	(16) Sainsbury J.	2,087.8	1,405.0	1,405.0	17.7	43.5	27,224	31.12.84
17	(17) Prudential Corporation	1,918.7	1,405.0	1,405.0	17.7	43.5	27,224	31.12.84
18	(18) Unilever	1,770.4	1,405.0	1,405.0	17.7	43.5	27,224	31.12.84
19	(19) Rio Tinto-Zinc Corporation	1,706.6	1,405.0	1,405.0	17.7	43.5	27,224	31.12.84
20	(20) Bass	1,702.6	1,405.0	1,405.0	17.7	43.5	27,224	31.12.84
21	(21) Royal Insurance	1,628.5	1,405.0	1,405.0	17.7	43.5	27,224	31.12.84
22	(22) Sun Alliance	1,598.5	1,405.0	1,405.0	17.7	43.5	27,224	31.12.84
23	(23) Imperial Group	1,583.6	1,405.0	1,405.0	17.7	43.5	27,224	31.12.84
24	(24) Lloyds Bank	1,523.2	1,405.0	1,405.0	17.7	43.5	27,224	31.12.84
25	(25) Boots	1,333.6	1,405.0	1,405.0	17.7	43.5	27,224	31.12.84
26	(26) Land Securities Investment Trust	1,322.8	1,405.0	1,405.0	17.7	43.5	27,224	31.12.84
27	(27) BOC Group	1,271.8	1,405.0	1,405.0	17.7	43.5	27,224	31.12.84
28	(28) Telford House	1,130.2	1,405.0	1,405.0	17.7	43.5	27,224	31.12.84
29	(29) Associated Dairies	1,122.6	1,405.0	1,405.0	17.7	43.5	27,224	31.12.84
30	(30) Guardian Royal Exchange	1,119.4	1,405.0	1,405.0	17.7	43.5	27,224	31.12.84
31	(31) Seair	1,078.0	1,405.0	1,405.0	17.7	43.5	27,224	31.12.84
32	(32) Distillers Company	1,052.8	1,405.0	1,405.0	17.7	43.5	27,224	31.12.84
33	(33) Legal and General Assurance	1,044.7	1,405.0	1,405.0	17.7	43.5	27,224	31.12.84
34	(34) British	1,018.1	1,405.0	1,405.0	17.7	43.5	27,224	31.12.84
35	(35) General Accident	1,022.3	1,405.0	1,405.0	17.7	43.5	27,224	31.12.84
36	(36) Trust House	1,012.0	1,405.0	1,405.0	17.7	43.5	27,224	31.12.84
37	(37) Tesco Stores (Holdings)	978.0	1,405.0	1,405.0	17.7	43.5	27,224	31.12.84
38	(38) Reuters	957.1	1,405.0	1,405.0	17.7	43.5	27,224	31.12.84
39	(39) Consolidated Gold Fields	956.6	1,405.0	1,405.0	17.7	43.5	27,224	31.12.84
40	(40) Plessey	889.1	1,405.0	1,405.0	17.7	43.5	27,224	31.12.84
41	(41) Sun Alliance	887.9	1,405.0	1,405.0	17.7	43.5	27,224	31.12.84
42	(42) Associated British Foods	870.1	1,405.0	1,405.0	17.7	43.5	27,224	31.12.84
43	(43) Dea Corporation	859.1	1,405.0	1,405.0	17.7	43.5	27,224	31.12.84
44	(44) Midland Bank	857.8	1,405.0	1,405.0	17.7	43.5	27,224	31.12.84
45	(45) Tarmac	847.8	1,405.0	1,405.0	17.7	43.5	27,224	31.12.84
46	(46) Commercial Union	837.9	1,405.0	1,405.0	17.7	43.5	27,224	31.12.84
47	(47) P & O Steam Navigation	836.6	1,405.0	1,405.0	17.7	43.5	27,224	31.12.84
48	(48) Whitbread	826.6	1,405.0	1,405.0	17.7	43.5	27,224	31.12.84
49	(49) RSC Electronics	821.4	1,405.0	1,405.0	17.7	43.5	27,224	31.12.84
50	(50) Flaxman	806.5	1,405.0	1,405.0	17.7	43.5	27,224	31.12.84
51	(51) BOC Group	797.9	1,405.0	1,405.0	17.7	43.5	27,224	31.12.84
52	(52) Cadbury Schweppes	782.8	1,405.0	1,405.0	17.7	43.5	27,224	31.12.84
53	(53) Burton Group	782.3	1,405.0	1,405.0	17.7	43.5	27,224	31.12.84
54	(54) Sedgwick Group	762.0	1,405.0	1,405.0	17.7	43.5	27,224	31.12.84
55	(55) Thorn EMI	760.8	1,405.0	1,405.0	17.7	43.5	27,224	31.12.84
56	(56) British Airways	757.9	1,405.0	1,405.0	17.7	43.5	27,224	31.12.84
57	(57) Standard Chartered	741.7	1,405.0	1,405.0	17.7	43.5	27,224	31.12.84
58	(58) STC	731.8	1,405.0	1,405.0	17.7	43.5	27,224	31.12.84
59	(59) Royal Bank of Scotland	724.7	1,405.0	1,405.0	17.7	43.5	27,224	31.12.84
60	(60) Royal	716.3	1,405.0	1,405.0	17.7	43.5	27,224	31.12.84
61	(61) British	714.8	1,405.0	1,405.0	17.7	43.5	27,224	31.12.84
62	(62) British Aerospace	701.1	1,405.0	1,405.0	17.7	43.5	27,224	31.12.84
63	(63) Reed International	693.3	1,405.0	1,405.0	17.7	43.5	27,224	31.12.84
64	(64) United	689.5	1,405.0	1,405.0	17.7	43.5	27,224	31.12.84
65	(65) Diageo Group	681.3	1,405.0	1,405.0	17.7	43.5	27,224	31.12.84
66	(66) Rank Organisation	639.3	1,405.0	1,405.0	17.7	43.5	27,224	31.12.84
67	(67) Abbey Life	632.8	1,405.0	1,405.0	17.7	43.5	27,224	31.12.84
68	(68) Hanson Property	621.8	1,405.0	1,405.0	17.7	43.5	27,224	31.12.84
69	(69) Pearson	621.4	1,405.0	1,405.0	17.7	43.5	27,224	31.12.84
70	(70) Woolworth Holdings	617.1	1,405.0	1,405.0	17.7	43.5	27,224	31.12.84
71	(71) RSC Electronics	606.4	1,405.0	1,405.0	17.7	43.5	27,224	31.12.84
72	(72) Blue Circle Industries	597.2	1,405.0	1,405.0	17.7	43.5	27,224	31.12.84
73	(73) Pilkington	586.7	1,405.0	1,405.0	17.7	43.5	27,224	31.12.84
74	(74) British Home Stores	577.8	1,405.0	1,405.0	17.7	43.5	27,224	31.12.84
75	(75) Redland	553.2	1,405.0	1,405.0	17.7	43.5	27,224	31.12.84
76	(76) MEPC	541.4	1,405.0	1,405.0	17.7	43.5	27,224	31.12.84
77	(77) Ultramar	540.6	1,405.0	1,405.0	17.7	43.5	27,224	31.12.84
78	(78) Argyl Group	540.3	1,405.0	1,405.0	17.7	43.5	27,224	31.12.84
79	(79) Courtauld	531.5	1,405.0	1,405.0	17.7	43.5	27,224	31.12.84
80	(80) Willis Faber	525.7	1,405.0	1,405.0	17.7	43.5	27,224	31.12.84
81	(81) Guest, Keen and Neill	509.3	1,405.0	1,405.0	17.7	43.5	27,224	31.12.84
82	(82) Northern	509.3	1,405.0	1,405.0	17.7	43.5	27,224	31.12.84
83	(83) Debenhams	493.5	1,405.0	1,405.0	17.7	43.5	27,224	31.12.84
84	(84) Ferranti	494.4	1,405.0	1,405.0	17.7	43.5	27,224	31.12.84
85	(85) Guinness	480.9	1,405.0	1,405.0	17.7	43.5	27,224	31.12.84
86	(86) British	478.9	1,405.0	1,405.0	17.7	43.5	27,224	31.12.84
87	(87) Jaguar	478.9	1,405.0	1,405.0	17.7	43.5	27,224	31.12.84
88	(88) Sun Life Assurance Society	468.5	1,405.0	1,405.0	17.7	43.5	27,224	31.12.84
89	(89) Bank of Scotland	468.5	1,405.0	1,405.0	17.7	43.5	27,224	31.12.84
90	(90) Coats Patons	442.7	1,405.0	1,405.0	17.7	43.5	27,224	31.12.84

251-450

Ranking	Company	Market cap, £m	Sector	Ranking	Turnover, £m	Profit, £m	ROCE	Number of employees	Year end	
This year	Last year	This year	Last year	This year	Last year	This year	Last year	This year	Last year	
251 (245)	Associated British Ports	106.7	46	238	136.2	154.3	-10.4	14.8	NA	31.12.84
252 (214)	Gill and Duffie Group	106.7	91	239	1,888.9	1,281.7	70.9	17.7	20.4	31.12.84
253 (210)	Electronic Rentals Group	105.8	29	201	182.2	152.5	2.4	15.2	12.2	31.12.84
254 (232)	Wain (Manufacturing)	105.3	4	143	382.8	381.2	5.9	14.2	10.0	31.12.84
255 (236)	Harlequin Foods	105.0	25	311	68.1	36.2	35.4	6.1	3.1	31.12.84
256 (208)	Scitex	104.8	34	199	215.1	126.3	12.1	8.8	3.5	31.12.84
257 (230)	Whitcomb and Duffie Broom	104.8	89	281	36.5	36.3	3.8	12.5	12.8	31.12.84
258 (231)	Greyhound City Offices	104.4	89	281	36.5	36.3	3.8	12.5	12.8	31.12.84
259 (236)	Portals Holdings	100.1	11	197	201.7	170.2	12.5	10.5	8.4	31.12.84
260 (232)	Richman Estates	99.2	69	---	---	---	---	---	---	31.12.84
261 (218)	Cambridge Electronic Inds.	97.9	5	270	129.3	103.9	24.4	11.9	8.7	31.12.84
262 (216)	United Scientific Holdings	97.1	6	258	120.0	121.9	-2.9	11.1	15.2	31.12.84
263 (238)	Turner and Newson	96.9	10	122	471.9	485.5	-3.3	20.5	12.5	31.12.84
264 (219)	Stockley	95.8	89	---	---	---	---	---	---	31.12.84
265 (220)	Unihatch	95.5	5	195	204.7	154.1	22.8	10.0	12.1	31.12.84
266 (233)	M and G Group	92.5	70	---	---	---	---	---	---	31.12.84
267 (238)	Prichard Services Group	92.3	12	128	448.6	324.5	37.5	10.0	12.2	31.12.84
268 (236)	United Property Trust	92.3	69	---	---	---	---	---	---	31.12.84
269 (236)	IBL	91.2	5	230	103.2	97.8	56.6	5.5	3.0	31.12.84
270 (232)	Wilton (Connolly) Holdings	91.7	3	---	---	---	---	---	---	31.12.84
271 (238)	Securitor Group	91.0	12	187	294.1	287.5	6.2	12.8	11.5	31.12.84
272 (239)	Systems Designers Int'l	89.8	12	187	294.1	287.5	6.2	12.8	11.5	31.12.84
273 (237)	Davy Corporation	89.7	8	196	580.9	640.1	-9.2	13.0	7.5	31.12.84
274 (238)	Harland and Wolff	89.4	69	---	---	---	---	---	---	31.12.84
275 (236)	Wates City of London Properties	88.4	69	---	---	---	---	---	---	31.12.84
276 (238)	Premier Consolid. Offshore	88.1	81	332	9.9	5.0	58.0	4.5	1.9	31.12.84
277 (239)	Brannan	88.1	81	332	9.9	5.0	58.0	4.5	1.9	31.12.84
278 (238)	UB	88.0	5	291	83.5	68.4	22.0	10.4	8.2	31.12.84
279 (238)	Hogon Robinson Group	87.7	67	---	---	---	---	---	---	31.12.84
280 (232)	Star	87.4	34	320	24.5	27.9	77.9	10.8	12.1	31.12.84
281 (238)	Highland Distillers	87.2	22	283	82.2	84.9	8.5	8.3	7.0	31.12.84
282 (238)	Rentlaw	87.2	10	288	10.5	6.5	6.5	3.7	11.7	31.12.84
283 (238)	French Kid Holdings	86.5	3	198	328.9	285.2	14.4	16.4	14.3	31.12.84
284 (238)	Stroma Holdings	86.5	3	198	328.9	285.2	14.4	16.4	14.3	31.12.84
285 (217)	Provident Financial Group	85.1	70	---	---	---	---	---	---	31.12.84
286 (238)	Westpool Investment Trust	85.0	70	---	---	---	---	---	---	31.12.84
287 (238)	McCarthy and Stone	84.4	3	377	21.5	12.1	84.8	3.7	8.7	31.12.84
288 (238)	Pepperell Holdings	84.4	3	377	21.5	12.1	84.8	3.7	8.7	31.12.84
289 (238)	NR Electric Group	84.0	4	248	127.1	117.8	7.4	18.1	17.8	31.12.84
290 (239)	Automated Security (Holdings)	84.0	12	388	28.9	24.2	79.4	4.3	4.4	31.12.84
291 (211)	Diploma	83.8	5	288	88.2	76.5	12.2	18.3	11.8	31.12.84
292 (238)	Wain (Manufacturing)	83.8	29	201	182.2	152.5	2.4	15.2	12.2	31.12.84
293 (238)	Alfred McAlpine	83.4	1	183	340.1	301.2	42.8	28.8	19.5	31.12.84
294 (234)	Hillards	83.3	28	190	243.2	220.8	10.2	7.7	8.8	31.12.84
295 (238)	Brown (Matthew)	83.1	22	349	39.8	37.2	93.8	5.2	5.1	31.12.84
296 (238)	Property Holding and Inv. Trst.	82.3	69	---	---	---	---	---	---	31.12.84
297 (238)	Steele (Peter)	82.3	69	---	---	---	---	---	---	31.12.84
298 (238)	APV Holdings	82.3	6	134	412.3	373.8	10.2	8.8	18.3	31.12.84
299 (238)	LCP Holdings	82.2	71	188	278.9	265.5	10.2	10.1	10.1	31.12.84
300 (238)	Hickson International	82.2	71	188	278.9	265.5	10.2	10.1	10.1	31.12.84
301 (234)	Wedgwood	81.3	39	236	148.4	137.8	6.2	15.1	10.8	31.12.84
302 (238)	Chatterfield Properties	81.0	69	---	---	---	---	---	---	31.12.84
303 (238)	Island Frozen Foods Holdings	80.4	28	316	85.2	46.5	40.2	2.0	1.0	31.12.84
304 (238)	Union Chemicals	80.4	28	316	85.2	46.5	40.2	2.0	1.0	31.12.84
305 (238)	Low (William)	79.0	28	228	164.2	132.8	16.2	5.1	3.9	31.12.84
306 (238)	Quemana Mort House	78.9	28	322	59.3	43.4	36.5	6.5	4.5	31.12.84
307 (238)	Scottish Metropolitan Prop.	78.8	69	---	---	---	---	---	---	31.12.84
308 (238)	London & Lancashire	78.4	3	194	244.8	213.4	14.7	18.8	15.5	31.12.84
309 (238)	Peterborough Zochlor	78.2	27	172	262.6	276.9	-4.8	31.0	28.9	31.12.84
310 (238)	AGS Research	78.2	12	271	103.8	80.1	28.5	6.2	7.8	31.12.84
311 (237)	Isobut Johnson	78.2	2	263	110.3	87.7	26.7	12.4	6.8	31.12.84
312 (238)	LEP Group	77.8	69	---	---	---	---	---	---	31.12.84
313 (238)	Macdonald Administration Grp.	77.8	70	---	---	---	---	---	---	31.12.84
314 (238)	McCorquodale	77.2	32	282	111.4	102.0	9.2	8.1	7.3	31.12.84
315 (238)	Bulfinch	77.1	6	287	88.5	82.5	68.7	10.1	10.1	31.12.84
316 (237)	McKee Bros.	77.0	8	196	202.5	185.1	12.2	14.5	11.1	31.12.84
317 (238)	Steele (Peter)	77.0	69	---	---	---	---	---	---	31.12.84
318 (238)	Samuel Holdings	76.9	1	318	63.4	12.2	385.3	3.4	0.8	31.12.84
319 (231)	Samuel H.	76.7	34	287	107.6	76.5	37.0	8.2	11.5	31.12.84
320 (234)	Armstrong Consumer Electronics	76.3	5	290	96.9	93.8	9.1	8.8	9.1	31.12.84
321 (238)	Skidmore	76.2	12	282	103.2	70.1	67.3	10.2	10.8	31.12.84
322 (238)	Steele (Peter)	76.2	12	282	103.2	70.1	67.3	10.2	10.8	31.12.84
323 (238)	Steele (Peter)	76.2	12	282	103.2	70.1	67.3	10.2	10.8	31.12.84
324 (238)	Steele (Peter)	76.2	12	282	103.2	70.1	67.3	10.2	10.8	31.12.84
325 (238)	Steele (Peter)	76.2	12	282	103.2	70.1	67.3	10.2	10.8	31.12.84
326 (238)	Steele (Peter)	76.2	12	282	103.2	70.1	67.3	10.2	10.8	31.12.84
327 (238)	Steele (Peter)	76.2	12	282	103.2	70.1	67.3	10.2	10.8	31.12.84
328 (238)	Steele (Peter)	76.2	12	282	103.2	70.1	67.3	10.2	10.8	31.12.84
329 (238)	Steele (Peter)	76.2	12	282	103.2	70.1	67.3	10.2	10.8	31.12.84
330 (238)	Steele (Peter)	76.2	12	282	103.2	70.1	67.3	10.2	10.8	31.12.84
331 (238)	Steele (Peter)	76.2	12	282	103.2	70.1	67.3	10.2	10.8	31.12.84
332 (238)	Steele (Peter)	76.2	12	282	103.2	70.1	67.3	10.2	10.8	31.12.84
333 (238)	Steele (Peter)	76.2	12	282	103.2	70.1	67.3	10.2	10.8	31.12.84
334 (238)	Steele (Peter)	76.2	12	282	103.2	70.1	67.3	10.2	10.8	31.12.84
335 (238)	Steele (Peter)	76.2	12	282	103.2	70.1	67.3	10.2	10.8	31.12.84
336 (238)	Steele (Peter)	76.2	12	282	103.2	70.1	67.3	10.2	10.8	31.12.84
337 (238)	Steele (Peter)	76.2	12	282	103.2	70.1	67.3	10.2	10.8	31.12.84
338 (238)	Steele (Peter)	76.2	12	282	103.2	70.1	67.3	10.2	10.8	31.12.84
339 (238)	Steele (Peter)	76.2	12	282	103.2	70.1	67.3	10.2	10.8	31.12.84
340 (238)	Steele (Peter)	76.2	12	282	103.2	70.1	67.3	10.2	10.8	31.12.84
341 (238)	Steele (Peter)	76.2	12	282	103.2	70.1	67.3	10.2	10.8	31.12.84
342 (238)	Steele (Peter)	76.2	12	282	103.2	70.1	67.3	10.2	10.8	31.12.84
343 (238)	Steele (Peter)	76.2	12	282	103.2	70.1	67.3	10.2	10.8	31.12.84
344 (238)	Steele (Peter)	76.2	12	282	103.2	70.1	67.3	10.2	10.8	31.12.84
345 (238)	Steele (Peter)	76.2	12	282	103.2	70.1	67.3	10.2	10.8	31.12.84
346 (238)	Steele (Peter)	76.2	12	282	103.2	70.1	67.3	10.2	10.8	31.12.84
347 (238)	Steele (Peter)	76.2	12	282	103.2	70.1	67.3	10.2	10.8	31.12.84
348 (238)	Steele (Peter)	76.2	12	282	103.2	70.1	67.3	10.2	10.8	31.12.84
349 (238)	Steele (Peter)	76.2	12	282	103.2	70.1	67.3	10.2	10.8	31.12.84
350 (238)	Steele (Peter)	76.2	12	282	103.2	70.1	67.3	10.2	10.8	31.12.84
351 (238)	Steele (Peter)	76.2	12	282	103.2	70.1	67.3	10.2	10.8	31.12.84
352 (238)	Steele (Peter)	76.2	12	282	103.2	70.1	67.3	10.2	10.8	31.12.84
353 (238)	Steele (Peter)	76.2	12	282	103.2	70.1	67.3	10.2	10.8	31.12.84
354 (238)	Steele (Peter)	76.2	12	282	103.2	70.1	67.3	10.2	10.8	31.12.84
355 (238)	Steele (Peter)	76.2	12	282	103.2	70.1	67.3	10.2	10.8	31.12.84
356 (238)	Steele (Peter)	76.2	12	282	103.2	70.1	67.3	10.2	10.8	31.12.84
357 (238)	Steele (Peter)	76.2	12	282	103.2	70.1	67.3	10.2	10.8	31.12.84
358 (238)	Steele (Peter)	76.2	12	282	103.2	70.1	67.3	10.2	10.8	31.12.84
359 (238)	Steele (Peter)	76.2	12	282	103.2	70.1	67.3	10.2	10.8	31.12.84
360 (238)	Steele (Peter)	76.2	12	282	103.2	70.1	67.3	10.2	10.8	31.12.84
361 (238)	Steele (Peter)	76.2	12	282	103.2	70.1	67.3	10.2	10.8	31.12.84
362 (238)	Steele (Peter)	76.2	12	282	103.2	70.1	67.3	10.2	10.8	31.12.84
363 (238)	Steele (Peter)	76.2	12	282	103.2	70.1	67.3	10.2	10.8	31.12.84
364 (238)	Steele (Peter)	76.2	12	2						

451-500

Ranking 1985	Company	Country	Market cap. £m	Turnover this year	Turnover last year	% change	Profit this year	Profit last year	% change	ROCE Employees '85	ROCE Employees '84
451	Avon Rubber	UK	26.7	124	124	0.0	3.5	2.3	52.1	15.3	25.8
452	Harrolds Group	UK	26.9	128	128	0.0	1.1	2.5	102.8	20.7	18.8
453	Lyons Holdings	UK	26.9	128	128	0.0	1.1	2.5	102.8	20.7	18.8
454	Domino Printing	UK	26.9	128	128	0.0	1.1	2.5	102.8	20.7	18.8
455	Domino Printing	UK	26.9	128	128	0.0	1.1	2.5	102.8	20.7	18.8
456	Domino Printing	UK	26.9	128	128	0.0	1.1	2.5	102.8	20.7	18.8
457	Domino Printing	UK	26.9	128	128	0.0	1.1	2.5	102.8	20.7	18.8
458	Domino Printing	UK	26.9	128	128	0.0	1.1	2.5	102.8	20.7	18.8
459	Domino Printing	UK	26.9	128	128	0.0	1.1	2.5	102.8	20.7	18.8
460	Domino Printing	UK	26.9	128	128	0.0	1.1	2.5	102.8	20.7	18.8

FOOTNOTES TO COMPANIES LISTED ON THIS PAGE

454 Dominion International. ROCE calculated assuming merger with Anglo-International Investment Trust effective at beginning of year. 455 Haden Petroleum International. Now fully owned by Haden Petroleum Corporation. 457 Fisher Albert. ROCE calculated assuming merger with Carnarvon Fruit Company effective at beginning of year. 458 Haden Petroleum International. This year's figs for 53 weeks to 2/3/85. 459 Haden Petroleum International. This year's figs for 53 weeks to 2/3/85. 460 Haden Petroleum International. This year's figs for 53 weeks to 2/3/85. 461 Haden Petroleum International. This year's figs for 53 weeks to 2/3/85. 462 Haden Petroleum International. This year's figs for 53 weeks to 2/3/85. 463 Haden Petroleum International. This year's figs for 53 weeks to 2/3/85. 464 Haden Petroleum International. This year's figs for 53 weeks to 2/3/85. 465 Haden Petroleum International. This year's figs for 53 weeks to 2/3/85. 466 Haden Petroleum International. This year's figs for 53 weeks to 2/3/85. 467 Haden Petroleum International. This year's figs for 53 weeks to 2/3/85. 468 Haden Petroleum International. This year's figs for 53 weeks to 2/3/85. 469 Haden Petroleum International. This year's figs for 53 weeks to 2/3/85. 470 Haden Petroleum International. This year's figs for 53 weeks to 2/3/85. 471 Haden Petroleum International. This year's figs for 53 weeks to 2/3/85. 472 Haden Petroleum International. This year's figs for 53 weeks to 2/3/85. 473 Haden Petroleum International. This year's figs for 53 weeks to 2/3/85. 474 Haden Petroleum International. This year's figs for 53 weeks to 2/3/85. 475 Haden Petroleum International. This year's figs for 53 weeks to 2/3/85. 476 Haden Petroleum International. This year's figs for 53 weeks to 2/3/85. 477 Haden Petroleum International. This year's figs for 53 weeks to 2/3/85. 478 Haden Petroleum International. This year's figs for 53 weeks to 2/3/85. 479 Haden Petroleum International. This year's figs for 53 weeks to 2/3/85. 480 Haden Petroleum International. This year's figs for 53 weeks to 2/3/85. 481 Haden Petroleum International. This year's figs for 53 weeks to 2/3/85. 482 Haden Petroleum International. This year's figs for 53 weeks to 2/3/85. 483 Haden Petroleum International. This year's figs for 53 weeks to 2/3/85. 484 Haden Petroleum International. This year's figs for 53 weeks to 2/3/85. 485 Haden Petroleum International. This year's figs for 53 weeks to 2/3/85. 486 Haden Petroleum International. This year's figs for 53 weeks to 2/3/85. 487 Haden Petroleum International. This year's figs for 53 weeks to 2/3/85. 488 Haden Petroleum International. This year's figs for 53 weeks to 2/3/85. 489 Haden Petroleum International. This year's figs for 53 weeks to 2/3/85. 490 Haden Petroleum International. This year's figs for 53 weeks to 2/3/85. 491 Haden Petroleum International. This year's figs for 53 weeks to 2/3/85. 492 Haden Petroleum International. This year's figs for 53 weeks to 2/3/85. 493 Haden Petroleum International. This year's figs for 53 weeks to 2/3/85. 494 Haden Petroleum International. This year's figs for 53 weeks to 2/3/85. 495 Haden Petroleum International. This year's figs for 53 weeks to 2/3/85. 496 Haden Petroleum International. This year's figs for 53 weeks to 2/3/85. 497 Haden Petroleum International. This year's figs for 53 weeks to 2/3/85. 498 Haden Petroleum International. This year's figs for 53 weeks to 2/3/85. 499 Haden Petroleum International. This year's figs for 53 weeks to 2/3/85. 500 Haden Petroleum International. This year's figs for 53 weeks to 2/3/85.

Newspapers and Publishing

Performance boosted by merger wave

AN unprecedented wave of mergers in the traditionally staid world of book publishing helped make the newspaper and publishing sector the best performer in the UK chart. Venerable imprints and famous titles have changed hands at a rapid rate during the past year. At one end of the scale Octopus paid £110m for Heinemann in the largest merger ever in the book publishing sector. At the other, McCrquodale, the security printing, packaging and publishing group, paid £400,000 for Widsen Publishers. Elsewhere in the book world, the bible of the sport for 121 years.

These and similar deals, and even larger ones in the newspaper world, combined with buoyant markets for most forms of the printed word to push companies in the sector on average just over 46 runs higher in the FT UK 500 rankings.

Octopus, the company which discovered that there was a large market for books between Sainsbury's food counters and Marks and Spencer's racks of men's and women's wear, led the rises among the book publishers.

East Midlands Allied Press (EMAP) headed gains among the newspaper and magazine groups and was the best performer in the sector overall.

Two newcomers joined the top 500 rankings. Mr Robert Maxwell's British Printing and Communication Corporation (BPCC) came in the stake held by Pergamon. Mr Maxwell's privately-owned publishing house, fell below 70 per cent, a requirement for a place in the table.

Norton Opax, the company best known for its lottery ticket

printing, expanded rapidly by means of a series of acquisitions and entered the rankings at number 467.

The Heinemann acquisition brought Octopus a glittering list of authors ranging from D. H. Lawrence to Catherine Cookson.

It also took Octopus into educational publishing, another area where it had not been represented. For McCrquodale the purchase of Widsen gave it a prestigious title which could be applied to other publishing ventures in the sporting field.

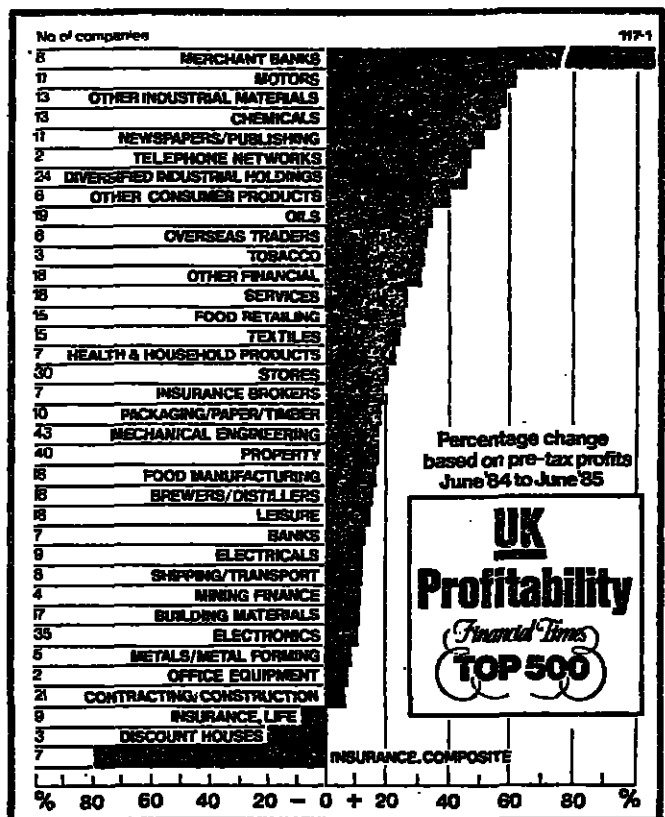
Elsewhere in the book world, Associated Book Publishers, which includes Eyre and Spottiswoode and Methuen among its imprints, paid just over £4m for Routledge and Kegan Paul. Penguin, part of the Pearson group, helped celebrate its 50th anniversary with the purchase of a large part of Thomson's Books.

The book trade has been recovering strongly over the past year, so far from the recession of the late 1970s when readers bought fewer books and public spending cuts adversely affected buying by schools.

The strength of the pound damaged exports, which account for about a third of UK output. Publishers appear to have learned from that experience that a more commercial approach is needed.

The industry has been devoting increased efforts to marketing and the Publishers' Association set up the Book Marketing Council to research book-buying trends and promote sales.

Octopus, long regarded as a brash outsider began to be seen as a company to be emulated for the professionalism of its



What the book publishers were seeking through these mergers was a broader spread of business to withstand downturn in the industry. Size also gave economies of scale in an increasingly international market for books.

The newspaper and magazine publishers were no less active. United Newspapers, owners of Punch and the Yorkshire Post, launched a takeover bid for Fleet Holdings, publishers of the Daily and Sunday Express and the Star.

Fleet gave its reluctant backing to the bid when United increased its offer to £317m.

EMAP, by contrast was cautious itself on the takeover front. It paid £10m for MacLaren Publishers, a Croydon-based trade magazine group. EMAP's shares have themselves

been boosted by bid speculation but the company owes most of its firmness of its share price to its trading performance.

In common with many other provincial newspapers and printing groups it has been able to introduce modern technology in a relatively peaceful labour relations climate.

Mr Eddie Shah's plans to launch a new national daily newspaper next year have raised prospects of a breakthrough in working practices among the Fleet Street newspaper groups. The outlook for the newspaper sector will depend greatly on how peacefully any changes can be made.

United's plans to reduce manning levels at Fleet could be the first test.

Charles Batchelor

Spoilt for investment trust choice

BY BARRY RILEY

ALTHOUGH IT has become something of a happy hunting ground for predators, Britain's 15th investment trust sector refuses to shrink on the scale demanded by its critics. Where, as closed-end funds in the U.S. have almost disappeared, there continues to be a remarkably wide choice available in the list of UK investment trusts.

Grandly-named investment trusts such as Globe or Foreign Colonial are found near the top of the rankings. Down near the 100th position they become much more narrowly focused, boasting names such as the Gartmore Information and Financial Trust, to take one example.

And among the small trusts too many to figure in our table are many highly specialised funds, concentrating on sectors of which technology, smaller companies, the Far East and energy are, or have been, among the more fashionable.

At this level, no investment trusts are regularly being launched, despite the consistent complaints that the market is already glutted. This year's newcomers include Baillie Gifford Shin Nippon, a Japanese small company specialist, Nordic, investing in small and medium-sized growth companies in Scandinavia, and Martin Currie Pacific, orientated towards the Far East.

Does size matter in investment trusts? The answer depends largely on who the investor is. The gradual squeezing out of private investors over the years, to be replaced by institutional shareholders, has put a lot of pressure on the managements of the trusts, especially the large ones.

The big, broadly based investment trusts—which in the 1960s often had many hundreds of individual investments—could offer investors a high degree of diversification coupled with management costs. But this is a formula which has no appeal to institutional holders such as pension funds.

They are perfectly capable of achieving a basic spread of investments for themselves. They are only attracted to investment trusts if they offer something special—or they present an opportunity to invest in assets at a discount.

So the big trusts have seen their share price slip to consistently large discounts on underlying assets. Many of them have responded by adopting more adventurous investment policies, in areas such as unquoted investments.

But they have often felt themselves to be under less pressure than smaller funds, because sheer size has been seen to be an obstacle to takeovers, the threat of which has often been the major spur to action.

In these days of mega take-over bids can anybody be safe? The bid some years ago by the National Coal Board pension fund for British Investment Trust (still listed because of an outstanding minority) had come to seem something of a one-off but the take-over this summer of the £130m Murray Growth Trust by the Merchant Navy pension funds sent flutters through the investment trust industry.

In the current top ten, one trust which could be in the line of fire is the Scottish Investment Trust, in which the relatively small British Empire Securities has taken a notifiable stake (despite its name, BES has substantial U.S. and Canadian backing).

Generally speaking, investors are less willing these days to go along with the kind of defensive mergers which used to give trusts the protection of greater size, sometimes reinforced by cross-holdings. In a more aggressive age, any cosy deal is liable to be broken, by attracting counter-proposals from outside.

The traditional argument that greater size will permit management costs to be spread over a larger volume of assets is no longer valid, because big trusts can only justify themselves by building up expensive teams of specialist investment experts.

In fact only the very biggest can now sustain themselves independently in this way—including Globe, which has a substantial venture capital operation.

Elsewhere, many trusts have addressed the problem by grouping themselves around with other companies or merchant banks which can provide the skills in such specialisms as U.S. or Japanese companies or technology.

The risk in this is that managers will no longer devote their whole attention to a trust, but will regard it as just one client among many. Whatever the pros and cons, this appears to be the way the industry is going.

How, in fact, does the performance of the big trusts compare with that of their smaller rivals? The most comprehensive recent

study was that produced by stockbrokers Wood Mackenzie at the end of last year. The results were not very clear cut, but three general points emerged from the analysis. First, on average for the five-year period 1979-84, the biggest trusts slightly outperformed the smaller ones, measured in terms of growth in net asset value per share. Second, the very best performing trusts were all relatively small—but so were the worst performers. The third point was that when the rankings were expressed in terms of share price performance the successful small trusts tended to gain extra growth from a reduction in the discount on underlying assets. The overall conclusion is that a good little 'un will probably beat a good big 'un, but only by adopting higher risks. For the smaller investor, the large investment trusts will in many cases have the edge—but these days the small investor no longer calls the tune.

Top 100 UK Investment Trusts by Market Capitalisation

Rank	Company	Cap. £m	Funds £m	Discount %
1	Globe Investment Trust	422.6	626.4	28.7
2	Foreign Colonial Investment Trust	331.0	441.4	25.0
3	Alliance Trust	310.0	412.6	24.3
4	TR Industrial & General Trust	305.2	420.5	27.4
5	Edinburgh Investment Trust	292.5	444.6	25.2
6	Scottish Mortgage and Trust	256.1	344.1	24.7
7	Witan Investment Company	247.4	328.5	24.9
8	Hill (Philip) Investment Trust	222.4	280.1	20.6
9	British Investment Trust	205.9	278.1	26.2
10	Scottish Investment Trust	204.2	277.9	26.5
11	Electra Investment Trust	187.3	235.5	20.5
12	British Assets Trust	182.4	246.4	25.6
13	TR Technology Investment Trust	177.1	244.9	27.7
14	Fleming Mercantile Investment Trust	159.0	220.1	27.8
15	Scottish Eastern Investment Trust	156.3	218.4	28.4
16	Borden & Smith's Holders Trust	153.1	203.5	24.7
17	Anglo American Sees Cpn	145.2	186.6	27.1
18	Fleming Overseas Investment Trust	140.2	182.5	25.8
19	Murray International Trust	136.1	182.5	25.1
20	United States Debenture Cpn	134.5	178.9	23.9
21	Scottish National Trust	132.5	173.8	25.7
22	Thamesmore Trust	131.8	162.3	18.8
23	Investors Capital Trust	130.5	184.2	20.5
24	Murray Growth Trust	126.3	155.7	16.3
25	Scottish American Investment Trust	126.9	174.8	27.4
26	Drayton Premier Investment Trust	123.7	189.9	21.8
27	Lake View Investment Trust	122.2	148.5	17.9
28	Atlantic Assets Trust	120.0	168.9	28.3
29	Fleming Far Eastern Investment Trust	115.4	151.4	21.7
30	TR Trustees Corporation	114.0	150.5	25.5
31	Whitbread Investment Trust	112.3	145.6	21.5
32	Monks Investment Trust	108.5	146.0	25.6
33	Continental & Industrial Trust	105.7	121.0	12.6
34	Second Alliance Trust	102.7	135.5	23.5
35	American Trust	102.0	126.9	24.8
36	Scottish Northern Investment Trust	99.7	124.0	19.6
37	Drayton Japan Trust	98.6	120.4	18.2
38	Drayton Consolidated Trust	94.6	128.5	26.0
39	Murray Income Trust	94.3	109.5	13.5
40	Merchants Trust	94.1	124.0	24.1
41	Stockholders Investment Trust	90.6	125.1	27.6
42	Scientific Trust of Scotland	89.7	125.1	26.6
43	TR Pacific Basin Investment Trust	83.6	104.1	19.9
44	English & New York Trust	81.5	99.5	17.7
45	Roseburn Investment Trust	80.5	107.4	24.9
46	Fleming American Trust	80.5	126.6	25.8
47	First Scottish American Trust	79.3	102.2	21.9
48	Northern American Trust	73.3	100.6	27.4
49	Hambros Investment Trust	72.5	110.4	29.0
50	TR City of London Trust	72.4	100.4	29.9
51	London Trust	70.1	96.4	21.2
52	Elaborate American & Assets Trust	70.1	106.1	32.9
53	F & C Pacific Trust	70.0	92.5	25.1
54	Independent Investment Trust	69.4	88.1	21.3
55	Bankers Investment Trust	68.7	89.6	23.9
56	Romey Trust	66.0	91.0	27.2
57	Fleming Japanese Investment Trust	63.3	77.9	15.6
58	Temple Bar Investment Trust	64.7	82.4	21.5
59	TR Natural Resources Investment Trust	64.2	86.9	26.3
60	Outwich Investment Trust	64.1	87.2	26.4
61	Charterhouse & Agency	63.2	79.0	20.5
62	Fleming Universal Investment Trust	60.5	77.9	22.3
63	River & Mercantile Trust	59.5	68.2	14.9
64	English & Scott Investors Trust	58.1	68.2	14.9
65	1928 Investment Trust	57.2	70.0	18.5
66	TR North America Investment Trust	56.0	75.2	25.5
67	TR Property Investment Trust	55.7	74.9	25.6
68	Truburn Investment Trust	54.3	72.8	25.5
69	Trans-Ocean Trust	52.7	71.4	26.6
70	Berry Trust	50.9	69.5	16.0
71	Fleming Technology Investment Trust	49.9	68.1	26.2
72	Electric & General Investment Trust	47.9	63.5	24.5
73	Allia Investment Trust	47.2	57.3	17.6
74	North Atlantic Sees Corporation	46.5	61.6	23.2
75	Murray Smaller Markets Trust	46.2	60.4	22.5
76	General Commodities Investment Trust	45.9	56.1	18.1
77	Abingworth Trust	45.8	57.7	20.9
78	Tripleview Capital Trust	42.6	60.7	29.0
79	Crescent Japan Investment Trust	42.4	56.9	16.5
80	Brunner Investment Trust	42.2	60.5	30.5
81	Ashtedon Investment Trust	41.4	51.3	19.3
82	CJR Pacific Investment Trust	40.5	50.6	20.0
83	Law Debenture Corporation	39.6	45.5	13.2
84	F & C Alliance Investment Trust	37.5	47.6	21.2
85	Glasgow Stockholders Trust	36.9	44.7	17.4
86	New Tokyo Investment Trust	35.8	42.2	15.4
87	General Funds Investment Trust	35.0	46.6	19.0
88	Shires Investment Trust	35.0	58.1	6.9
89	GT Japan Investment Trust	34.9	47.5	12.0
90	Ever Plate & Gen Invest Trust	34.2	39.9	14.1
91	Law Debenture Trust	34.2	46.7	27.9
92	Yeoman Investment Trust	33.6	38.5	12.9
93	Gartmore Infirma & Fin Trust	33.2	44.8	25.7
94	Meldrum Investment Trust	32.3	41.6	22.5
95	Japan Assets Trust	30.5	48.9	11.8
96	British Empire Securities	30.0	28.7	4.5
97	Law Debenture Trust	29.7	37.1	18.1
98	External Investment Trust	28.9	35.3	20.9
99	Smaller Companies Trust	28.2	33.5	15.0
100	Murray Ventures	28.2	37.5	24.7

† Trusts with convertible shares in issue. * Premium. † Including "B" shares but excluding equity to be issued on conversion of convertibles or exercise of Warrants. ‡ Including "B" shares and equity to be issued on conversion of convertibles but excluding equity to be issued on exercise of Warrants.

Biggest profit increases (UK)

Rank	Company	Sr	Top 500 Rank	Profit Increase %
1	AE	9	220	4,225.0
2	Lucas Industries	9	136	1,432.3
3	Petrol	51	410	1,100.0
4	RHP Group	6	442	785.7
5	Pentland Industries	35	203	653.4
6	Domino Printing Sciences	6	218	500.0
7	Evered Holdings	5	474	468.6
8	Sovereign Oil & Gas	51	366	425.2
9	Premier Consolid Oilfields	51	277	350.0
10	Cope Allman International	11	339	300.0
11	Ocean Transport & Trading	45	174	298.6
12	Charterhouse Petroleum	51	239	268.7
13	Fisher Albert	26	267	267.0
14	Microgen Holdings	5	385	233.2
15	Grattan	34	257	174.2
16	LEP Group	45	312	167.5
17	Cookson Group	10	104	157.1
18	IBL	5	259	150.0
19	Camelia Investments	70	377	129.0
20	International	70	82	143.3

LONDON STOCK EXCHANGE

MARKET REPORT

Equity index attains record for fourth day running

Distillers strong on bid speculation

ACCOUNT DEALING DATES

* First Declared Last Account
Dealing Date
Sept 30 Oct 1 Oct 21
Oct 14 Oct 24 Oct 25 Nov 4
Oct 28 Nov 7 Nov 8 Nov 18
* New time dealings may take
place from 9.30 am two business
days earlier.

London equities continued their record-breaking run. For the third occasion in the last five sessions, prices opened lower with dealers forecasting a break to the market's sustained push forward while institutional and other investors digested their recent sizeable purchases.

Initial confusion over oil prices was the latest excuse used to mark share prices lower. This followed the United Arab Emirates oil minister's claim that Opec was falling apart and that members were free to fix their own production and pricing arrangements. The Opec chairman said shortly afterwards that there was no change in pricing policy.

Investors showed few nerves, however, and many dealers soon regretted their opening tactics. Fresh demand developed with institutional sources concentrating on a range of top-quality industrials. Stock shortages became more pronounced and added to a change of direction which soon saw prices reversing losses into good gains. Not all market sectors participated in the movement but international groups, including ICI, were leading performers. Interest revived in any group with overseas earnings potential on the fall in sterling against the dollar, which reflected oil price worries.

Takeover speculation was a major influence and encompassed sectors ranging from bank to distillery shares. Midland Bank surged to a peak for the year before easing as rumours of an imminent bid from BP persisted. The number one candidate, however, was British Water, which from strength to close at the day's highest surrounded by intense speculation that Seagrams of the US was about to launch a bid. Measuring the overall course of the market, the FT Ordinary share index fell to 1064.2 before rising to stand at a net five points up at 2 pm and a best-ever 1070.6. On the week, the index was nearly 20 points higher.

Investors continued to shy away from the gilt-edged market. The majority were still more concerned with events taking place in equities and bond prices consequently drifted easier with the exchange rate. Losses were generally small and reduced subsequently when sterling picked up from the day's lowest rate. Longer-dated stocks finally showed minor falls of 1/2, while the shorts were around 1/2 lower.

Midland firm
Following Thursday's speculative rise of 25, bid talk continued to surround Midland in the early stages yesterday and the shares soon reached a 1985 peak of 485p on persistent gossip of an imminent offer from BP. However, in the absence of any developments the shares succumbed to light profit-taking

and closed unaltered on the day, but still 33 higher on the week at 451p. Other clearers remained overshadowed by the activity in Midland and drifted lower on sporadic offerings and a bid for NatWest fell 18 to 683p and Barclays relinquished 5 to 418p. Lloyds softened a few pence to 453p, after 450p. Elsewhere, Provident Financial responded to renewed speculation support and closed a further 11 better at 312p, after 313p. First National Finance Corporation, however, bought through the week on rumours of a bid from Bats, softened a couple of pence to 173p, but still attained a rise of 19 on the week.

Against the firm trend in insurance, Windsor Securities, at 56p, lost 6 of Thursday's speculative rise of 8 following details of the proposed acquisition of Lander Investments, which holds a 15 per cent shareholding in Windsor. Elsewhere, Commercial Union put on 6 to 252p and General Accident gained 10 to 695p; both groups' third-quarter figures are scheduled for release on November 13.

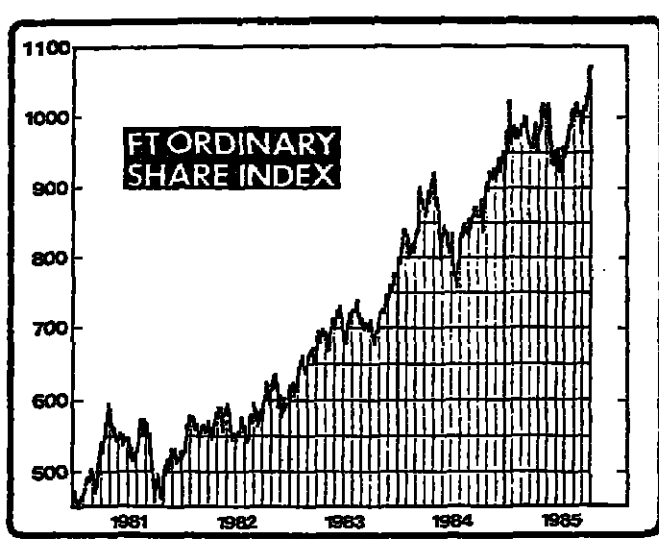
Activity in the drinks sector centred on Distillers which shrugged off adverse press mention to finish 17 higher on the week and 25 up on the week at 465p amid strong rumours of a bid from Seagrams. Breweries were somewhat overshadowed, although minor gains were evident for Scottish and Newcastle, 180p, and Allied-Lyons, 290p. Regionals highlighted revived support for takeover favourite Vaux, finally 8 up at 380p, after 385p. Davenport eased a few pence to 297p but retained a gain on the week of 43.

A firm and active week in the Building sector finished on a relatively quiet note, with some recent favourites easing on occasional profit-taking. Taylor Woodrow, however, settled a couple of pence firmer at 540p, up 2, after having been down to 525p at one stage. Walter Lawrence also provided a price spot, closing 1/2 better at 47p, after 46p. In contrast, Costain eased 6 to 502p, McCarthy and Stone 5 to 285p and Redland a like amount to 344p.

ICI, which have been overlooked recently, encountered domestic and US support and closed 35 higher at 67p, after 68p. Costers Bros, reflecting disappointing interim figures, eased 4 to 140p with the A shares 5 down at 120p.

Gussies feature

Leading Stores, buoyant throughout the week amid growing optimism regarding the Christmas trading season, finished on a slightly irregular note reflecting occasional profit-taking. GUS A, however, spurred 23 more to 833p, after 855p, largely due to the efforts of a single buyer. Habitat Mothercare, interim figures scheduled for December 5, rose 8 for a two-day advance of 23 at 510p, while Woolworth were again



wanted and improved 7 more for a week's gain of 47 at 582p. Marks and Spencer also remained firm in the wake of the better-than-expected results with a further rise of 8 to 346p. Textiles rallied 10 to 375p, but profit-taking clipped 10 from AFV, at 260p. Meggit were supported and put on 4 to 96p, while Bursell also showed interest in F. H. Lloyd, 41 to the good at 70p. Burgess Products, reflecting satisfaction with the preliminary figures, rose 4 to 150p. Apart from Hawker, which continued to make progress and put on 4 more at 42p, leading issues showed little alteration.

Somertex provided a firm feature in an otherwise quiet Food sector, rising to 136p before closing 1/2 better on balance at 137p following news of the sale of its candy product importing and distribution business to Barker and Debon, a fraction harder at 131p. S. & W. Barlow initially dropped to 185p, but recovered to 187p on continuing concern about the crisis in commodity markets before rallying sharply after-hours to finish the day 7 higher, but still 10 easier on the week at 167p. J. Salisbury improved 4 to 350p ahead of Tuesday's interim results, while Cullens continued to reflect value takeover hopes with a fresh rise of 5 at 310p.

Glaxo below best

Movements in the miscellaneous industrial leaders were usually limited to a few pence either way. Demand continued for Glaxo which touched a new peak of 137p before easing back late to close only 1/2 better on the week at 136p. BOC formed a new peak of 297p, while Metal Box interim figures due later this month closed 8 higher at 545p. Elsewhere, British Aerospace featured a rise of 12 to 455p, while similar gains were recorded in Restwood, 430p, and Cookson, 337p, the latter on expansion hopes. Smith and Nephew advanced to 217p amid talk of possible defensive bid by Distillers before closing 9 up on the day at 212p. Star Computer

fell to 23p following the 14-month loss and dividend passing before rallying on recovery hopes to close 5 better on the day at 30p. Speculative demand in a limited market left Manchester Ship 35 higher at 515p, while Norcross advanced 13 to 212p accompanied by talk of a broker's re-rating and a possible acquisition. Granada continued to make progress at 216p, but Distillers still reflecting worries over the tin crisis, eased 7 more to 438p.

Television stock returned to favour in the Leisure sector. RTV N/V rose 8 to 160p, while LWT, at 285p, and Tyne Tees 540p, gained 5 apiece. Elsewhere, Viewplan put on 6 to 78p and Barr and Wallace "A" added the same amount at 118p, but Julianas came on offer at 108p, down 7.

Secondary issues provided the noteworthy movements in Properties. Hopes connected with the Broad Street office development prompted renewed support for Rosehaugh, a point higher at 117 in a restricted market. London and Edinburgh put on 20 to 420p and Asda Properties gained 7 at 245p. Southland Farms added 5 to 10p on further consideration of the interim statement.

Smaller textile concerns were highlighted by Don Brothers Baist which responded to revived speculative support with a gain of 8 to 125p—an advance of 20 since the shares were quoted for the first time in 1985. A rare dull spot in the afternoon saw shares in the financial sector, which reflected the absence of any Johannesburg support for South African issues, left the rate at a record low against the dollar and share prices drifted throughout the session. Sentiment was additionally unsettled by another poor showing by the bullion price as well as recent political developments in the Republic.

The Gold Mines index posted its eighth consecutive fall to show a 7.1 decline to 237.9, since the middle of last month the index has fallen 63 points. At 3:50p and Western Deep dropped 21 to 212 while cheaper priced issues showed Bywater 21 down at 285p and Grootevlei 16 off at 287p.

Among Financials De Beers were 7 easier at 280p, Anglo American Corporation 50 cheaper at 640p, and Johnnies 53 lower at 548p.

Oil easier

Remarks attributed to the United Arab Emirates Oil Minister regarding the Opec pricing and production structure led to an initial bout of weakness in spot oil markets and prompted dealers to lower oil share prices at the outset of trading. Little selling pressure was forthcoming, however, and quotations quickly recovered to end the session with generally minor falls on balance.

BP settled 7 cheaper at 560p and Shell lost 8 to 685p, while Bristol were finally 5 off at 220p, after 215p and LAGBRO 6 easier at 247p. Among seed-oil concerns, Laurent Energy, which was granted a full Stock Exchange listing earlier in the week, added 15 to a record 400p, while Industrial Scottish Energy put on 10

to a year's high of 155p. Elsewhere, Standard Innespe 14 to 193p low of 548p reflecting heavy selling of the shares in Australia markets overnight.

Geevor dip and rally

Mining markets continued to retreat across a broad front, overshadowed by worries about the possibility of further substantial falls in precious and base metal prices in view of the current tin crisis on the London Metal Exchange.

Trading in recently depressed tin shares remained thin and highly sensitive. The UK-registered Geevor dipped to 108p before staging to close a shade higher on balance at 110p—a week's decline of 30p—while the Malaysian issues showed Ayer Hitam unaltered at 180p after the preliminary results. The Australian sector fell sharply in Sydney and Melbourne overnight, partly on concern over the tin crisis, and London dealers marked share prices lower at the start of the session. Persistent small selling prompted further falls and the majority of the leading issues ended the day with double-figure losses. CRA dipped 19 to a year's low of 255p, and Western Mine retreated 11 to 145p while NTM Holdings gave up 6 to 118p and Peka-Wallend a like amount to 742p. NTM Resources dropped 35 to 250p.

Widespread falls were common throughout the list of speculative issues. Smith African gold and related stocks continued their recent decline, with further falls in the Financial Rand, which reflected the absence of any Johannesburg support for South African issues, left the rate at a record low against the dollar and share prices drifted throughout the session. Sentiment was additionally unsettled by another poor showing by the bullion price as well as recent political developments in the Republic.

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Elsewhere, Gold & Base edged

up 11 more to a year's best of 18p in response to asset injection hopes.

Recall by Volkswagen

Volkswagen in West Germany said the excessive salting of roads during recent winters, coupled with arduous use and minimum servicing, could weaken the lower wishbones of the front axle on the 23, 31 and 35 series of LT panel vans and chassis/cabs.

RECALL BY VOLKSWAGEN

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Saturday November 2 1985

Reagan offer fails to shift Russians

BY OUR FOREIGN STAFF

PRESIDENT REAGAN'S latest arms control proposals yesterday failed to alter the Soviet Union's public pessimism about the prospects of reaching a nuclear weapons reduction agreement with the US.

The proposals, which US arms negotiators tabled formally at the Geneva talks yesterday, were firmly rejected by Soviet commentators writing for the official news agency, Tass. They were an "old commodity in new wrappings", Tass said.

Mr Mikhail Gorbachev, the Soviet leader, made no direct response to the US initiative, but he adopted a harsh and critical tone when referring to US policies in a speech given at a banquet in Moscow for Mengistu Haile Mariam, the Ethiopian leader.

Mr Gorbachev said Washington was striving to avoid tackling the question of how to stop the nuclear arms race and was bent instead on upsetting the

strategic military balance. The attack was directed largely at President Reagan's speech at the United Nations in New York last month, when Mr Reagan called on Moscow to co-operate in settling regional conflicts involving Soviet-backed Governments.

However, his tough tone and the Tass statements indicate that Moscow will keep up its pressure for changes in US positions right up to the Reagan-Gorbachev summit on November 19 and 20.

Moscow remains adamant that Mr Reagan's strategic defence initiative rules out an agreement limiting offensive nuclear weapons.

Soviet doubts about the strength of US desires for an agreement have apparently been supercharged this week by moves to the US Congress to approve a fiscal 1986 military budget approaching \$300bn (£208bn).

Mr Gorbachev went out of his way last night to stress Moscow's desire for an agreement outlawing space weapons and for reciprocal cuts in nuclear weapons "on the basis of the principle of equality and equal security".

"Such is our will and such is our position for the forthcoming Soviet-American meeting in Geneva," he said.

The US has not yet officially released details of Mr Reagan's latest proposals but officials in Washington confirmed earlier leaks that they would limit each side to 6,000 strategic warheads.

Of this total, 4,500 could be on ballistic missiles and 1,500 on intermediate range cruise missiles. But no more than 3,000 could be on land-based systems, which are the backbone of the Soviet nuclear capacity.

The U.S. proposals will be discussed at the Geneva arms talks next week following agreement by both sides to

extend to Thursday the current negotiating round, which was due to end yesterday.

Their merits will also be commended by Mr George Shultz, the US Secretary of State, in Moscow on Monday and Tuesday at preparatory meetings for the summit.

Meanwhile, the Soviet Defence Ministry yesterday issued a brief statement challenging assertions by the North Atlantic Treaty Organisation on the numbers of SS20 missiles deployed by the Soviet Union.

With an eye on the deliberations of the Netherlands Government on deployment of cruise missiles because Moscow had not reduced its SS20 armory, the ministry said it had 243 SS20s in the European part of the Soviet Union, and total deployment was far lower than the 441 claims by Nato.

In the event, the Netherlands decided to go ahead with deployment.

Treasury offers three-year spending projections

By Philip Stephens and Peter Riddell

THE TREASURY is proposing to publish detailed public spending projections for the next three years in this month's autumn statement if a settlement of its differences with spending ministers is reached quickly.

Most of the disputes over next year's spending appeared last night to have been resolved following three weeks of meetings by the so-called Star Chamber committee under Lord White-law, Leader of the Lords.

The committee has settled differences over energy prices, overseas aid and most of the social security budget. There still appear to be significant problems over housing and defence. Mrs Thatcher will be seeking to settle these before next Thursday's Cabinet meeting.

The aim, if all goes well, is to produce the statement in the week after next, possibly on Tuesday November 12.

Traditionally, it has included detailed spending targets for only one year, even though the ministerial negotiations cover three. The plan to break with tradition is aimed partly at countering expected criticism from MPs of the Treasury's decision to drop from the state-ment projections of the likely scope for tax cuts in the next Budget.

Mr Nigel Lawson, Chancellor of the Exchequer, has also decided against publishing revenue forecasts, since that would allow the fiscal adjustment to be calculated independently.

His reluctance to give any signals on the likely shape of the Budget stems from intense speculation over potential tax cuts late last year, which he believes may have contributed to January's sterling crisis.

The decision is likely to be criticised by MPs from all sides. The all-party Treasury and Civil Service Committee has been pressing for more information from the Government to give MPs a broader picture of the background to Budget decisions.

A formal decision to publish spending plans for three years depends on a more or less simultaneous agreement on departmental allocations for each year.

In the past, detailed differences over future years would have meant considerable delay if targets for those years were to have been included in the statement.

The Treasury, however, appears cautiously optimistic that it can secure a comprehensive agreement this year. It hopes to persuade MPs that the extra information on spending plans outweighs the omission of a fiscal adjustment figure.

The differences between the Treasury and the Defence Ministry have centred on a gap of about £500m, which reflects the ministry's wish to have some adjustment for higher-than-planned armed forces pay awards and the high inflation rate this year.

The Treasury has argued that some of this pressure should be met by increased efficiency and cost savings on contracts. On housing, the Environment Department has sought an additional £800m next year for housing investment. The Treasury has offered about £250m.

Continued from Page 1 S. Africa

laws have been made harsher by an amendment published by the Government yesterday allowing the Minister of Law and Order to extend the original 14-day detention period until the end of the state of emergency is declared "without notice to any person and without hearing any person".

Sir Geoffrey Howe, Foreign Secretary, last night attacked the expected extension of the "Channel Four" programme "A Week in Politics", he said: "Action of this kind does not deal with the substantive causes of the problem in South Africa."

Mr John Hall, general secretary of the Contract Cleaning and Maintenance Association, said: "We would be sorry to see the Green Paper shelved but in my view ministers have bitten off more than they can chew with the Health Service."

Privatisation as Queen's speech theme, Page 5

approved by Washington and the EEC Council of Ministers, is much wider in scope than the EEC wanted. It is split thus:

● The 10 basic products, covered by a 1982 accord that will export on December 31, gives the EEC an average 5.57 per cent of the US market, compared with 5.47 per cent in the accord. The extra represents 125,000 tonnes in the 1986 quota of 3.87m tonnes.

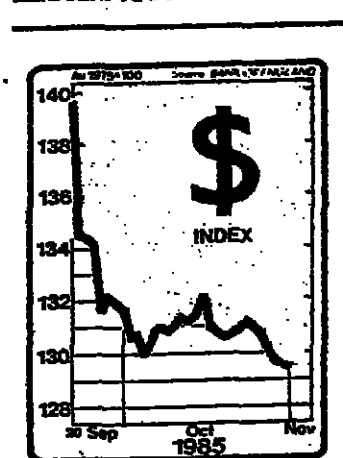
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The agreement, to be

THE LEX COLUMN

No drinkers at the trough

Index rose 1.5 to 1070.6



The London Stock Exchange must be feeling greatly unloved. It is bad enough that no queues are forming in front of its new and welcoming membership counter; but for some reason no-one is queuing up for new capital either. The only company to have raised a substantial quantity of fresh equity since the summer is BTR, which sold a £100m convertible bond through the Euromarket. Leaving acquisition finance aside, there have been no big calls on the market since the Hanson Trust debacle in June.

The pressure of new issues around that time helped to knock almost eight per cent off the market in three weeks, so it was not surprising that finance directors should have shelved their funding plans over the summer. But the absence of rights issues since then is a genuine puzzle.

The London market is, after all, trading at record levels and shows no immediate sign of softening. The FT All-Share Index posted gains every day this week despite vigorous attempts by the jobbers to mark prices down and correct short positions. Real short term interest rates are high on almost any inflation assumption and the corporate debt market is as good as dead, so an equity market trading on an average historic yield of under 4 per cent looks on the face of it an attractive source of funds.

Companies may reckon that they can raise equity more cheaply still early next year but it is unlikely that they will be received with much hospitality at the end of this month. The Cable & Wireless secondary offer should land in December and could easily be accompanied by a rights issue, while the calendar for next year is already filling up. Wellcome, TSB and British Airways head a list which will also include the final Telecom call and a first call from British Gas.

If the institutions are aware of the forthcoming demands on their resources, they are affecting not to show it. U.S. investors have been helping the market higher this week—Thursday's bull raid on Glaxo was followed yesterday by aggressive buying of ICI—but domestic players have not been far behind.

The surplus cash is still finding its way into potential takeover stocks. Yesterday saw a revival of the rumour that Seagram's would bid for DCL and the market promptly pushed

of September. Tankers that left the Middle East then are now discharging their cargo and there must be plenty still steaming through the Bay of Biscay. The next two or three weeks' weather will be critical for the spot market and the pound, if the Northern Hemisphere's Indian summer returns, both will feel the heat.

Even if prices remain firm through the winter, the first quarter of next year is almost certain to see more imbalances of supply and demand. As the warm weather approaches and particularly once spring sets in, demand could fall from around 17m barrels per day to as little as 14m. Traditionally, Saudi Arabia was the member on whom the production cutbacks fell, but its recent actions show that it has lost patience with being Opec's fall guy. Unless the December Opec meeting manages to impose discipline on the other members, prices could be very soggy come the spring.

This, of course, will be just around the time that Mr Lawson prepares his Budget. Presumably he will not want a repeat of last year's sterling crisis, but neither will he wish having to raise interest rates just when he wants to be stimulating the economy with tax cuts.

TSB

Tomorrow sees the start of the TSB's campaign to build up the largest shareholders' register in the country after British Telecom's. When the bank comes to the market in February, it hopes to be dishing out shares to over 1m people. But while almost everyone should know by Christmas what the TSB is, only the bold will be venturing an opinion as to what it is worth.

It is almost impossible to put a price on the value of the TSB because no-one owns it at present and the cash being raised by the exercise will have a significant effect on the subsequent market capitalisation. If the TSB invests the proceeds in money market instruments and assets seem to be heated at the gilt-edged, where most of its moment, the multiplied value of that revenue will be very much less than if it lends the new money out at competitive retail rates. The best idea might be for the TSB to offer cheap advances with which prospective shareholders could finance their investment. The whole offer for sale enterprise is already so idiosyncratic that one more idiosyncrasy would scarcely be noticed.

OTC plan for market outside SE

By George Graham

BRITAIN'S National Association of Security Dealers and Investment Managers yesterday announced plans for the creation of a formal market in over-the-counter shares outside the Stock Exchange.

The association, one of the self-regulatory organisations within the framework proposed for the financial services industry, applied to the Securities and Investments Board to become a recognised investment exchange. It has published draft rules to govern market-making in over-the-counter stocks, and plans to create a full market structure.

This would include the reporting of trades, settlement procedures and the provision of a central quotation system.

Some of Nasdim's members already run independent over-the-counter markets, including Hill Woolgar, Baynard, Guldehouse and Granville—four firms which are involved in securities dealing, along with providing other financial services. The largest OTC market-maker, Harvard Securities, belongs to the more narrowly based rival association, the British Institute of Dealers in Securities, which comprises only OTC market-makers.

Like Nasdim, the institute has applied to the board for recognition as both a self-regulatory organisation and an investment exchange. The SIB is expected to begin to grant recognitions in October 1986, assuming that the Financial Services Bill is enacted by next July.

Nasdim's draft OTC rules govern principally the information required when listing a company's shares, the information the company must continue to provide to investors while its shares are traded, and liquidity requirements for market-makers.

The listing requirements are designed to limit the OTC market mostly to companies which have, at minimum, a three-year trading record and a market capitalisation of at least £500,000.

The proposed regulations cover the two varieties of OTC market-maker: those which deal as principals, taking positions in individual stocks and making a profit on the margin between buying and selling prices; and those acting as agents, matching buyers with sellers in return for commission.

Building society law outlined

BY CLIVE WOLMAN

INVESTORS in a building society which is taken over or becomes a public company will be granted limited rights to a share of its net assets, the Government said yesterday.

In addition, the discretionary powers of the Chief Registrar in supervising building societies are to be reduced and his powers transferred to a newly established Building Societies Commission.

A preview of the contents of the Building Societies Bill, which the Government is to introduce to parliament within the next five weeks, was given last night by Mr Ian Stewart, the Economic Secretary to the Treasury. He was speaking to the North Hertfordshire Chartered Building Societies Institute.

The bill will allow building societies to convert to companies. But when first published, it will not include details of how this will be effected. Instead, the issues will be discussed in a consultative document. Mr Stewart said, and amendments to the bill will be made later.

The Government is apparently willing to accept the Building Societies Association's view that there must be safeguards against "asset strippers" who

become investors in a building society, vote to convert it to a stock market-listed public company and seize ownership of its reserves. Outsiders may also be banned from taking a controlling stake in the first few years after a society has become a public company.

Another provision announced by Mr Stewart will allow one building society to take over another, even if its managers resist, by appealing directly to its investors. The "bidder" will for the first time be granted access to the register of members of the target society.

The BSA has publicly opposed this reform but it may be placated by a restriction outlined by Mr Stewart which would require that at least 20 per cent of the members of a smaller society should vote their approval of a merger with a larger one. Turnouts for such votes are usually small.

In addition, when societies merge, any bonus payments made out of reserves to members will be restricted, as will the compensation to retiring directors. Mr Stewart said. Both limits may be overridden by a special resolution of members.

Mr Michael Bridgeman, the Chief Registrar, will become chairman and First Commis-

sioner of the Building Societies Commission, to which most of the staff of his registry will be transferred.

Societies will be able to appeal to an independent tribunal against commission decisions to close them down. The lack of appeal rights was highlighted when the New Cross society was closed in January 1984.

Most of the powers the Government proposes to grant to societies were outlined in a Green Paper last year and by Mr Stewart in June. Other innovations announced yesterday by Mr Stewart include:

● A statutory protection scheme for investors that will be modelled on that of the banks, with 75 per cent of an investor's money up to £10,000 being guaranteed.

● Most of the proposals on building society accounts and auditing are to be implemented, although Mr Stewart said stepped the controversial issue of whether auditors may sometimes be expected to confer with the commission without informing the managers.

● Societies will be exempted from most of the Consumer Credit Act requirements only for first mortgage loans for buying or improving a house

Council tenders bill shelved

BY DAVID BRINDLE, LABOUR STAFF

THE GOVERNMENT has shelved a plan to compel local authorities to invite competitive tenders from the private sector for a range of public services, including refuse collection and school meals.

The measure will not appear in the Queen's Speech next Wednesday, although ministers had said it was their intention to act in the coming parliamentary session.

One reason for the deferral is thought to be the reluctance of Mr Kenneth Baker, the Environment Secretary, to take on controversial legislation so soon after the upheavals in local government caused by rate-capping and abolition of the metropolitan county councils and the Greater London Council.

Another likely reason is the patchy results of a broadly parallel measure in the National Health Service, where local authorities have been compelled to invite tenders for cleaning, catering and laundry work.

The local government tendering plan was put forward in a Green Paper last February. The central proposal was to force councils, which are already obliged to invite bids for building and maintenance work, to seek tenders for refuse collection and street cleaning, the cleaning of buildings, catering services, ground maintenance and vehicle maintenance.

Mr Patrick Jenkin, the then Environment Secretary, said few councils had proved willing to open their services to competition voluntarily and, subject to a consultation exercise, the Government intended to legislate in the next session of parliament. The system would probably come into force on April 1, 1987.

Since then, the NHS competitive tendering programme has been harshly criticised. Mr Jenkin has it prompted controversy over allegedly poor performance by contractors and pay-cutting, but the all-party Commons Social Services Com-

mittee found that it had "failed to bring home the bacon."

The Health Department said this week that estimated annual savings from the programme had reached £28m from 360 tendering exercises where 107 contracts had gone to companies and 233 had been retained in house.

Contractors are, however, increasingly unhappy with the programme and are about to begin a series of meetings with ministers to press for improvements. The companies claim they are winning fewer contracts because health authorities have devised ways of loading tender procedures against them.

Mr John Hall, general secretary of the Contract Cleaning and Maintenance Association, said: "We would be sorry to see the Green Paper shelved but in my view ministers have bitten off more than they can chew with the Health Service."

Privatisation as Queen's speech theme, Page 5

Tin Continued from Page 1

were encouraged by Mr Brittan's statement because it indicated there was pressure within the tin council for a solution to the crisis. They are concerned, however, about the extension of the tin trading halt into next week, because it lengthens the uncertainty and will add to metal dealers' costs of carrying tin stocks.

One banker said last night that some of the uncertainty would be removed if the parents of LME members were

asked, possibly by the Bank, to pledge support for their subsidiaries. However, with one apparent exception bankers seem to be preserving their credit lines to the market. "This is not the moment to call them in," said one.

On the LME, prices of metals improved yesterday, reflecting increased confidence that the crisis might be solved. However, there is still great unease among traders.

Steel sales pact Continued from Page 1

the new restrictions is \$62m (£43m).

EC steel shipments to the US are worth \$2.5bn a year. About a quarter of the steel produced in the community is exported and the US market takes a little less than 20 per cent of exports.

The Reagan administration has sought to protect the US industry by restricting imports to 18.5 per cent of the market—down from 25 per cent in 1984. It has been negotiating restraint agreements with all foreign suppliers. "We are less penalised by the Americans than by any other market," Mr de Clercq claimed.

The agreement, to be

approved by Washington and the EEC Council of Ministers, is much wider in scope than the EEC wanted. It is split thus:

● The 10 basic products, covered by a 1982 accord that will export on December 31, gives the EEC an average 5.57 per cent of the US market, compared with 5.47 per cent in the accord. The extra represents 125,000 tonnes in the 1986 quota of 3.87m tonnes.

● A further 11 products, which were not subject to tonnage limits in the 1982 agreement but only to consultations in the event of shipment surges, become part of the agreement. Since August, they have been under temporary restraint. The

EEC market share here averages 3.77 per cent.

● Five stainless-steel products, wire strand, wire rope and other stainless steel—not hitherto restricted—will be subject to quotas.

● An additional five stainless products, now subject to unilateral US restrictions, will become part of the overall agreement when the safeguard measures expire.

● Agreement reached last year, to hold EEC pipes and tubes sales to 7.6 per cent of the US market until the end of 1986, will be extended to September 30, 1989.

The soaring gains that can be expected from major shifts in mass attitudes

Where to expect massive price movements as popular theories are blown apart

The WORLD CAPITAL STOCK REPORT talks about newest hostage incidents and how the Americans may be forced to adjust military spending plans in ways which could affect dramatically the popular myths about erosion in the microchip and computer fields. NYSE-listed National Semiconductor has just suffered a \$6.5 million quarterly loss which has put the stock down to half its old high; but research and development outlays have been boosted \$200 million and WORLD CAPITAL technicians say the stock will quadruple from its "bad-news" lows.

Read what WORLD CAPITAL is saying in its Stock Report with respect to an important shift now underway from innovative to hard-nosed management control in the mapping of future growth in the venture-capital sector. The seasoned venture capitalist looks for opportunities to multiply money ten times over on grounds that he can be wrong nine times out of ten and still break even. WORLD CAPITAL investigators feel they have just found a company with the potential to revolutionise the home-appliance field the way Polaroid and Xerox revolutionised photographic imagery during their initial drives to share evaluations 100 times higher than startup prices.

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